Form	990
Departm	ent of the Treasury

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

► Do not enter Social Security numbers on this form as it may be made public.

Information about Form 990 and its instructions is at www.irs.gov/form990.

2017 Open to Public

OMB No. 1545-0047

		enue Servi			Information a		90 and its			-	onn990.			spectio	on –		
AF	or th	e 2017	7 cale	ndar year, or t	ax year begiı	nning		, 2017	, and end	ding			, 20				
Р.			C Nam	ne of organization							D Employ	yer ident	tification num	ber			
DC	heck if ap	oplicable:	ME	DECINS SAN	S FRONTIE	RES USA,	INC.										
Х	Addre		Doin	ig Business As DO	CTORS WIT	HOUT BOR	NDERS US	SA, INC.	•		13-3						
Name change Number and street (or P.O. box if mail is not delivered to street address) Room/suite										е	E Teleph						
	Initial return 40 RECTOR STREET, 16TH FLOOR										(212) 679-6800						
	Terminated City or town, state or province, country, and ZIP or foreign postal code Amended NEW YORK , NY 10006																
												receipts	\$ 711,	973,	414.		
		cation		ne and address of p		ANDREI	J MALDO	NADO			H(a) Is this				X No		
	_ pendi	ng		RECTOR STI					0006		subore H(b) Are al	dinates?		Yes	No		
-	Tox ox	empt sta		X 501(c)(3)	501(c) () 4 (inse				507			a list. (see instruc				
<u>-</u>				DOCTORSWIT		, , ,	ent no.)	4947(a)(1)	01	527	-			(10110)			
				1 1									on number	<u> </u>	NY		
1		of organi		·	Trust	Association	Other 🕨		LYea	ar of format			ate of legal do	micile:	1 11		
P	art I		nmary					TO N O				<u> </u>					
	1			ibe the organizat		r most signific	cant activitie	s: 10 AS	SIST V.	LCTIMS	DI	SASTE	ERS AND				
ЭС		CONE	'LIC'	TS WORLDWII	DE.												
naı																	
vel				ox 🕨 🔄 if the	0		•	•				- i -	i.				
õ	3			oting members o									3		13.		
8 8	4	Numbe	er of ir	ndependent voting	g members of t	he governing	body (Part	VI, line 1b)					1		12.		
Activities & Governance	5	Total r	numbe	r of individuals e	mployed in cale	endar year 20'	17 (Part V, I	ine 2a)				5	5		704.		
ţ	6	Total r	numbe	r of volunteers (es	stimate if neces	sary)						6	5		153.		
Ă	7a	Total u	unrelat	ed business reve	nue from Part V	'III, column (C), line 12					. 7	a		0		
				d business taxab									b		0		
											Prior Ye		Curi	rent Ye	ar		
¢,	8	 8 Contributions and grants (Part VIII, line 1h) 9 Program service revenue (Part VIII, line 2g) 10 Investment income (Part VIII, column (A) lines 3.4 and 7d) 									357,438	3,744	. 372	,041	,946		
nu	9	Progra	am ser	vice revenue (Par	VIII, line 2g)			COP	Y FOR		14,378	3,223	. 14	,735	,058		
Revenue	10	Invest	ment i	ncome (Part VIII,	column (A). line	es 3. 4. and 70	d)	PUBLIC I	NSPECTIO	N	2,591	,119	. 5	,109	,897		
Ŕ	11			ue (Part VIII, colu						-	- 8	3,742		637	,168		
	12			e - add lines 8 th							374,399	,344	. 392		,069		
	13			similar amounts p						-	300,119				,020		
	14			d to or for membe								. 0			0		
	15										26,390	.687	. 29	.165	,566		
ses			ries, other compensation, employee benefits (Part IX, column (A), lines 5-10) essional fundraising fees (Part IX, column (A), line 11e)									9,400		6,054,55			
Expense	lua h	Total f	undroi	ising expenses (P	•	3,005	,100		,001	1007							
Ĕ										-	31,920	801	38	945	,774		
				ses (Part IX, colu							363,500	-		-	,919		
				es. Add lines 13-						•	10,898				,850		
- s	19	Reven	ue les	s expenses. Subt	ract line 18 from						ning of Cur			of Year			
Net Assets or Fund Balances		T . · ·									346,389				,024		
sse 3ala	20			(Part X, line 16)						•							
nd E	21			es (Part X, line 26)						•	59,161				,815		
				r fund balances.	Subtract line 21	from line 20	<u></u>			. 4	287,228	5,4⊥3	. 260	, 559	,209		
	rt II			e Block													
Une	der pei e, corre	nalties of ect, and o	f perjur comple	ry, I declare that I h te. Declaration of pr	ave examined th eparer (other thar	is return, inclue n officer) is base	ding accomp ed on all info	anying sched	ules and sta ich prepare	atements, a has any ki	and to the b nowledge.	pest of m	iy knowledge	and bel	lief, it is		
				i													
Sig	n		<u>.</u>														
He			Signatu	ure of officer							Dat	e					
116	0	.															
				r print name and title	•								_				
Del	1	Print/1	Type pr	eparer's name		Preparer's sig			Date	00/00 1 -	Check	دif	PTIN				
Paic		PAUI	L H	AMMERSCHMII	DTT	Forthomenatio	đi			30/2018	self-e	mployed	P01384	<u>1178</u>			
	parer Only	Firm's	name	► BDO USA	, LLP						Firm's EIN	▶ 13	3-538159	10			
0.56	only	Firm's	addres	s ▶ 100 PAR	K AVENUE	NEW YORK	C, NY 10	0017-500	01		Phone no.	21	12-885-8	000			
Мау	the I	RS disc	cuss th	nis return with the	e preparer show	n above? (see	e instruction	s)					X Y	es	No		
For	Pape	rwork I	Reduc	tion Act Notice,	see the separat	e instruction	s.						Forr	n 990	(2017)		

For	n 990 (2017) Page 2
Pa	Int III Statement of Program Service Accomplishments
	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission:
	TO PROVIDE INDEPENDENT MEDICAL HUMANITARIAN EMERGENCY AID TO PEOPLE
	AFFECTED BY ARMED CONFLICT, EPIDEMICS, MALNUTRITION, NATURAL
	DISASIERS AND EXCLUSION FROM HEALIN CARE.
2	Did the organization undertake any significant program services during the year which were not listed on the
2	prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program
	services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by
	expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,
	the total expenses, and revenue, if any, for each program service reported.
4	
4a	(Code:) (Expenses \$including grants of \$) (Revenue \$
4b	(Code:) (Expenses \$10,554,456. including grants of \$0.) (Revenue \$10,493,006.)
	FIELD STAFF - MSF-USA FACILITATES THE RECRUITMENT OF MEDICAL AND
	OTHER PROFESSIONALS FROM THE UNITED STATES TO PARTICIPATE IN
	VARIOUS MEDICAL EMERGENCY RELIEF PROJECTS. 391 AID WORKERS WERE
	DISPATCHED BY MSF-USA ON A TOTAL OF 542 FIELD MISSIONS IN OVER 70
	COUNTRIES IN 2017.
4c	(Code:) (Expenses \$ 5,927,295. including grants of \$ 0.) (Revenue \$ 0.)
	ATTACHMENT 2
4d	Other program services (Describe in Schedule O.)
<u> </u>	(Expenses \$ including grants of \$)(Revenue \$) Total program service expenses ▶ 375,682,218.
JSA	
7E1	D20 1.000 Form 990 (2017) 9065KN 702V 7/27/2018 3:01:49 PM V 17-6F PAGE

MEDECINS SANS FRONTIERES USA, INC.

Form 9	90 (2017)		F	age 3
Part	V Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes,"			
	complete Schedule A.	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to			
	candidates for public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h)			
	election in effect during the tax year? If "Yes," complete Schedule C, Part II	4	Х	
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues,			
	assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C,			
	Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors			
	have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If			
	"Yes," complete Schedule D, Part I.	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes,"			
	complete Schedule D, Part III	8		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a			
	custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or			
	debt negotiation services? If "Yes," complete Schedule D, Part IV	9		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted			
	endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V.	10	Х	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI,			
	VII, VIII, IX, or X as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes,"			
	complete Schedule D, Part VI	11a	X	
b	Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more			
	of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets			37
	reported in Part X, line 16? If "Yes," complete Schedule D, Part IX	11d	37	X
	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses		37	
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete		37	
_	Schedule D, Parts XI and XII.	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If	4.00		v
40	"Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional .	12b		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> .	13	х	
	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Λ	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking,			
	fundraising, business, investment, and program service activities outside the United States, or aggregate		v	
45	foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i>	14b	X	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or	4.5	v	
40	for any foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	X	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other	4		х
47	assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u>^</u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on		v	
40	Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> (see instructions)	17	X	
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on		х	
40	Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II	18	Δ	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a?			х
	If "Yes," complete Schedule G, Part III	19		17

Form **990** (2017)

Form 99	90 (2017)		F	Page 4
Part	V Checklist of Required Schedules (continued)			
			Yes	No
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III.	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated		37	
	employees? If "Yes," complete Schedule J.	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			x
	through 24d and complete Schedule K. If "No," go to line 25a.	24a		
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year	24c		
h	to defease any tax-exempt bonds? Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	240 24d		
d 25 o				
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		х
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior	204		
N N	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		х
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			
	Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV.	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M.	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			
	conservation contributions? If "Yes," complete Schedule M	30		
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			v
	Part I.	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"			х
~~	complete Schedule N, Part II	32		
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			х
24	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		
34	or IV, and Part V, line 1	34		х
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	Jour		
D D	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable			
	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and			
	19? Note. All Form 990 filers are required to complete Schedule O.	38	Х	

Form **990** (2017)

MEDECINS SANS FRONTIERES USA, INC.

Form 990 (2017)

Page 5

Par	t V Statements Regarding Other IRS Filings and Tax Compliance									
	Check if Schedule O contains a response or note to any line in this Part V	<u></u>		┛						
			Yes	No						
	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable									
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable									
C	Did the organization comply with backup withholding rules for reportable payments to vendors and	1c	Х							
	reportable gaming (gambling) winnings to prize winners?									
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax									
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 704									
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х							
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)			v						
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a		X						
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O	3b								
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority									
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial			v						
	account)?	4a		X						
b	If "Yes," enter the name of the foreign country: ►									
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts									
_	(FBAR).	50		x						
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a 5b		X						
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b 5c		- 21						
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?.	50								
ба	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the	6a		x						
h	organization solicit any contributions that were not tax deductible as charitable contributions?	Ua								
D	If "Yes," did the organization include with every solicitation an express statement that such contributions or	6b								
7	gifts were not tax deductible?	0.0								
	Organizations that may receive deductible contributions under section 170(c). Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods									
a	and services provided to the payor?	7a		Х						
h	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b								
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was									
Ū	required to file Form 8282?	7c		Х						
d	If "Yes," indicate the number of Forms 8282 filed during the year									
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		Х						
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		Х						
	If the organization received a contribution of gualified intellectual property, did the organization file Form 8899 as required?	7g								
•	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h								
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the									
	sponsoring organization have excess business holdings at any time during the year?	8								
9	Sponsoring organizations maintaining donor advised funds.									
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a								
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b								
10	Section 501(c)(7) organizations. Enter:									
а	Initiation fees and capital contributions included on Part VIII, line 12									
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b									
11	Section 501(c)(12) organizations. Enter:									
	Gross income from members or shareholders									
b	Gross income from other sources (Do not net amounts due or paid to other sources									
	against amounts due or received from them.)									
	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a								
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year 12b									
13	Section 501(c)(29) qualified nonprofit health insurance issuers.	40.								
а	Is the organization licensed to issue qualified health plans in more than one state?	13a								
-	Note. See the instructions for additional information the organization must report on Schedule O.									
b	Enter the amount of reserves the organization is required to maintain by the states in which									
	the organization is licensed to issue qualified health plans									
	Enter the amount of reserves on hand	14a		X						
	Did the organization receive any payments for indoor tanning services during the tax year?	14a 14b								
USA	in ros, has it need at onit root to report these payments: If No, provide an explanation in schedule O			<u> </u>						

JSA 7E1040 1.000 9065KN 702V 7/27/2018 3:01:49 PM V 17-6F

Form	990	(2017)

Castian A

MEDECINS SANS FRONTIERES USA, INC.

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 13 If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 1b 12			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		X
3	Did the organization delegate control over management duties customarily performed by or under the direct			37
	supervision of officers, directors, or trustees, or key employees to a management company or other person?	3		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5	37	X
6	Did the organization have members or stockholders?	6	Х	
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint			
	one or more members of the governing body?	7a	Х	
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,			
	stockholders, or persons other than the governing body?	7b	X	
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:			
а	The governing body?	8a	X	
b	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at			
<u> </u>	the organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9	<u>,</u>	Х
Sect	ion B. Policies (This Section B requests information about policies not required by the Internal Revenue	Code	/	N
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a		X
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,			
	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	10b	v	
11a		11a	Х	
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		v	
12a	5	12a	Х	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give		v	
	rise to conflicts?	12b	Х	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"	40	v	
	describe in Schedule O how this was done	12c	X	
13	Did the organization have a written whistleblower policy?	13	X X	
14	Did the organization have a written document retention and destruction policy?	14	л	
15	Did the process for determining compensation of the following persons include a review and approval by			
	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	15-	Х	
a	The organization's CEO, Executive Director, or top management official	15a	X	
b	Other officers or key employees of the organization	15b		
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement			
	with a taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b		
Sect	ion C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ATTACHMENT 3			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section available for public inspection. Indicate how you made these available. Check all that apply.	501(c	c)(3)s	only)

X Own website Another's website X Upon request Other (explain in Schedule O)

19 Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.

20 State the name, address, and telephone number of the person who possesses the organization's books and records: ► ANDREU MALDONADO, 40 RECTOR STREET NEW YORK, NY 10006

JSA 7E1042 1.000

Part VII	Compensation Independent Co		rs, Directors,	Trustee	s, Key	Employees	, Highe	st Comp	pensated	Emple	oyees,	and
	Check if Schedule	O contains	a response or	note to any	line in th	is Part VII						Χ
Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees												
1a Comple	ete this table for	all persons	required to b	e listed. R	eport co	mpensation f	or the c	alendar ve	ear ending	with	or withi	n the

List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of

compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

____ Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

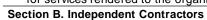
		(C)								
(A)	(B)							(D)	(E)	(F)
Name and Title	Average hours per					is both		Reportable compensation	Reportable compensation from	Estimated amount of
	week (list any					or/trust		from	related	other
	hours for		-	Q	2	역 표	Γ	the	organizations	compensation
	related	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the
	organizations below dotted	lual	tiona	7	nplo	st co	Ĩ	(1099-1013C)		organization and related
	line)	trust	altru		yee	mpe				organizations
		ee	Istee			Insa				
						fed				
(1)JOHN LAWRENCE	25.00									
PRESIDENT	0.	x		Х				61,384.	0.	4,908.
(2)KASSIA ECHAVARRI-QUEEN	7.50									
VICE-PRESIDENT (EFF.6/24/17)	0.	x		Х				0.	0.	0.
(3)JENNIFER REYNOSO	7.50									
SECRETARY	0.	Х		Х				0.	0.	0.
(4) JOHN WETHERINGTON	7.50									
TREASURER (EFF. 6/30/17)	0.	X		Х				0.	0.	0.
(5)GENE WOLFSON (THRU 6/30/17)	7.50									
TREASURER	0.	Х		Х				0.	0.	0.
(6)MEGO TERZIAN, MD	7.50									
PRESIDENT, MSF FRANCE	0.	Х		Х				0.	0.	0.
(7) RAMIN ASGARY, MD	5.00									
DIRECTOR	0.	Х						1,667.	0.	1,082.
(8) PATRICIA CARRICK, FNP	5.00									
DIRECTOR (EFF. 6/30/17)	0.	Х						0.	0.	249.
(9)ALISON LUDWIG, MD	5.00									
DIRECTOR	0.	X						0.	0.	2,293.
(10) KELLY GRIMSHAW (THRU 6/30/17)	5.00	_								
DIRECTOR	0.	X						0.	0.	853.
(11) ^{ALI N'SIMBO, MD}	5.00	-						_		_
DIRECTOR	0.	X						0.	0.	0.
(12)AERLYN PFEIL	5.00							4 5 4 5		0.004
DIRECTOR	0.	X						4,545.	0.	2,334.
(13) BRIGG REILLY (EFF. 6/30/17)	5.00							_		<u>^</u>
DIRECTOR	0.	X						0.	0.	0.
(14) PHILIP SACKS	5.00							_		0 000
DIRECTOR	0.	Х						0.	0.	2,337.

JSA 7E1041 1.000 Form 990 (2017)

Form	۵۵۸	(2017)	
FOIIII	990	(2017)	

Form 990 (2017) Part VII Section A. Officers, Directors, Tru	ustees, Ke	y Em	nplo	yee	es,	and I	lig	hest Compensat	ed Employees (c	Page &
(A)	(B)	ľ	•		C)		-	(D)	(E)	(F)
Name and title	Average hours per week (list any hours for	box, office	unles er and	heck ss pe d a d	erson lirect	e than c is both or/trust	an ee)	Reportable compensation from the	Reportable compensation from related organizations	Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
15) SUSAN SHEPHERD (THRU 6/30/17)	5.00									
DIRECTOR	0.	Х						0.	0.	115
16) AFRICA STEWART (EFF. 6/10/17)	5.00									
DIRECTOR	0.	Х						0.	0.	1,060
17) NABIL AL - TIKRITI	5.00									
VICE PRESIDENT(THRU 6/24/17)	0.	Х						0.	0.	3,801
18) JASON CONE	35.00									
EXECUTIVE DIRECTOR	0.			Х				201,968.	0.	47,012
19) ANDREU MALDONADO	35.00									
INTERNAL OPERATIONS DIRECTOR	0.			Х				191,415.	0.	27,573
20) THOMAS KURMANN	35.00									
DEVELOPMENT DIRECTOR	0.				Х			172,559.	0.	41,377
21) NORTHAN HURTADO HERIERA	35.00									
MEDICAL ADVISOR	0.					Х		168,204.	0.	40,835
22) DAVID EPSTEIN	35.00									
DOMESTIC HR DIRECTOR	0.					Х		167,651.	0.	30,073
23) MICHAEL GOLDFARB	35.00									
DIRECTOR OF COMMUNICATIONS	0.					Х		158,736.	0.	27,026
24) KATE MORT	35.00									
DIRECTOR OF FIELD HR	0.					Х		158,736.	0.	27,573
25) JOHN RYAN BROOKS	35.00									
DIRECTOR IT	0.					Х		154,162.	0.	27,573
1b Sub-total								67,596.	0.	14,056
c Total from continuation sheets to Part VII, S							►	1,373,431.	0.	274,018
d Total (add lines 1b and 1c)								1,441,027.	0.	288,074
2 Total number of individuals (including but not reportable compensation from the organizatio		hose 32		d al	bov	e) who	o re	eceived more than	\$100,000 of	
3 Did the organization list any former offic employee on line 1a? If "Yes," complete Sched										Yes No 3 X
4 For any individual listed on line 1a, is the organization and related organizations graindividual.	sum of rep eater than	oortab \$15	ole o 50,0	com 00?	per //////	satio	n ai s," (nd other compens complete Schedu	sation from the le J for such	4 X

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person



Complete this table for your five highest compensated independent contractors that received more than \$100,000 of 1 compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 4		
2 Total number of independent contractors (including but not limited to those more than \$100,000 in compensation from the organization ► 6	e listed above) who received	

Х

5

Par	t VII	Statement of Rever Check if Schedule O co		e or note to ar	w line in this Part VII			
					(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants and Other Similar Amounts	1a b c d e f	Federated campaigns Membership dues Fundraising events Related organizations Government grants (contribu All other contributions, gifts, and similar amounts not included	titions) 1f	2,963,976. 15,788. 2,333,629. 366,728,553. 19,477,018.				
	g h	Noncash contributions included i Total. Add lines 1a-1f			372,041,946.			
Program Service Revenue	2a b c d e	SECONDED FIELD STAFF GRAN MSF NETWORK GRANTS	ITS	Business Code 900099 900099	10,493,006. 4,242,052.	10,493,006. 4,242,052.		
Progra	f	All other program service rev Total. Add lines 2a-2f			14,735,058.			
	3		cluding dividen	nds, interest,	4,891,497.			4,891,497.
	5 6a b	Royalties Gross rents Less: rental expenses	(i) Real 994,196. 295,752.	(ii) Personal	0.			
	c d 7a	Rental income or (loss) Net rental income or (loss) Gross amount from sales of	(i) Securities	(ii) Other	698,444.			698,444.
	b c	assets other than inventory Less: cost or other basis and sales expenses Gain or (loss)	319,039,900. 318,821,500. 218,400.					
venue	d 8a	Net gain or (loss) Gross income from fundra events (not including \$2	iising , 333 , 629 .	· · · · · · · •	218,400.			218,400.
Other Revenue	b c	of contributions reported on See Part IV, line 18 Less: direct expenses Net income or (loss) from fu	a	332,093.	-332,093.			-332,093.
	9a	Gross income from gaming See Part IV, line 19						
	b c	Less: direct expenses Net income or (loss) from g			0.			
	10a b	Gross sales of inventor returns and allowances . Less: cost of goods sold .	a					
	р С	Net income or (loss) from sa Miscellaneous Revenu	les of inventory		0.			
	11a b c	MISCELLANEOUS REVENUE		900099	270,817.			270,817.
	с d е 12	All other revenue Total. Add lines 11a-11d			270,817. 392,524,069.	14,735,058.		5,747,065.
JSA	1 1 000	Total revenue. See instructio	n13		552,524,009.	±1,755,050.		Form 990 (2017)

JSA 7E1051 1.000

Part IX Statement of Functional Expenses Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A). Check if Schedule O contains a response or note to any line in this Part IX (C) Management and (A) Total expenses (B) Program service (D) Do not include amounts reported on lines 6b. 7b. Fundraising 8b. 9b. and 10b of Part VIII. general expenses expenses expenses 1 Grants and other assistance to domestic organizations 1,075,099 1,075,099. and domestic governments. See Part IV, line 21 . . . 2 Grants and other assistance to domestic 0 individuals. See Part IV, line 22 3 Grants and other assistance to foreign organizations, foreign governments, and foreign 345,354,921 individuals. See Part IV, lines 15 and 16 345,354,921. 0 4 Benefits paid to or for members 5 Compensation of current officers, directors, 70,093 768,541. 535,428. 163,020. trustees, and key employees 6 Compensation not included above, to disgualified persons (as defined under section 4958(f)(1)) and 0 persons described in section 4958(c)(3)(B) 20,039,977. 13,961,465. 1,827,711 4,250,801. 7 Other salaries and wages 8 Pension plan accruals and contributions (include 962,301. 125,976. 292,989. 1,381,266. section 401(k) and 403(b) employer contributions) 5,126,041. 3,571,214. 467,512 1,087,315. 168,702. 392,360. 1,849,741. 1,288,679. Payroll taxes 10 11 Fees for services (non-employees): 0 a Management 252,440. 68,385 70,924 113,131. b Legal 74,131 20,082. 20,827. 33,222. c Accounting 0 d Lobbying 6,054,559. 6,054,559. e Professional fundraising services. See Part IV, line 17. 587,206 587,206 f Investment management fees g Other. (If line 11g amount exceeds 10% of line 25, column 0 (A) amount, list line 11g expenses on Schedule O.) 0 12 Advertising and promotion 15,654,631. 670,884. 534,133. 14,449,614. 13 Office expenses 244,382. 128,947. 23,086. 92,349. 14 Information technology 0 Royalties 15 1,951,548. 990,294. 292,115 669,139. Occupancy 16 2,644,969. 2,323,982. 51,032 269,955. 17 Travel Payments of travel or entertainment expenses 18 0 for any federal, state, or local public officials 185,413. 73,369 8,983 103,061. 19 Conferences, conventions, and meetings 109,329. 52,396. 17,478. 39,455. Interest 20 0 21 Payments to affiliates 1,280,888. 761,494. 159,449 359,945. 22 Depreciation, depletion, and amortization 1,153,711. 1,013,782. 41,852. 98,077. Insurance 23 24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) 2,547,401. aCONSULTANCY & PROJECT DEV. 14,088,742. 2,125,583. 9,415,758. **b**DUES & SUBSCRIPTIONS 475,393. 128,466. 158,063 188,864. 47,703. 242,991. 153,629. 41,659 cRECRUITING & RELOCATION d e All other expenses 38,121,317. 420,595,919 375,682,218. 6,792,384 25 Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the 26 organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here if

0

JSA 7E1052 1.000

following SOP 98-2 (ASC 958-720)

Form 99	90 (2017)	
---------	-----------	--

- .	- 000 /	MEDECINS SANS FRONTIERES USA, INC.		10	3433452
_	n 990 (:	,			Page 11
Pa	rt X	Balance Sheet			
		Check if Schedule O contains a response or note to any line in this Pa			
			(A) Beginning of year		(B) End of year
	4	Cook non interest bearing	16,500.	1	21,800.
	1	Cash - non-interest-bearing Savings and temporary cash investments	58,470,129.	2	62,013,883.
	2	Pledges and grants receivable, net	43,436,758.	2	49,084,905.
	4	Accounts receivable, net	3,502,632.	4	4,979,812.
	5	Loans and other receivables from current and former officers, directors,	-,		
	5	trustees, key employees, and highest compensated employees.			
			0.	5	0.
	6	Complete Part II of Schedule L Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary	0.		0.
ts	_	organizations (see instructions). Complete Part II of Schedule L	0.	6	0.
Assets	7	Notes and loans receivable, net	0.	7	0.
Ä	8	Inventories for sale or use	6,681,925.	8 9	1,630,513.
	9 10 a	Prepaid expenses and deferred charges	0,001,723.	Э	1,030,313.
	iva	Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D 10a 58,901,617.			
	h	Less: accumulated depreciation	44,688,872.	10c	54,198,757.
	11	Investments - publicly traded securities	189,592,826.	11	177,296,354.
	12		0	12	0.
	13	Investments - program-related. See Part IV, line 11	0.	13	0.
	14	Intangible assets	0.	14	0.
	15	Other assets. See Part IV, line 11	0.	15	0.
	16	Total assets. Add lines 1 through 15 (must equal line 34)	346,389,642.	16	349,226,024.
	17	Accounts payable and accrued expenses	7,337,781.	17	8,459,378.
	18	Grants payable	26,380,000.	18	52,899,212.
	19	Deferred revenue	0.	19	0.
	20	Tax-exempt bond liabilities	0.	20	0.
	21	Escrow or custodial account liability. Complete Part IV of Schedule D	0.	21	0.
SS	22	Loans and other payables to current and former officers, directors,			
Liabilities		trustees, key employees, highest compensated employees, and			
abi		disqualified persons. Complete Part II of Schedule L	0.	22	0.
	23	Secured mortgages and notes payable to unrelated third parties	11,006,448.	23	10,363,812.
	24	Unsecured notes and loans payable to unrelated third parties	0.	24	0.
	25	Other liabilities (including federal income tax, payables to related third			
		parties, and other liabilities not included on lines 17-24). Complete Part X			
		of Schedule D	14,437,000.	25	16,944,413.
	26	Total liabilities. Add lines 17 through 25	59,161,229.	26	88,666,815.
S		Organizations that follow SFAS 117 (ASC 958), check here ►			
nce	27		266,153,837.	27	239,302,984.
ala	28	Unrestricted net assets Temporarily restricted net assets	20,340,846.	27	19,968,461.
d B	29	Permanently restricted net assets	733,730.	20	1,287,764.
or Fund Balances		Organizations that do not follow SFAS 117 (ASC 958), check here ► and complete lines 30 through 34.			, ,
SC	30	Capital stock or trust principal, or current funds		30	
set	31	Paid-in or capital surplus, or land, building, or equipment fund		31	
Net Assets	32	Retained earnings, endowment, accumulated income, or other funds		32	
let	33	Total net assets or fund balances	287,228,413.	33	260,559,209.
~	1	Total liabilities and net assets/fund balances	346,389,642.		349,226,024.

Form **990** (2017)

MEDECINS	SANS	FRONTIERES	USA,	INC.

Form 99	90 (2017)			Pa	ge 12
Part	XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI.	<u>.</u> .			Χ
1	Total revenue (must equal Part VIII, column (A), line 12)	1	392,5		
2	Total expenses (must equal Part IX, column (A), line 25)	2	420,5		
3	Revenue less expenses. Subtract line 2 from line 1	3	-28,0		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	287,2	28,4	13.
5	Net unrealized gains (losses) on investments	5	2,1	.15,8	343.
6	Donated services and use of facilities	6			0.
7	Investment expenses	7			0.
8	Prior period adjustments	8			0.
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-7	/13,1	97.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line				
	33, column (B))	10	260,5	59,2	209.
Part					
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other				
	If the organization changed its method of accounting from a prior year or checked "Other," e	xplain ir	- 1		
	Schedule O.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?.		_ 2a		Х
	If "Yes," check a box below to indicate whether the financial statements for the year were cor				
	reviewed on a separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
h	Were the organization's financial statements audited by an independent accountant?		2b	Х	
~	If "Yes," check a box below to indicate whether the financial statements for the year were aud				
	separate basis, consolidated basis, or both:		^		
	X Separate basis Consolidated basis Both consolidated and separate basis				
c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for	oversiah	t l		
Ŭ	of the audit, review, or compilation of its financial statements and selection of an independent acc	-		Х	
	If the organization changed either its oversight process or selection process during the tax year, e				
	Schedule O.				
30	As a result of a federal award, was the organization required to undergo an audit or audits as se	t forth in	,		
Ja	the Single Audit Act and OMB Circular A-133?		' 3a		Х
h	If "Yes," did the organization undergo the required audit or audits? If the organization did not und	lerao tha			
U	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au		3b		
				1	

Form **990** (2017)

 SCHEDULE A (Form 990 or 990-EZ)
 Public Charity Status and Public Support

 Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

 Name: Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

 Name: Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

 Name: Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

 Name: Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

 Name: Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

 Name: Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

 Name: Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

 Name: Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No. 1545-0047 2017

		nt of the Treasury evenue Service			ov/Form990 for instruct			information.	Open to Public Inspection
Nam	e of t	he organization						Employer identif	•
MEI	DEC	INS SANS FI	RONTIERES	USA, INC.				13-34334	52
Ра	rt I	Reason for	r Public Cha	rity Status (All c	organizations must o	complet	e this pa	art.) See instructions	6.
The	org	anization is not	a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	neck only	one box.)	
1		A church, con	vention of ch	urches, or associa	tion of churches desc	ribed in s	section 1	70(b)(1)(A)(i).	
2		A school desc	ribed in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990)-EZ).)	
3		A hospital or a	a cooperative	hospital service o	rganization described	in sectio	on 170(b)	(1)(A)(iii).	
4		A medical res	earch organiz	zation operated in	conjunction with a ho	spital de	scribed in	n section 170(b)(1)(A))(iii). Enter the
		hospital's nam	ne, city, and s	tate:					
5		•		for the benefit of Complete Part II.)	a college or universi	ty owne	d or ope	erated by a governme	ental unit described in
6		-			rnmental unit describe	d in soci	tion 170(b)(1)(A)(y)	
7	x		-	-			-		om the general public
'		•)(1)(A)(vi). (Compl		ipport in	un a yu		oni the general public
8					o)(1)(A)(vi). (Complete	Dort II.)			
9								I in conjunction with a	land-grant college
3		-		-			-	name, city, and state o	
		university:		grant conege of ag		uons). L		name, ony, and state o	i the college of
10			n that norma	Illy receives: (1) m	ore than 331/3% of its	sunnorf	from co	ntributions, membersl	hin fees and gross
10		receipts from support from	activities rela aross investn	ited to its exempt f nent income and u	unctions - subject to	certain e able inco	exception	is, and (2) no more tha s section 511 tax) from	in 331/3 % of its
11					usively to test for publ				
12		An organizatio	on organized	and operated exclu	usively for the benefit	of, to pe	erform th	e functions of, or to o	carry out the purposes
		of one or mor	e publicly su	pported organizati	ons described in sec	tion 509	(a)(1) or	section 509(a)(2). S	See section 509(a)(3).
		Check the box	in lines 12a t	hrough 12d that d	escribes the type of s	upporting	g organiz	zation and complete li	nes 12e, 12f, and 12g.
а	Γ	Type I. A su	pporting org	anization operated	, supervised, or contr	olled by	its supp	orted organization(s),	typically by giving
	_			•	•	•		the directors or truste	
			•	., .	e Part IV, Sections A				
b		Type II. A su	upporting org	anization supervis	ed or controlled in co	nnectior	n with its	supported organizati	on(s), by having
		control or m	anagement o	of the supporting o	rganization vested in	the sam	e persor	ns that control or mar	age the supported
		organization	(s). You must	complete Part IV	, Sections A and C.				
С			ctionally inte	grated. A supporti	ng organization opera	ated in c	onnectio	n with, and functiona	lly integrated with,
	_	its supported	d organizatior	n(s) (see instruction	ns). You must comple	te Part I	V, Sectio	ons A, D, and E.	
d		Type III non	-functionally	integrated. A sup	porting organization of	perated	in conne	ection with its suppor	ted organization(s)
		that is not fu	inctionally inte	egrated. The organ	nization generally mus	st satisfy	a distrib	oution requirement and	d an attentiveness
	_	_ requirement	(see instruct	ions). You must co	omplete Part IV, Sect	ions A a	ind D, an	d Part V.	
е		_ Check this b	oox if the orga	anization received	a written determinatio	on from t	he IRS tl	hat it is a Type I, Type	II, Type III
		functionally i	integrated, or	Type III non-funct	ionally integrated sup	porting o	organizat	ion.	
f	En	ter the number	of supported	l organizations					
g	Pro	ovide the follow	ing informati	on about the suppo	orted organization(s).	1			
	(i) N	ame of supported of	organization	(ii) EIN	(iii) Type of organization		organization	(v) Amount of monetary	(vi) Amount of
					(described on lines 1-10 above (see instructions))		ur governing ment?	support (see instructions)	other support (see instructions)
						Yes	No		
(A)									
(B)									
(C)									
(D)									
(E)									
Tota	al								

Schedule A (Form 990 or 990-EZ) 2017

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	209,011,069.	332,235,198.	336,286,664.	357,438,744.	372,041,946.	1,607,013,621.
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.
4	Total. Add lines 1 through 3	209,011,069.	332,235,198.	336,286,664.	357,438,744.	372,041,946.	1,607,013,621.
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f).						0.
6	Public support. Subtract line 5 from line 4						1,607,013,621.
Sec	tion B. Total Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
7	Amounts from line 4.	209,011,069.	332,235,198.	336,286,664.	357,438,744.	372,041,946.	1,607,013,621.
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	464,433.	487,223.	2,322,636.	3,269,899.	5,885,693.	12,429,884.
9	Net income from unrelated business activities, whether or not the business is regularly carried on	-207,143.	-390,644.	-476,289.	-325,129.	-332,093.	-1,731,298.
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) ATCH 1	20,388.	-20,172.	193,654.	111,690.	270,817.	576,377.
11	Total support. Add lines 7 through 10						1,618,288,584.
12	Gross receipts from related activities, etc. (s	see instructions) .				12	65,441,846.
13	First five years. If the Form 990 is f organization, check this box and stop here	<u> </u>					
Sec	tion C. Computation of Public Sup	port Percenta	ge				
14	Public support percentage for 2017 (li	ne 6, column (f)) divided by line	11, column (f)).			99.30 %
15	Public support percentage from 2016		•			15	99.60 %
	33 1/3% support test - 2017. If the orgonization q	ualifies as a pub	licly supported	organization.			▶ X
	331/3% support test - 2016. If the org this box and stop here. The organization	on qualifies as a	publicly suppor	ted organizatio	n		▶∟
17a	10%-facts-and-circumstances test - 2 10% or more, and if the organization Part VI how the organization meets t	meets the "fa	cts-and-circumst	ances" test, ch	eck this box a	nd stop here. I	Explain in
b	organization. 10%-facts-and-circumstances test - 2	2016. If the org	ganization did n	ot check a box	on line 13, 16	a, 16b, or 17a	, and line
	15 is 10% or more, and if the orga Explain in Part VI how the organizati supported organization	on meets the "	facts-and-circum	nstances" test.	The organizatic	n qualifies as a	a publicly ►
18	Private foundation. If the organization instructions						

Schedule A (Form 990 or 990-EZ) 2017

Schedule A (Form 990 or 990-EZ) 2017

Support Schedule for Organizations Described in Section 509(a)(2) Part III (Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II.

If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513 .						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3						
	received from other than disqualified						
	persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
с	Add lines 7a and 7b.						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						
	ndar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans,						
	rents, royalties, and income from similar sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
с	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly						
40	carried on						
12	Other income. Do not include gain or loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
15	and 12.)						
14	First five years. If the Form 990 is f	or the organiza	tion's first seco	nd third fourth	or fifth tax y	l ar as a section	501(c)(3)
14	organization, check this box and stop here	0	,	, ,	· · ·		
500	tion C. Computation of Public Sup						
15	Public support percentage for 2017 (line 8			mn (f))		15	%
16	Public support percentage from 2016 Sche					16	%
	tion D. Computation of Investmen					10	/0
	-			12 oolumn (f))		17	0/
17 10	Investment income percentage for 2017 (li		•				<u> </u>
18	Investment income percentage from 2016					18	
ıya	331/3% support tests - 2017. If the or						
	17 is not more than 331/3%, check th		-			•••••	
b	331/3% support tests - 2016. If the orga						
	line 18 is not more than 331/3%, check		-	•			
20 JSA	Private foundation. If the organization	UIU NOT CHECK	a box on line	14, 19a, or 19b		ox and see instr Schedule A (Form 9	
	11.000 9065KN 702V 7/27/2018 3	:01:49 DM	V 17-6F			Concure A (FUIII S	PAGE 1
		~ <u> </u>					

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in **Part VI** how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in **Part VI** what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- **c** Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in **Part VI** what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in **Part VI**, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? *If "Yes," provide detail in Part VI.*
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? *If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).*
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? *If "Yes," provide detail in Part VI.*
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? *If "Yes," provide detail in Part VI.*
- **10 a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If "Yes," answer 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Yes No

1

Schedule A (Form 990 or 990-EZ) 2017

.ISA

² 3a 3b 3c 4a 4b 4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b

Schedu	le A (Form 990 or 990-EZ) 2017		F	Page 5
Part	V Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
	on B. Type I Supporting Organizations	110		
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the support of the suppo</i>			
	supervised, or controlled the supporting organization.	2		
Section	on C. Type II Supporting Organizations		Vaa	N-
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1	Yes	NO
Section	on D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1	Yes	No
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? <i>If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).</i>	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? <i>If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.</i>	3		
Section	on E. Type III Functionally Integrated Supporting Organizations			
1 a b c	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins The organization satisfied the Activities Test. Complete line 2 below. The organization is the parent of each of its supported organizations. Complete line 3 below. The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see		-	
•		[Yes	No
2 a	Activities Test. <i>Answer (a) and (b) below.</i> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify <i>those supported organizations and explain</i> how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.	2b		
3 a	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If "Yes," describe in Part VI the role played by the organization in this regard.</i>	3b 990 or	990-F7	2017
JSA				,

Schedule A (Form 990 or 990-EZ) 2017

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	nization	S	
Check here if the organization satisfied the Integral Part Test as a qualifying instructions. All other Type III non-functionally integrated supporting organiz	g trust o	n Nov. 20, 1970 (expla	,
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8		
Section B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
	•		

7 Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2017

Schedule A (Form 990 or 990-EZ) 2017

Page 7

1 2	on D - Distributions	supporting organizat		
1 2				Current Year
2	Amounts paid to supported organizations to accomplish ex			ourrent real
	Amounts paid to perform activity that directly furthers exen	ed		
	organizations, in excess of income from activity	cu		
	Administrative expenses paid to accomplish exempt purpo	zations		
	Amounts paid to acquire exempt-use assets	ses of supported organi	2010/15	
	Qualified set-aside amounts (prior IRS approval required)			
	· · · · ·			
	Other distributions (describe in Part VI). See instructions. Total annual distributions. Add lines 1 through 6.			
	¥	the examination is rear		
	Distributions to attentive supported organizations to which	the organization is resp	onsive	
	(provide details in Part VI). See instructions.			
	Distributable amount for 2017 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
S	ection E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2017			
	(reasonable cause required-explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2017			
а				
b	From 2013			
С	From 2014			
d	From 2015			
е	From 2016			
	Total of lines 3a through e			
	Applied to underdistributions of prior years			
	Applied to 2017 distributable amount			
i	Carryover from 2012 not applied (see instructions)			
i	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2017 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
	Applied to 2017 distributable amount			
C	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2017, if			
-	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI . See instructions.			
6	Remaining underdistributions for 2017. Subtract lines 3h			
5	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2018. Add lines 3j			
1	and 4c.			
	Breakdown of line 7:			
8				
	Excess from 2013			
	Excess from 2014			
	Excess from 2015			
	Excess from 2016			
e	Excess from 2017			A (Form 990 or 990-EZ) 201

Schedule A (Form 990 or 990-EZ) 2017

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

SCHEDULE A, PART II -	OTHER INCOME]			ATTACHMENT	1
DESCRIPTION	2013	2014	2015	2016	2017	TOTAL
MISC REVENUE	20,388.	-20,172.	193,654.	111,690.	270,817.	576,377.
TOTALS	20,388.	-20,172.	193,654.	111,690.	270,817.	576,377.

Schedule B

(Form 990, 990-EZ, or 990-PF) Department of the Treasury Internal Revenue Service

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.
 Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2017

Name of the organization

MEDECINS SANS FRONTIERES USA, INC.

Employer identification number

13-3433452

Organization	type	(check	one):
--------------	------	--------	-------

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)(³) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the General Rule or a Special Rule.

Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.

Special Rules

For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3 % support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 *exclusively* for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I, II, and III.

For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions *exclusively* for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Don't complete any of the parts unless the **General Rule** applies to this organization because it received *nonexclusively* religious, charitable, etc., contributions totaling \$5,000 or more during the year

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Employer identification	numbei
13-3433452	

(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$9,750,000.	Person X Payroll Noncash (Complete Part II for
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(complete Part infor noncash contributions.) (d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
a) Io.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
a) Io.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

JSA

Name of organization MEDECINS SANS FRONTIERES USA, INC.

Employer identification number 13-3433452

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received

Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

JSA 7E1254 1.000

Schedule B (Form 990, 990-EZ, or 990-PF) (2017)	Page 4				
Name of organization MEDECINS SANS FRONTIERES USA, INC. Employer identification number					
	13-3433452				
Part III Exclusively religious, charitable, etc., contributions to organizations described (10) that total more than \$1,000 for the year from any one contributor. Comp the following line entry. For organizations completing Part III, enter the total of exc contributions of \$1,000 or less for the year. (Enter this information once. See ins	lete columns (a) through (e) and clusively religious, charitable, etc.,				

Use duplicate copies of Part III if additional space is needed.

(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is h	eld
		(e) Transfer of gift		
	Transferee's name, address, and Z	P + 4	Relationship of transferor to transferee	
i) No. rom Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is h	eld
		(e) Transfer of gift		
	Transferee's name, address, and Z	IP + 4	Relationship of transferor to transferee	
a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is h	eld
		(e) Transfer of gift		
_	Transferee's name, address, and Z	P + 4	Relationship of transferor to transferee	
a) No. from	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is h	eld
Part I		(-,		
		(e) Transfer of gift		
	Transferee's name, address, and ZIP + 4		Relationship of transferor to transferee	
			Schedule B (Form 990, 990-EZ, or 990	-PF)

Intern	al Revenue Service		Go to www.irs.gov/Form990 for	instructions and the	e latest information.	Inspection
lf the	organization answe		on Form 990, Part IV, line 3, or Forr		46 (Political Campaign Activi	
		0	Complete Parts I-A and B. Do not comp			
			n 501(c)(3)) organizations: Complete	Parts I-A and C below.	Do not complete Part I-B.	
	Section 527 organiza	•				
	•		on Form 990, Part IV, line 4, or Form			
		0	hat have filed Form 5768 (election u		•	•
		0	hat have NOT filed Form 5768 (elect on Form 990, Part IV, line 5 (Proxy	,	<i>,,</i> ,	•
	(see separate instruc		on Form 550, Fart IV, line 5 (Flox)	Tax) (see separate		EZ, FAIL V, IIIE 550 (FIOX)
	()())	5), or (6) orga	nizations: Complete Part III.			
Name	e of organization				Employer ide	ntification number
	ECINS SANS FF		-		13-343	
	-		ganization is exempt under			
1	Provide a descrip	tion of the o	organization's direct and indirect	political campaign a	activities in Part IV. (see in	nstructions for
	definition of "politi	cal campai	gn activities")			
			penditures (see instructions)			
3			ampaign activities (see instructio			
Par	•		ganization is exempt under			
1	Enter the amount	of any exci	se tax incurred by the organization	on under section 49	55▶\$	
2			se tax incurred by organization m			
3	-		section 4955 tax, did it file Form			
4a	Was a correction r	made?				Yes No
b	If "Yes," describe i					
Par	t I-C Complet	te if the o	ganization is exempt under	section 501(c), e	except section 501(c)(3	S).
1			pended by the filing organizatio			
2			g organization's funds contribute			
_			s			
3			nditures. Add lines 1 and 2. Er			
4	Did the filing orga	nization file	Form 1120-POL for this year?		φ	Yes No
			and employer identification num			
•			. For each organization listed, er			
	the amount of po	litical contr	ibutions received that were pron	nptly and directly d	elivered to a separate po	olitical organization, such
	as a separate seg	regated fund	d or a political action committee (PAC). If additional s	pace is needed, provide i	information in Part IV.
	(a) Name		(b) Address	(c) EIN	(d) Amount paid from	(e) Amount of political
					filing organization's	contributions received and
					funds. If none, enter -0	promptly and directly delivered to a separate
						political organization. If
						none, enter -0
(1)						
•,				_		
(2)						
-,		F		-		
(3)						
-,		-		-		
(4)						
				-		
5)		1				
(5)				-		
5) 6)				-		

For Organizations Exempt From Income Tax Under section 501(c) and section 527



(Form 990 or 990-EZ)

SCHEDULE C

	Complete
Department of the Treasury	
Internal Revenue Service	

if the organization is described below. Attach to Form 990 or Form 990-EZ.

2 7 Open to Public

	INS SANS FRONTIERES USA, INC.	13-3	433432 Page Z
Part II-A Complete if the organization section 501(h)).	ion is exempt under section 501(c)(3) and	filed Form 5768 (elec	tion under
	elongs to an affiliated group (and list in Part IV e and share of excess lobbying expenditures).	ach affiliated group mem	ber's name,
B Check ► if the filing organization c	necked box A and "limited control" provisions app	oly.	
	bying Expenditures neans amounts paid or incurred.)	(a) Filing organization's totals	(b) Affiliated group totals
 b Total lobbying expenditures to influenc c Total lobbying expenditures (add lines d Other exempt purpose expenditures e Total exempt purpose expenditures (add lines) 	e public opinion (grass roots lobbying) e a legislative body (direct lobbying) 1a and 1b) d lines 1c and 1d) he amount from the following table in both		
If the amount on line 1e, column (a) or (b) i	: The lobbying nontaxable amount is:		
Not over \$500,000	20% of the amount on line 1e.		
Over \$500,000 but not over \$1,000,000	\$100,000 plus 15% of the excess over \$500,000.		
Over \$1,000,000 but not over \$1,500,000	\$175,000 plus 10% of the excess over \$1,000,000.		
Over \$1,500,000 but not over \$17,000,000	\$225,000 plus 5% of the excess over \$1,500,000.		
Over \$17,000,000	\$1,000,000.		
	25% of line 1f)		
h Subtract line 1g from line 1a. If zero or	less, enter -0-		
	ess, enter -0		
-	o on either line 1h or line 1i, did the organiza		
reporting section 4911 tax for this year	?		Yes No
	4-Year Averaging Period Under section 501(h)		

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below.

See the separate instructions for lines 2a through 2f.)

Lobbying Expenditures During 4-Year Averaging Period					
Calendar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) Total
2a Lobbying nontaxable amount					
b Lobbying ceiling amount (150% of line 2a, column (e))					
c Total lobbying expenditures					
d Grassroots nontaxable amount					
e Grassroots ceiling amount (150% of line 2d, column (e))					
f Grassroots lobbying expenditures					

Schedule C (Form 990 or 990-EZ) 2017

chedule C	(Form	990	or 990-	EZ)	2017	

S

Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).

For	For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed 🗕		(a) (b)	
	cription of the lobbying activity.	Yes	No	Amount
1	During the year, did the filing organization attempt to influence foreign, national, state or local			
	legislation, including any attempt to influence public opinion on a legislative matter or			
	referendum, through the use of:			
а	Volunteers?		X	
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.	X		
С	Media advertisements?		Х	
d	Mailings to members, legislators, or the public?	X		35,063.
е	Publications, or published or broadcast statements?	Х		49,088.
f	Grants to other organizations for lobbying purposes?		Х	
q	Direct contact with legislators, their staffs, government officials, or a legislative body?	Х		35,063.
h	Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?	Х		21,038.
i	Other activities?		Х	
i	Total. Add lines 1c through 1i			140,252.
, 2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?		Х	
b	If "Yes," enter the amount of any tax incurred under section 4912			
c	If "Yes," enter the amount of any tax incurred by organization managers under section 4912			
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?			
Pa	t III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	, or s	ection
	501(c)(6).	· /(-/		

			Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?	1		
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	2		
3	Did the organization agree to carry over lobbying and political campaign activity expenditures from the prior year?	3		

Part III-B	Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or s	ectio	on
	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Pa	rt III-/	A, line 3, is
	answered "Yes."		

1	Dues, assessments and similar amounts from members	1	
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of		
	political expenses for which the section 527(f) tax was paid).		
а	Current year	2a	
b	Carryover from last year	2b	
	Total		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the		
	excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying		
	5 5 7	4	
5	and political expenditure next year?	-	

Part IV Supplemental Information

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

SEE PAGE 4

Schedule C (Form 990 or 990-EZ) 2017

Part IV Supplemental Information (continued)

PART II-B, LINE 1D:

MAILINGS TO MEMBERS OF CONGRESS ON KEY COMMITTEES, ASKING FOR AMENDMENTS TO RELEVANT LEGISLATION SO THAT NEW RESEARCH AND DEVELOPMENT FOR NEGLECTED DISEASES IS EFFECTIVELY INCENTIVIZED, AND THAT ANY NEW PRODUCTS BROUGHT TO MARKET ARE MADE AVAILABLE AND AFFORDABLE TO THOSE WHO NEED THEM, INCLUDING PROPOSING AMENDMENTS TO FDA PRIORITY REVIEW VOUCHER PROGRAM FOR NEGLECTED TROPICAL DISEASES INCLUDED IN THE FDA REAUTHORIZATION ACT. FOLLOWING US DEPARTMENT OF DEFENSE FUNDING FOR VACCINES AND ENCOURAGING THE GOVERNMENT TO ADOPT OPEN LICENSES. SHARING CONCERNS WITH PROVISIONS INCLUDED IN A LEAKED EXECUTIVE ORDER, THE RENEGOTIATION OF NAFTA AND THE DESIGNATION OF COUNTRIES IN THE SPECIAL 301 REPORT.

PART II-B, LINE 1E:

LOBBYING ACTIVITIES RELATED TO PUBLICATIONS OR PUBLISHED OR BROADCAST STATEMENTS INCLUDE THE FOLLOWING ACTIVITIES:

-PUBLIC COMMUNICATIONS INCLUDED CAMPAIGN WEB PAGES, PRESS RELEASES/STATEMENTS AND SOCIAL MEDIA REGARDING PUBLIC HEALTH CONCERNS WITH PROPOSALS CONCERNING THE RENEGOTIATION OF NAFTA, INCENTIVES FOR BIOMEDICAL INNOVATION AND THE DEVELOPMENT OF NEW HEALTH TOOLS. OTHER TOPICS INCLUDED IN OFFICIAL COMMUNICATIONS INCLUDE REFUGEE POLICY AND THE MEXICO CITY POLICY BEING REINSTATED.

Schedule C (Form 990 or 990-EZ) 2017

Part IV Supplemental Information (continued)

PART II-B, LINE 1G:

LOBBYING ACTIVITIES RELATED TO DIRECT CONTACT WITH LEGISLATORS, THEIR STAFFS, GOVERNMENT OFFICIALS, OR A LEGISLATIVE BODY INCLUDE THE FOLLOWING ACTIVITIES:

- MEETINGS AND SUBMISSIONS TO MEMBERS OF CONGRESS AND GOVERNMENT OFFICIALS RELATING PUBLIC HEALTH IMPLICATIONS OF THE TRANS-PACIFIC PARTNERSHIP.

- MEETINGS WITH AND SUBMISSIONS TO MEMBERS OF CONGRESS RELATING TO POTENTIAL AMENDMENTS TO THE FDA PRIORITY REVIEW VOUCHER PROGRAM THROUGH THE 21 CENTURY CURES INITIATIVE AND OTHER CONGRESSIONAL LEGISLATION.

PART II-B, LINE 1H:

LOBBYING ACTIVITIES RELATED TO RALLIES, DEMONSTRATIONS, SEMINARS, CONVENTIONS, SPEECHES, LECTURES OR ANY SIMILAR MEANS INCLUDE THE FOLLOWING ACTIVITIES:

- PARTICIPATION IN SEVERAL PUBLIC DEMONSTRATIONS AND DELIVERY OF SEVERAL PUBLIC SPEECHES AND LECTURES IN MEETINGS ABOUT THE PUBLIC HEALTH CONCERNS OF THE TRANS-PACIFIC PARTNERSHIP.

SCHEE	DULE	D
(Form	990)	

Supplemental Financial Statements ► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

Open to Public

OMB No. 1545-0047

7

20

Dep	artment of the Treasury		Attach to Form 990.			Open to Public
	nal Revenue Service	► Go to www.irs.gov	//Form990 for instructions and th	e latest inform	nation.	Inspection
Nam	e of the organization				Employer identifica	tion number
ME	DECINS SANS FR	CONTIERES USA, INC.			13-34334	52
Pa	art I Organiza	tions Maintaining Donor Adv	ised Funds or Other Simila	r Funds or	Accounts.	
	Complete	e if the organization answered	"Yes" on Form 990, Part IV	', line 6.		
			(a) Donor advised funds	s	(b) Funds and	other accounts
1	Total number at e	nd of year				
2	Aggregate value c	of contributions to (during year)				
3	Aggregate value c	of grants from (during year)				
4	Aggregate value a	at end of year				
5	Did the organizati	ion inform all donors and donoi	advisors in writing that the a	assets held i	in donor advised	
	funds are the orga	inization's property, subject to the	e organization's exclusive legal	I control?		Yes No
6		on inform all grantees, donors, a				
		e purposes and not for the bene				
		issible private benefit?	<u> </u>			Yes No
Pa		tion Easements.				
4		e if the organization answered				
1		servation easements held by the				
		n of land for public use (e.g., rec of natural habitat			of a historically im of a certified histo	•
		n of open space	P	reservation c	or a certined histo	ne structure
2		through 2d if the organization h	eld a qualified conservation co	ntribution in	the form of a con	servation
2		ast day of the tax year.	ela a quaimed conservation co			End of the Tax Year
а		onservation easements			2a	
b		tricted by conservation easement			2b	
c		vation easements on a certified			2c	
d		rvation easements included in (
		isted in the National Register			2d	
3		rvation easements modified, trai			ated by the organ	nization during the
	tax year 🕨				, ,	Ū
4	Number of states	where property subject to conse	ervation easement is located ►			
5	Does the organiz	ation have a written policy reg	garding the periodic monitori	ing, inspecti	on, handling of	
	violations, and enf	orcement of the conservation ea	sements it holds?			Yes No
6	Staff and volunteer	hours devoted to monitoring, inspec	ting, handling of violations, and e	enforcing cons	servation easements	during the year
	▶					
7	Amount of expens	es incurred in monitoring, inspec	ting, handling of violations, and	l enforcing co	onservation easem	ents during the year
_	►\$					
8		vation easement reported on line				
~)(4)(B)(ii)? be how the organization reports				
9		d include, if applicable, the text of			•	
		counting for conservation easeme	-			
Pa		tions Maintaining Collections		es. or Other	Similar Assets	
		e if the organization answered				
1a					evenue statemen	t and balance sheet
·u	works of art, hist	n elected, as permitted under S orical treasures, or other simil- vide, in Part XIII, the text of the f	ar assets held for public exh	hibition, educ	cation, or researc	th in furtherance of
b		n elected, as permitted under				
	works of art, hist	orical treasures, or other simil	ar assets held for public exh			
	public service, pro	vide the following amounts relat	ing to these items:			
		ded on Form 990, Part VIII, line 1				
	.,	d in Form 990, Part X				
2	-	n received or held works of a				al gain, provide the
		s required to be reported under S				
a		on Form 990, Part VIII, line 1.				
Ø	Assets included in	Form 990. Part X			🕨 \$	

Schedule D (Form 990) 2017

MEDECINS SANS FRONTIERES USA, INC.

Schee	dule D (Form 990) 2017			,				Page 2
Par	t III Organizations Maintainir	ng Collections of	Art, Historica	I Treasures,	or Other Sim	ilar Asset	s (cont	inued)
3	Using the organization's acquisition	n, accession, and c	other records, c	neck any of th	e following that	are a signi	ficant us	se of its
	collection items (check all that app	ly):						
а	Public exhibition		d Lo	an or exchang	e programs			
b	Scholarly research		e 🔄 Ot	her				
С	Preservation for future gener	rations						
4	Provide a description of the organ	nization's collections	and explain ho	w they furthe	r the organizatio	n's exempt	purpose	in Part
	XIII.							
5	During the year, did the organization	on solicit or receive o	lonations of art,	historical treas	ures, or other sim	ıilar	_	
	assets to be sold to raise funds rath		ained as part of t	he organizatio	n's collection?	L	Yes	No
Par	t IV Escrow and Custodial Ar						_	
	Complete if the organizat	ion answered "Yes	s" on Form 990	, Part IV, line	9, or reported a	an amount	on Forr	n
	990, Part X, line 21.							
1a	Is the organization an agent, truste		-			lot	_	
	included on Form 990, Part X?					L	Yes	No
b	If "Yes," explain the arrangement in	n Part XIII and comp	lete the following	g table:				
						Amount		
С	Beginning balance							
d	Additions during the year							
е	Distributions during the year							
f	Ending balance							
2a	Did the organization include an am						Yes	No
1	If "Yes," explain the arrangement in	n Part XIII. Check he	ere if the explana	ition has been p	provided on Part X		<u></u>	
Par	t V Endowment Funds.	ion oneward "Var	" on Form 000	Dort IV/ line	10			
	Complete if the organizat						(a) [
		(a) Current year	(b) Prior year	(c) Two ye		e years back		ears back
1a	Beginning of year balance	2,231,182.	2,086,37			32,923.		37,974
b	Contributions	470,011.	24,52	1. 50	0,000. 1	00,000.	2	48,541
С	Net investment earnings, gains,	267,306.	120,28	E 20	9,976. 1	16 510	1	16 100
	and losses	207,300.	120,20	535	,970. I	16,512.	1	46,408
d	Grants or scholarships							
е	Other expenditures for facilities							
	and programs			13	3,218.	59,865.		
f	Administrative expenses	2,968,499.	2,231,18			89,570.	1 0	32,923
g	End of year balance					57,570.	1,7	52,725
2	Provide the estimated percentage Board designated or quasi-endown	of the current year e	end balance (line	1g, column (a)) held as:			
a b	Permanent endowment \blacktriangleright 43.3							
c	Temporarily restricted endowment							
U	The percentages on lines 2a, 2b, a		00%					
3a	Are there endowment funds not in			hat are held a	nd administered fo	or the		
ou	organization by:		lo organization (Y	es No
	(i) unrelated organizations						3a(i)	X
	(ii) related organizations						3a(ii)	X
b	If "Yes" on line 3a(ii), are the relate						3b	
4	Describe in Part XIII the intended u	0	•					
-	+ VI Land, Buildings, and Equi	ipment.						
	Complete if the organiza	tion answered "Ye						
	Description of property	(a) Cost or (invest		ost or other basis (other)	(c) Accumulated depreciation	(d)	Book valu	e
1a	Land	```	/	8,878,293.			18,87	8,293.
b	Buildings			3,068,644.	739,380	•	22,32	9,264.
с	Leasehold improvements			1,190,225.	825,568	•		4,657.
d	Equipment			2,499,147.	855,061			4,086.
е	Other			3,265,308.	2,282,851			2,457.
Tota	I. Add lines 1a through 1e. (Column	(d) must equal Form						8,757.
	Ŭ ,		· · ·				/-	000) 2047

Schedule D (Form 990) 2017

		FRONTIERES USA	, INC.	13-3433452
Schedule D (Part VII	Form 990) 2017 Investments - Other Securities.			Page
Part VII	Complete if the organization answered			
	(a) Description of security or category (including name of security)	(b) Book value		d of valuation: f-year market value
	ial derivatives			
	/-held equity interests			
(A)				
(B)				
(C)				
(D) (E)				
(E)				
(G)				
(U) (H)				
. ,	nn (b) must equal Form 990, Part X, col. (B) line 12.) 🕨			
Part VIII				
	Complete if the organization answered	"Yes" on Form 990), Part IV, line 11c. See F	orm 990, Part X, line 13.
	(a) Description of investment	(b) Book value		od of valuation:
			Cost or end-o	f-year market value
(1)				
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)	nn (b) must equal Form 990, Part X, col. (B) line 13.) 🕨			
Part IX	Other Assets.			
r ar c ix	Complete if the organization answered	"Yes" on Form 990), Part IV, line 11d. See F	orm 990, Part X, line 15.
	· · ·	scription	, ,	(b) Book value
(1)		·		
(2)				
(3)				
(4)				
(5)				
(6)				
(7)				
(8)				
(9)				
	lumn (b) must equal Form 990, Part X, col. (B) I Other Liabilities.	ine 15.)	<u></u>	
Part X	Complete if the organization answered line 25.	d "Yes" on Form 990), Part IV, line 11e or 11f.	See Form 990, Part X,
l.	(a) Description of liability	(b) Book valu	le	
	aral income taxes			
	R GIFT ANNUITIES PAYABLE	13,676,	159.	
(3) REVC	CABLE ENDOWMENT	3,250,	000.	
(4)CAPI	TALIZED LEASE OBLIGATION	18,	254.	
(5)				
(6)				
(7)				

(9) 16,944,413. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.)

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII JSA 7E1270 1.000

_ (8)

Х

Schedu	le D (Form 990) 2017		Page 4				
Part	XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Retur Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.					
1	Total revenue, gains, and other support per audited financial statements	1	394,473,345.				
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:						
а	Net unrealized gains (losses) on investments	_					
b	Donated services and use of facilities	·					
с	Recoveries of prior year grants						
d	Other (Describe in Part XIII.)	•					
e	Add lines 2a through 2d	2e	2,536,482.				
3	Subtract line 2e from line 1	3	391,936,863.				
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:						
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a 587, 206						
b	Other (Describe in Part XIII.)	1					
c	Add lines 4a and 4b	4c	587,206.				
5	Total revenue. Add lines 3 and 4c . (<i>This must equal Form 990, Part I, line 12.</i>)	5	392,524,069.				
Part	XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Ret	urn.					
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.						
1	Total expenses and losses per audited financial statements	1	421,142,549.				
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:						
а	Donated services and use of facilities	•					
b	Prior year adjustments						
С	Other losses						
d	Other (Describe in Part XIII.)	•					
e	Add lines 2a through 2d	2e	1,133,836.				
3	Subtract line 2e from line 1	3	420,008,713.				
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:						
a	Investment expenses not included on Form 990, Part VIII, line 7b 4a 587, 206						
b	Other (Describe in Part XIII.) 4b						
C	Add lines 4a and 4b	4c	587,206.				
5	Total expenses. Add lines 3 and 4c. (<i>This must equal Form 990, Part I, line 18.</i>)	5	420,595,919.				
	XIII Supplemental Information.						
Provid	Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line						
∠; Par	t XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform	mation					

SEE PAGE 5

JSA

Schedule D (Form 990) 2017

Part XIII Supplemental Information (continued)

PART V, LINE 4:

THE ENDOWMENT FUNDS ARE INTENDED TO PROVIDE A STREAM OF RETURNS THAT WOULD BE UTILIZED TO FUND VARIOUS PROGRAMS. THE ENDOWMENT FUNDS ARE INVESTED IN VEHICLES SUCH AS MONEY MARKET FUNDS, EQUITIES, FIXED INCOME AND REAL ESTATE IN ACCORDANCE WITH THE ORGANIZATION'S INVESTMENT POLICY STATEMENT.

PART X, LINE 2:

UNDER ASC 740, "INCOME TAXES", AN ORGANIZATION MUST RECOGNIZE THE TAX BENEFIT ASSOCIATED WITH TAX POSITIONS TAKEN FOR TAX RETURN PURPOSES WHEN IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON EXAMINATION BY A TAXING AUTHORITY. THE IMPLEMENTATION OF ASC 740 HAD NO IMPACT ON MEDECINS SANS FRONTIERES USA, INC.'S (THE "REPORTING ORGANIZATION") FINANCIAL STATEMENTS. THE REPORTING ORGANIZATION DOES NOT BELIEVE IT HAS TAKEN ANY MATERIAL UNCERTAIN TAX POSITIONS AND, ACCORDINGLY, IT HAS NOT RECORDED ANY LIABILITY FOR UNRECOGNIZED TAX BENEFITS. THE REPORTING ORGANIZATION HAS FILED FOR AND RECEIVED INCOME TAX EXEMPTIONS IN THE JURISDICTIONS WHERE IT IS REQUIRED TO DO SO. ADDITIONALLY, THE REPORTING ORGANIZATION HAS FILED IRS FORM 990 INFORMATION RETURNS, AS REQUIRED, AND ALL OTHER APPLICABLE RETURNS IN JURISDICTIONS WHERE SO REQUIRED TO DO SO. FOR THE YEAR ENDED DECEMBER 31, 2017, THERE WERE NO INTEREST OR PENALTIES RECORDED OR INCLUDED IN THE STATEMENT OF ACTIVITIES. AS OF DECEMBER 31, 2017, THE YEARS STILL SUBJECT TO EXAMINATION BY A TAXING AUTHORITY ARE 2014 THROUGH 2017.

Schedule D (Form 990) 2017	MEDECINS SANS FRONTIERES USA, INC.	13-3433452
Part XIII Supplemental Inf	formation (continued)	
PART XI, LINE 2D:		
ACTUARIAL LOSS ON ANNU	ITY & TRUST OBLIGATIONS\$(713,197)	
FUNDRAISING EXPENSES .	\$ 332,093	
	========	
	TOTAL \$(381,104)	
PART XII, LINE 2D:		

FUNDRAISING EXPENSES\$ 332,093

Page 5

(Form 990)		Statement of Activities Outside the United States						OMB No. 1545-0047	
		Complete	plete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.					. 20 17 Open to Public Inspection	
Department of the Treasury Internal Revenue Service			► Attach to Form 990. Go to www.irs.gov/Form990 for instructions and the latest information.						
Name of the organization							Employer identification number		
MED	ECINS SANS FRO	NTIERES U	JSA, INC.	A, INC.			13-3433452		
Par	General Info Form 990, Pa			Outside the U	nited States. Complete i	if the orga	anization answe	ered "Yes" on	
1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? X Yes									
2	2 For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.								
3 Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.)									
	(a) Region		(b) Number of offices in the region	(c) Number of employees, agents, and independent contractors in the region	(d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service, describe specific type of service(s) in the region		(f) Total expenditures for and investments in the region	
(1)	1) CENTRAL AMERICA/CARIBBEAN			14.	PROGRAM SERVICES	MEDICAL ASSISTANCE		247,734.	
(2)	2) EAST ASIA AND THE PACIFIC			19.	PROGRAM SERVICES	MEDICAL ASSISTANCE		325,233.	
(3)	(3) EUROPE			29.	PROGRAM SERVICES	MEDICAL ASSISTANCE		331,946.	
(4)	4) MIDDLE EAST AND NORTH AFRICA			52.	PROGRAM SERVICES	MEDICAL ASSISTANCE		838,616.	
(5)) NORTH AMERICA			1.	PROGRAM SERVICES	MEDICAL ASSISTANCE		6,968.	
(6)) RUSSIA/INDEPENDENT STATES			16.	PROGRAM SERVICES	MEDICAL ASSISTANCE		233,492.	
(7)	7) SOUTH ASIA			42.	PROGRAM SERVICES	MEDICAL ASSISTANCE		601,450.	
(8)	(8) SUB-SAHARAN AFRICA			355.	PROGRAM SERVICES	MEDICAL ASSISTANCE		5,454,404.	
(9)	9) EUROPE				GRANTMAKING	SEE PART V FOR DETAILS		345,354,921.	
<u>(10)</u>									
<u>(11)</u>									
<u>(12)</u>									
<u>(13)</u>									
<u>(14)</u>									
<u>(15)</u>									
<u>(</u> 16)									
(17)									
3a b	sheets to Part I	ontinuation		528.				353,394,764.	
	Totals (add lines 3 aperwork Reduction A	,	the Instruction	528.			Schody	353,394,764.	

Schedule F (Form 990) 2017

1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
				HUMANITARIAN					
(1)			EUROPE/ICELAND/GREENLAND	ASSISTANCE	53,052,069.	WIRE			
				HUMANITARIAN					
(2)			EUROPE/ICELAND/GREENLAND	ASSISTANCE	26,911,884.	WIRE			
				HUMANITARIAN					
(3)			EUROPE/ICELAND/GREENLAND	ASSISTANCE	54,784,817.	WIRE			
				HUMANITARIAN					
(4)			EUROPE/ICELAND/GREENLAND	ASSISTANCE	59,670,006.	WIRE			
				HUMANITARIAN					
(5)			EUROPE/ICELAND/GREENLAND	ASSISTANCE	6,857,978.	WIRE			
				HUMANITARIAN					
(6)			EUROPE/ICELAND/GREENLAND	ASSISTANCE	1,365,867.	WIRE			
				HUMANITARIAN					
(7)			EUROPE/ICELAND/GREENLAND	ASSISTANCE	142,623,320.	WIRE			
				HUMANITARIAN					
(8)			EUROPE/ICELAND/GREENLAND	ASSISTANCE	88,980.	WIRE			
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as tax-exempt

by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter
8
8
8

Schedule F (Form 990) 2017

Schedule F (Form 990) 2017

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
10)							
11)							
12)							
13)							
14)							
15)							
16)							
17)							
18)							

Schedule F (Form 990) 2017

JSA

Sched	ule F (Form 990) 2017		Page 4
Part	IV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	X Yes	No

Schedule F (Form 990) 2017

	-
Schedule F (Form 990) 2017 Part V Supplemental Information	Page 5
Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (activation amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (a Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provi information (see instructions).	accounting method); and
PART I, LINE 3:	
MSF-USA AWARDED GRANTS FOR EMERGENCY AND MEDICAL RELIEF PROJECTS TO	
MEDECINS SANS FRONTIERES INTERNATIONAL MEMBERS FOR OVERSEAS OPERATIONS IN	
56 COUNTRIES.	
IN 2017 THESE GRANT FUNDS WERE ALLOCATED TO THE FOLLOWING REGIONS:	
CENTRAL AMERICA AND THE CARIBBEAN\$19,239,691.	
EAST ASIA AND THE PACIFIC\$5,800,000.	
EUROPE\$21,466,616.	
MIDDLE EAST AND NORTH AFRICA\$78,639,365.	
NORTH AMERICA\$2,450,000.	
RUSSIA AND THE NEWLY INDEPENDENT STATES\$6,750,000.	
SOUTH AMERICA\$945,000.	
SOUTH ASIA\$14,442,882.	
SUB-SAHARAN AFRICA\$195,621,367.	
=========	
TOTAL\$345,354,921.	

A DETAILED ACCOUNTING OF GRANT ALLOCATIONS BY COUNTRY AND DESCRIPTIONS OF THE MEDICAL HUMANITARIAN ACTIVITIES SUPPORTED BY MSF-USA GRANTS CAN BE FOUND IN THE 2017 MSF-USA ANNUAL REPORT AT: WWW.DOCTORSWITHOUTBORDERS.ORG/ANNUAL-REPORTS

Schedule F (Form 990) 2017

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PART I, LINE 1:

IN MSF USA, THE PROGRAM COMMITTEE (PC) OF THE BOARD OF DIRECTORS IS THE BODY WHICH HAS THE PRIMARY RESPONSIBILITY OF OVERSEEING THE DISTRIBUTION OF PRIVATE GRANTS. THE PC REVIEWS FUNDING REQUESTS AND ALL FUNDING ISSUES, AND MAKES RECOMMENDATIONS ON THE DISTRIBUTION OF PRIVATE GRANTS TO THE FULL BOARD OF DIRECTORS (BOD). THE FULL BOD, TAKING THESE RECOMMENDATIONS INTO CONSIDERATION, HAS THE FINAL VOTE ON THE DISTRIBUTION OF ALL PRIVATE GRANTS.

THE PC WORKS CLOSELY WITH THE PROGRAM AND FINANCE DEPARTMENTS OF MSF USA. THE PC HAS DELEGATED TO PROGRAM AND FINANCE STAFF THE AUTHORITY TO APPRAISE AND REVIEW GRANT PROPOSALS, REPORTS AND FUNDING REQUESTS, AND IN SOME CASES TO RESPOND TO REQUESTS FOR FUNDING, TO MAINTAIN COMMUNICATION WITH THE OPERATIONAL CENTERS (OCS) MSF USA IS FUNDING, AND TO ATTEND RELEVANT OC OPERATIONAL MEETINGS ON THE PC'S BEHALF. THE GRANTS MANAGER MANAGES THE ADMINISTRATION INVOLVED IN THE DISTRIBUTION OF PRIVATE GRANTS AND KEEPS THE PC INFORMED OF ALL NECESSARY ISSUES RELATED TO PRIVATE GRANTS AND THE ENTITIES MSF USA IS FUNDING. AN INTERNAL GRANTS COMMITTEE, CHAIRED BY THE GRANTS MANAGER AND COMPRISED OF THE PROGRAM OFFICERS, FINANCE DIRECTOR, DIRECTOR OF INTERNAL OPERATIONS AND EXECUTIVE DIRECTOR, MEETS PERIODICALLY TO FOLLOW THE GRANTS PROCESS. IN THIS CAPACITY, PROGRAM DEPARTMENT STAFF AND THE GRANTS MANAGER MAKE RECOMMENDATIONS TO THE PC ON THE DISTRIBUTION OF PRIVATE GRANTS AND ON OTHER RELATED FUNDING ISSUES, WHICH THE PC TAKES INTO CONSIDERATION WHEN MAKING ITS RECOMMENDATIONS TO THE FULL BOD. THE EXECUTIVE DIRECTOR WILL OVERSEE ALL

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

EMERGENCY GRANT REQUESTS.

AT THE BEGINNING OF EACH FISCAL YEAR, THE PC SETS ITS GRANT MAKING STRATEGIC ORIENTATIONS AND PRIORITIES WHICH OUTLINES THE PC'S FUNDING CRITERIA FOR THE FISCAL YEAR. THE PC APPRAISES GRANTS AND FUNDING REQUESTS BASED ON THE STANDING GRANT MAKING STRATEGIC ORIENTATIONS AND PRIORITIES. AT THE BEGINNING OF EACH FISCAL YEAR, THE PC, IN CONJUNCTION WITH THE GRANTS MANAGER AND PROGRAM AND FINANCE STAFF, ALSO REVIEWS AND REVISES AS NECESSARY THE PRESENT DOCUMENT, TO ENSURE ALL PROCEDURES AND PROCESSES ARE UP TO DATE AND IN LINE WITH CURRENT STRATEGIC ORIENTATIONS AND PRIORITIES, AND WITH CURRENT US LEGAL REQUIREMENTS.

THIS DOCUMENT INCLUDES PROCEDURES FOR FIVE DISTINCT FUNDING PROCESSES: THE MSF FRANCE (MSF F) MULTIPURPOSE GRANT, THE NON FRANCE OC MULTIPURPOSE GRANT, THEMATIC FUNDING, EMERGENCY FUNDING, AND INDIVIDUAL PROJECT GRANTS. AT THE BEGINNING OF EACH FISCAL YEAR MSF USA INFORMS EACH OF THE OCS OF THE AMOUNT OF THEIR ANNUAL GRANT ENVELOPE, AFTER WHICH MSF USA AND EACH OC DETERMINE WHICH OF THE 5 PROCESSES WILL BE EMPLOYED FOR THE OC FOR THE FISCAL YEAR. GENERALLY, REGULAR FUNDING FOR THE OCS IS ADMINISTERED THROUGH THE MULTIPURPOSE GRANT PROCESS.

OTHER FUNDING PROCESSES MAY BE APPLIED IN CONJUNCTION WITH, OR IN LIEU OF, THE MULTIPURPOSE GRANT PROCESS, DEPENDING ON NEEDS AND BOARD. FUNDING FOR MSF INTERNATIONAL ENTITIES/PROJECTS (E.G. MSF INTERNATIONAL OFFICE)

JSA

Schedule F (Form 990) 2017

Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

IS ADMINISTERED THROUGH THE INDIVIDUAL GRANT PROCESS. FOLLOWING IS A BASIC OVERVIEW OF EACH OF THE FIVE PROCESSES. THESE PROCESSES ARE DELINEATED IN MORE DETAIL IN PARTS 1-5 OF THE PRESENT DOCUMENT.

MSF FRANCE MULTIPURPOSE GRANT PROCESS:

- PRIOR TO THE START OF THE FISCAL YEAR, MSF USA AND MSF FRANCE (MSF F) DISCUSS -AT AN OC PARIS (OCP) GROUP COMMITTEE MEETING OR OTHER VENUE-OR THROUGH MSF USA'S PARTICIPATION IN THE MSF F PROJECT WEEK, MSF F'S OPERATIONAL PLAN FOR THE YEAR. A MEMBER OF THE OCP GROUP COMMITTEE BRIEFS THE BOD ON MSF F'S OPERATIONAL PLAN. THE MSF F OPERATIONAL DIRECTOR MAY ALSO BE ASKED TO GIVE A PRESENTATION OF THE OPERATIONAL PLAN TO THE BOD.

- MSF USA APPROVES ITS BUDGET AND INFORMS MSF F OF THE AMOUNT OF ITS MULTIPURPOSE GRANT. - MSF F SUBMITS ITS ANNUAL PLAN AND AN INITIAL LIST OF ALLOCATIONS AND MISSIONS FOR WHICH THEY WILL USE THE MULTIPURPOSE GRANT. THE PC AND BOD VOTE ON THIS LIST OF MISSIONS. THE PC AND BOD MAY DICTATE THAT THE MULTIPURPOSE GRANT NOT BE USED FOR CERTAIN COUNTRIES OR CONTEXTS, E.G. COUNTRIES SUBJECT TO U.S. GOVERNMENT SANCTIONS, ETC.

- THROUGHOUT THE COURSE OF THE YEAR, MSF USA MONITORS THE USE OF THESE FUNDS THROUGH MSF USA STAFF OR BOARD PARTICIPATION IN MSF F PROJECT DEVELOPMENT AND BUDGET MEETINGS, AND THROUGH REGULAR CORRESPONDENCE AND COOPERATION (E.G. NEW YORK CELL) WITH MSF F ON OPERATIONS. THESE MEETINGS MAY INCLUDE THE MSF F BUDGET COMMISSION, WEEK OF COORDINATORS,

Schedule F (Form 990) 2017

Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

FINANCIAL MID-YEAR REVIEW, PROJECT WEEK, BOARD OF DIRECTORS AND OTHER OPERATIONS MEETINGS, ETC. THE PC IS GIVEN REPORTS ON THE RELEVANT CONTENT OF THESE MEETINGS. PERIODIC FIELD VISITS BY MSF-USA STAFF ALSO SERVE AS A MONITORING TOOL.

- THROUGHOUT THE YEAR MSF USA AND MSF F MAINTAIN ONGOING DISCUSSIONS ON FUNDING ISSUES. THE LIST OF COUNTRIES AND ALLOCATIONS ARE SUBJECT TO CHANGE ACCORDING TO BUDGET REVISIONS, THE NEEDS OF THE FIELD, UNFORESEEN EVENTS, EMERGENCIES, AND ACCORDING TO FUNDRAISING NEEDS AND RECEIPT OF EARMARKED FUNDS. THESE CHANGES MUST BE MUTUALLY AGREED UPON BY MSF F AND MSF USA'S PROGRAM AND FINANCE DEPARTMENTS, PURSUANT TO AUTHORITY DELEGATED TO THOSE DEPARTMENTS BY THE PC.

- AT OR AFTER THE END OF THE FISCAL YEAR (WITHIN 60 DAYS), MSF F SUBMITS THE FINAL LIST OF THE MISSIONS AND ALLOCATIONS, ALONG WITH THE LIST OF SPECIFIC PROJECTS WITHIN EACH OF THESE COUNTRIES FOR WHICH THE MSF USA MULTIPURPOSE GRANT WILL BE USED, FOR PC AND BOD APPROVAL. THE PC AND BOD CAN REQUEST MODIFICATIONS TO THIS LIST, BEFORE GIVING THEIR APPROVAL.

- MSF F MUST SUBMIT ALL EXTERNAL AUDITS CONDUCTED ON FIELD PROJECTS OR COUNTRY MISSIONS FUNDED BY MSF USA, AND ANY INTERNAL AUDITS/EVALUATIONS WHICH DISCLOSE ADVERSE FINANCIAL OR PROGRAMMATIC FINDINGS.

- BY JUNE OF THE NEXT FISCAL YEAR, MSF F SUBMITS ITS FINAL NARRATIVE AND

Schedule F (Form 990) 2017

Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

FINANCIAL REPORT, WHICH INCLUDES INFORMATION ON ALL MISSIONS WHICH MSF USA FUNDED. THE GRANTS MANAGER REVIEWS THE FINAL REPORT AND ENSURES THAT THE NARRATIVE CONTENT AND FINAL FINANCIALS CONFORM TO THE FINAL COUNTRY LIST AND ALLOCATIONS PREVIOUSLY APPROVED BY THE PC/BOD. THE PC IS INFORMED OF THE RECEIPT AND REVIEW OF THE REPORT. IN THE EVENT THAT THE FINAL REPORT DEVIATES FROM THE CONTRACT AGREEMENT OR FROM MSF USA'S AUDITED FINANCIALS OR THAT THE PROGRAMMATIC ACTIVITIES OR DESCRIPTIONS DEVIATE FROM THOSE AGREED UPON BY MSF USA, MSF USA MAY CONSIDER THE DEVIATION AN OVERPAYMENT OF FUNDS AND ADJUST MSF F'S ANNUAL GRANT IN SUBSEQUENT YEARS TO ACCOUNT FOR THE DEVIATION, OR MAY REQUIRE A REFUND.

NON MSF FRANCE MULTIPURPOSE GRANT PROCESS:

- AT THE BEGINNING OF THE YEAR, ALL OCS (EXCLUDING MSF F) REQUESTING A MULTIPURPOSE GRANT FOR THE YEAR GIVE A PRESENTATION TO THE PC/BOD ON ITS OPERATIONAL PLAN FOR THE YEAR. EACH OC ALSO SUBMITS ITS WRITTEN ANNUAL PLAN AND/OR OPERATIONAL PLAN AS REFERENCE.

- THE OC SUBMITS A LIST OF ALLOCATIONS AND PROJECTS FOR WHICH THEY WILL USE THEIR MULTIPURPOSE GRANT TO THE PC AND BOD WHO REVIEW AND VOTE ON THIS LIST, TAKING INTO CONSIDERATION THE OC'S OPERATIONAL PLAN PRESENTATION. THE PC AND BOD MAY DICTATE THAT THE MULTIPURPOSE GRANT NOT BE USED FOR CERTAIN COUNTRIES OR CONTEXTS, E.G. COUNTRIES SUBJECT TO U.S. GOVERNMENT SANCTIONS, ETC.

Schedule F (Form 990) 2017

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

- MID-YEAR THE OC JOINS A PC MEETING BY PHONE AND GIVES AN UPDATE ON ITS OPERATIONS. IF, AT ANY POINT, THE PC OR BOD IS OF THE VIEW THAT THE OC IS DEVIATING FROM THE OPERATIONAL PLAN AS IT WAS PRESENTED, MSF USA CAN REVERT FROM THE MULTIPURPOSE GRANT PROCESS TO AN INDIVIDUAL PROJECT GRANT APPROVAL PROCESS.

- THROUGHOUT THE YEAR MSF USA AND THE OC MAINTAIN ONGOING DISCUSSIONS ON FUNDING ISSUES. THE LIST OF COUNTRIES AND ALLOCATIONS ARE SUBJECT TO CHANGE ACCORDING TO BUDGET REVISIONS, THE NEEDS OF THE FIELD, UNFORESEEN EVENTS, EMERGENCIES, FUNDRAISING NEEDS AND RECEIPT OF EARMARKED FUNDS. THESE CHANGES MUST BE MUTUALLY AGREED UPON BY THE OC AND MSF USA'S PROGRAM AND FINANCE DEPARTMENTS, PURSUANT TO AUTHORITY DELEGATED TO THOSE DEPARTMENTS BY THE PC.

- AT OR AFTER THE END OF THE FISCAL YEAR (WITHIN 60 DAYS), THE OC SUBMITS THE FINAL LIST OF THE COUNTRIES AND ALLOCATIONS, ALONG WITH THE LIST OF SPECIFIC PROJECTS WITHIN EACH OF THESE COUNTRIES FOR WHICH THE MSF USA MULTIPURPOSE GRANT WILL BE USED, FOR PC AND BOD APPROVAL. THE PC AND BOD CAN REQUEST MODIFICATIONS TO THIS LIST, BEFORE GIVING THEIR APPROVAL.

- THE OC MUST SUBMIT ALL EXTERNAL AUDITS CONDUCTED ON FIELD PROJECTS OR COUNTRY MISSIONS FUNDED BY MSF USA, AND ANY INTERNAL AUDITS/EVALUATIONS WHICH DISCLOSE ADVERSE FINANCIAL OR PROGRAMMATIC FINDINGS.

Schedule F (Form 990) 2017

Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

- WITHIN 90 DAYS OF THE END OF THE FISCAL YEAR, THE OC SUBMITS A FINAL NARRATIVE AND FINANCIAL REPORT, WHICH INCLUDES INFORMATION ON ALL PROJECTS WHICH MSF USA FUNDED. THE GRANTS MANAGER REVIEWS THE FINAL REPORT AND ENSURES THAT THE NARRATIVE CONTENT AND FINAL FINANCIALS CONFORM TO THE FINAL COUNTRY LIST AND ALLOCATIONS PREVIOUSLY APPROVED BY THE PC/BOD. THE PC IS INFORMED OF THE RECEIPT AND REVIEW OF THE REPORT. IN THE EVENT THAT THE FINAL REPORT DEVIATES FROM THE CONTRACT AGREEMENT OR FROM MSF USA'S AUDITED FINANCIALS OR THAT THE PROGRAMMATIC ACTIVITIES OR DESCRIPTIONS DEVIATE FROM THOSE AGREED UPON BY MSF USA, MSF USA MAY CONSIDER THE DEVIATION AN OVERPAYMENT OF FUNDS AND WILL ADJUST THE OC'S GRANT IN THE SUBSEQUENT YEAR, OR REQUIRE A REFUND.

THEMATIC FUNDING PROCESS:

USING HIV/AIDS AS AN EXAMPLE:

- AT THE BEGINNING OF THE YEAR, THE OPERATIONAL DIRECTOR OR OTHER OC STAFF MEMBER JOINS A PC MEETING BY PHONE AND PRESENTS THE OC'S APPROACH TO HIV/AIDS FOR THE UPCOMING YEAR.

- THE OC SUBMITS A LIST OF THE HIV/AIDS PROJECTS THEY WOULD LIKE FUNDED FOR THE YEAR AND THE ALLOCATIONS. THE PC AND BOD REVIEWS THESE AND VOTES ON THE LIST. THE OC ALSO SUBMITS ITS ANNUAL PLAN TO MSF USA FOR THEIR REFERENCE.

- THE OC WILL BE ASKED TO GIVE A MID-YEAR UPDATE ON HIV/AIDS OPERATIONS.

Schedule F (Form 990) 2017

Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

THROUGHOUT THE YEAR THE OC AND MSF USA MAINTAIN AN ONGOING DIALOGUE ABOUT THE OC'S FUNDING NEEDS AS BUDGETS INCREASE AND DECREASE AND BASED ON RESTRICTED FUNDS THAT MSF USA RECEIVES FOR HIV/AIDS. THE LIST OF PROJECTS MAY CHANGE THROUGHOUT THE YEAR ACCORDING TO THESE CONSIDERATIONS. THESE CHANGES MUST BE MUTUALLY AGREED UPON BY THE OC AND MSF USA'S PROGRAM AND FINANCE DEPARTMENTS, PURSUANT TO AUTHORITY DELEGATED TO THOSE DEPARTMENTS BY THE PC.

- AT OR AFTER THE END OF THE FISCAL YEAR (WITHIN 90 DAYS), THE OC SUBMITS A FINAL LIST OF PROJECTS AND ALLOCATIONS, FOR PC AND BOD APPROVAL. THE PC AND BOD CAN REQUEST MODIFICATIONS TO THIS LIST, BEFORE GIVING THEIR APPROVAL.

- THE OC MUST SUBMIT ALL EXTERNAL AUDITS CONDUCTED ON FIELD PROJECTS OR COUNTRY MISSIONS FUNDED BY MSF USA, AND ANY INTERNAL AUDITS/EVALUATIONS WHICH DISCLOSE ADVERSE FINANCIAL OR PROGRAMMATIC FINDINGS.

- AFTER THE END OF THE FISCAL YEAR, THE OC MUST SUBMIT FINAL NARRATIVES AND BUDGETS FOR EACH OF THE THEMATIC PROJECTS FUNDED BY MSF USA. THE GRANTS MANAGER REVIEWS THE FINAL REPORTS AND ENSURES THAT THE NARRATIVE CONTENT AND FINAL FINANCIALS CONFORM TO THAT PREVIOUSLY APPROVED BY THE PC/BOD. THE PC IS INFORMED OF THE RECEIPT AND REVIEW OF THE REPORTS. IN THE EVENT THAT THE FINAL REPORTS DEVIATE FROM THE CONTRACT AGREEMENT OR FROM MSF USA'S AUDITED FINANCIALS OR THAT THE PROGRAMMATIC ACTIVITIES OR Page 5

Schedule F (Form 990) 2017

Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

DESCRIPTIONS DEVIATE FROM THOSE AGREED UPON BY MSF USA, MSF USA MAY CONSIDER THE DEVIATION AN OVERPAYMENT OF FUNDS AND WILL ADJUST THE OC'S GRANTS IN THE SUBSEQUENT YEAR OR REQUIRE A REFUND.

EMERGENCY FUNDING PROCESS:

- AT THE BEGINNING OF THE YEAR, THE OPERATIONAL DIRECTOR OR OTHER OC STAFF MEMBER JOINS THE MSF USA PC AND/OR BOARD MEETING BY PHONE AND PRESENT ITS APPROACH TO EMERGENCIES FOR THE UPCOMING YEAR (GENERAL OPERATIONAL DEFINITION OF AND APPROACH TO EMERGENCIES, BUDGET, EMERGENCY HUMAN RESOURCES)

- THE PC AND BOD, TAKING INTO CONSIDERATION THE PRESENTATION OF THE OC'S APPROACH TO EMERGENCIES, VOTE WHETHER TO ENDORSE USING MSF USA FUNDS FOR THE OC'S EMERGENCY OPERATIONS IN THE UPCOMING YEAR.

- IF THE PC AND BOD VOTE TO ENDORSE THE USE OF MSF USA'S FUNDS FOR THE OC'S EMERGENCY OPERATIONS, THEN, AS EMERGENCIES OCCUR AND AS OPERATIONS ARE INITIATED, THE OC REQUESTS APPROXIMATE AMOUNTS FOR SPECIFIC EMERGENCY OPERATIONS FROM MSF USA. THE PC DELEGATES TO THE MSF USA EXECUTIVE DIRECTOR THE AUTHORITY TO RESPOND TO THESE REQUESTS ON THE PC'S BEHALF, TO ENSURE THAT FUNDS ARE DISTRIBUTED IN A TIMELY MANNER.

- ONCE A REQUEST FOR FUNDING IS APPROVED BY THE EXECUTIVE DIRECTOR, THE FUNDS CAN BE PAID TO THE OC IMMEDIATELY IF REQUESTED. FUNDS CAN BE

Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

REQUESTED THROUGHOUT THE YEAR, AS EMERGENCIES OCCUR, THOUGH IDEALLY 40% OF THE ENVELOPE WILL BE ALLOCATED AND PAID OUT BY JUNE.

- THE PC/ BOD IS INFORMED OF THE REQUESTS AT THEIR NEXT MEETING AND VOTE TO RATIFY THE GRANT. IF THE PC/BOD REJECT A REQUEST THAT THE EXECUTIVE DIRECTOR HAS PREVIOUSLY APPROVED, THE FUNDS ALREADY DISTRIBUTED ARE CONSIDERED AN ADVANCE AND MUST BE ALLOCATED TO OTHER, APPROVED EMERGENCY OPERATIONS WITHIN THE FISCAL YEAR OR BE REFUNDED TO MSF USA.

- THROUGHOUT THE YEAR THE OC AND MSF USA MAINTAIN AN ONGOING DIALOGUE ABOUT THE OC'S FUNDING NEEDS AS EMERGENCY BUDGETS INCREASE AND DECREASE AND ABOUT RESTRICTED FUNDS THAT MSF USA RECEIVES FOR EMERGENCIES. THE OC WILL BE ASKED TO GIVE A MID YEAR UPDATE ON EMERGENCY OPERATIONS.

- AT OR AFTER THE END OF THE FISCAL YEAR (WITHIN 90 DAYS), THE OC SUBMITS THE FINAL LIST OF PROJECTS AND ALLOCATIONS SHOWING HOW THEY USED THEIR EMERGENCY ENVELOPE, FOR PC AND BOD APPROVAL. THE PC AND BOD CAN REQUEST MODIFICATIONS TO THIS LIST, BEFORE GIVING THEIR APPROVAL.

- THE OC MUST SUBMIT ALL EXTERNAL AUDITS CONDUCTED ON FIELD PROJECTS OR COUNTRY MISSIONS FUNDED BY MSF USA, AND ANY INTERNAL AUDITS/EVALUATIONS WHICH DISCLOSE ADVERSE FINANCIAL OR PROGRAMMATIC FINDINGS.

- AFTER THE END OF THE FISCAL YEAR, THE OC MUST SUBMIT FINAL NARRATIVES

JSA

Schedule F (Form 990) 2017

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

AND BUDGETS FOR EACH OF THE EMERGENCY PROJECTS FUNDED BY MSF USA. THE GRANTS MANAGER REVIEWS THE FINAL REPORTS AND ENSURES THAT THE NARRATIVE CONTENT AND FINAL FINANCIALS CONFORM TO THAT PREVIOUSLY APPROVED BY THE PC/BOD. THE PC IS INFORMED OF THE RECEIPT AND REVIEW OF THE REPORTS. IN THE EVENT THAT THE FINAL REPORTS DEVIATE FROM THE CONTRACT AGREEMENT OR FROM MSF USA'S AUDITED FINANCIALS OR THAT THE PROGRAMMATIC ACTIVITIES OR DESCRIPTIONS DEVIATE FROM THOSE AGREED UPON BY MSF USA, MSF USA MAY CONSIDER THE DEVIATION AN OVERPAYMENT OF FUNDS AND WILL ADJUST THE OC'S GRANTS IN THE SUBSEQUENT YEAR OR REQUIRE A REFUND.

INDIVIDUAL PROJECT GRANT PROCESS:

- AT THE BEGINNING OF THE YEAR, MSF USA INFORMS THE GRANTEE OF THE AMOUNT OF ITS GRANT ENVELOPE AND THE GRANTEES SUBMITS A TENTATIVE LIST OF PROJECTS FOR WHICH THEY WILL REQUEST FUNDING, BROKEN DOWN ACCORDING TO THE THREE CATEGORY GRANT SYSTEM: "PRIORITY" - PREVIOUSLY FUNDED PROJECTS; "STANDARD" - PROJECTS NOT PREVIOUSLY FUNDED; "EMERGENCY" -GRANTS FOR EMERGENCY OPERATIONS AS THEY ARE INITIATED.

- FOR EACH PROJECT, THE GRANTEE SUBMITS A NARRATIVE PROPOSAL AND A BUDGET PROPOSAL. THE GRANTS MANAGER OF MSF USA REVIEWS THESE AND WRITES AN APPRAISAL OF THE PROJECT, IN CONSULTATION WITH PROGRAM OR MEDICAL STAFF AS NECESSARY.

- EACH APPRAISAL IS PRESENTED TO THE PC. THE PC VOTES TO RECOMMEND OR NOT

Schedule F (Form 990) 2017

Part V Supplemental Information Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

RECOMMEND THAT THE BOD FUND THE PROJECT. THE BOD THEN VOTES TO APPROVE OR REJECT FUNDING OF THE PROJECT.

- ADDITIONAL ALLOCATIONS TO THE SAME PROJECT OR REVISIONS OF THE ALLOCATION AMOUNT TO A PARTICULAR PROJECT MUST GO THROUGH THE PC AND BOD APPROVAL PROCESS.

- THE GRANTEE MUST SUBMIT ALL EXTERNAL AUDITS CONDUCTED ON FIELD PROJECTS OR COUNTRY MISSIONS FUNDED BY MSF USA, AND ANY INTERNAL AUDITS/EVALUATIONS WHICH DISCLOSE ADVERSE FINANCIAL OR PROGRAMMATIC FINDINGS.

- WITHIN 120 DAYS OF FISCAL YEAR END, THE GRANTEE SUBMITS A FINAL NARRATIVE AND FINANCIAL REPORT FOR EACH INDIVIDUAL PROJECT GRANT FUNDED WITH MSF USA FUNDS. THE GRANTS MANAGER REVIEWS THESE AND THE PC IS INFORMED OF THE RECEIPT AND REVIEW OF EACH FINAL REPORT.

SCHEDULE G Supp	lemental Information R	egarding	Fundrai	sing or Gaming	Activities	OMB No. 1545-0047	
	plete if the organization answer organization entered n				9, or if the	2017	
Department of the Treasury		to Form 990				Open to Public	
Internal Revenue Service	Go to www.irs.g	ov/Form990	for the late	st instructions.		Inspection	
Name of the organization					Employer identification	on number	
MEDECINS SANS FRONTIERES					13-3433452		
Part I Fundraising Activitie	 Complete if the orga 	nization a	answered	"Yes" on Form §	990, Part IV, line	17.	
Form 990-EZ filers a	re not required to comp	lete this p	oart.				
1 Indicate whether the organiza	tion raised funds through a	any of the	following	activities. Check a	II that apply.		
a X Mail solicitations	е	X Solic	itation of I	non-government g	rants		
b X Internet and email solicitation	ations f	Solic	itation of	government grants	6		
c X Phone solicitations	g	X Spec	cial fundra	ising events			
d X In-person solicitations							
2a Did the organization have a w	ritten or oral agreement w	ith any inc	dividual (in	cluding officers, d	irectors, trustees,		
or key employees listed in Fo					sing services?	X Yes No	
b If "Yes," list the 10 highest pa	aid individuals or entities	(fundraise	rs) pursua	int to agreements	under which the	fundraiser is to be	
compensated at least \$5,000		,	<i>,</i> ,	0			
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	custody o	draiser have r control of utions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization	
		Yes	No				
1	STREET						
GRASSROOTS CAMPAIGNS,			x	2,011,431.	2,290,978.	-279,547.	
2	DIGITAL			2,011,1011	2722072700		
HIEBING	ADVERTISING		x	12,663,510.	2,937,828.	9,725,682.	
3	AQUISITION			,,	_,,.		
LAKE GROUP MEDIA INC	LIST BROKER		x	8,710,304.	1,871,859.	6,838,445.	
4	FEDERAL				,- ,		
GLOBAL IMPACT	CAMPAIGN PT		X	2,762,293.	218,236.	2,544,057.	
5	OUTBOUND						
PUBLIC INTEREST COMMUN	IICA TELEMARKET		X	828,877.	591,720.	237,157.	
6	DATA						
INTEGRAL, LLC	ANALYSIS		х		182,600.	-182,600.	
7	SUMMER						
GAMES DONE OUICK, LLC	GAMES		х	1,802,230.	191,750.	1,610,480.	
8	OUTBOUND						
SD&A TELESERVICES	TELEMARKET		Х	294,002.	179,005.	114,997.	
9	STRATEGY &	1		-	<u>.</u>		
INFOCISION MANAGEMENT			х	1,774,913.	146,123.	1,628,790.	
10	DIRECT	1					
OBRIAN GARRETT	MAIL		Х	53,743,820.	891,415.	52,852,405.	
	I	1					
Total 3 List all states in which the or	ragnization is registered o			84,591,380.	9,501,514.		

registration or licensing.

ALL STATES

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. JSA 7E1281 1.000 9065KN 702V 7/27/2018 3:01:49 PM V 17-6F

Schedule G (Form 990 or 990-EZ) 2017

Part II

Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

			(a) Event #1 SUMMER GAMES	(b) Event #2 NYC BIKE TOUR	(c) Other events	(d) Total events (add col. (a) through
			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	1,802,230.	339,744.	191,655.	2,333,629.
R		Less: Contributions	1,802,230.	339,744.	191,655.	2,333,629.
	3	Gross income (line 1 minus line 2)			0.	
	4	Cash prizes				
	5	Noncash prizes				
səsuə	6	Rent/facility costs				
Direct Expenses	7	Food and beverages				
Direo	8	Entertainment				
	9	Other direct expenses	207,380.	76,360.	48,353.	332,093.
	10	Direct expense summary. Add lines 4	through 9 in column (d)		•	332,093.
		Net income summary. Subtract line 1				-332,093.
Pa			anization answered "Y			orted more
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Reve	1	Gross revenue				
ses		Cash prizes				
Direct Expenses	3	Noncash prizes				
Direct	4	Rent/facility costs				
_	5	Other direct expenses				
		Volunteer labor	Yes%	│Yes% No	Yes%	
	7	Direct expense summary. Add lines 2	2 through 5 in column (d)		►	
	8	Net gaming income summary. Subtra	act line 7 from line 1, col	umn (d)		
9 a b	ls	nter the state(s) in which the organizat the organization licensed to conduct o "No," explain:	gaming activities in each	of these states?		_ Yes No
		/ere any of the organization's gaming "Yes," explain:	icenses revoked, suspe		ng the tax year?	_ Yes No

JSA 7E1282 1.000 9065KN 702V 7/27/2018 3:01:49 PM V 17-6F Schedule G (Form 990 or 990-EZ) 2017

	MEDECINS	SANS	FRONTIERES	USA,	INC.
--	----------	------	------------	------	------

	MEDECINS SANS FRONTIERES USA, INC.	13-34334	52	
Sched	ule G (Form 990 or 990-EZ) 2017			Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	No
12	Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity] [
12	is the organization a granication, beneficially of indices of a final of a member of a particular of order of the			
	formed to administer charitable gaming?	•••••	Jres	No
13	Indicate the percentage of gaming activity conducted in:			
а	The organization's facility	3a		%
b	An outside facility	l3b		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books	and		
	records:			
	Name			
	Name			
	Address			
15 a	Does the organization have a contract with a third party from whom the organization receives g			
	revenue?		Yes	No
b	If "Yes," enter the amount of gaming revenue received by the organization ► \$ a	nd the		
	amount of gaming revenue retained by the third party ► \$			
с	If "Yes," enter name and address of the third party:			
•				
	Namo			
	Name ►			
	Address ►			
16	Gaming manager information:			
	Name			
	Gaming manager compensation > \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
		anda ta		
а	Is the organization required under state law to make charitable distributions from the gaming proc		л . Г	
	retain the state gaming license?		Yes	No
b	Enter the amount of distributions required under state law to be distributed to other exempt organ	nizations		
	or spent in the organization's own exempt activities during the tax year 🕨 \$			
Part				
	Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any addition	al information	tion	
	(see instructions).			
SCH	EDULE G, PART I, COLUMN (V):			
ਸਮਾ	AMOUNTS REPORTED DO NOT INCLUDE POSTAGE AND DO INCLUDE OTHER OUT OF			
	LIGHT STILL DO NOT INCLUDE FORMON THE DO INCLUDE OTHER OUT OF			
יססת	VET EVDENCEC			
FUCI	KET EXPENSES.			

Schedule G (Form 990 or 990-EZ) 2017

SCHEDULE I (Form 990)				Assistance t ndividuals in			-	0MB №. 1545-0047
	Com	plete if the or	ganization ans	wered "Yes" on F	orm 990, Part IV	, line 21 or 22.		
Department of the Treasury		• •		tach to Form 990.				Open to Public
Internal Revenue Service		► Go	to www.irs.gov	/Form990 for the I	atest information	1.	Employer identifi	Inspection
Name of the organization	FRONTIERES USA, INC						Employer identifie	
	nformation on Grants an		<u>م</u>				15 54554.	
	zation maintain records to s			e grants or assista	nce the grantees	' eligibility for the grant	s or assistance and	
•	eria used to award the gran			•		• • •		X Yes No
	IV the organization's proce							
	nd Other Assistance to D IV, line 21, for any recip		-					es" on Form
	d address of organization government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
(1) DRUGS FOR NEGLECT	TED DISEASES INITIATIVE							HUMANITARIAN MEDICAL
40 RECTOR ST, 161	TH FL, NEW YORK, NY 10006	20-8774179	501(C)(3)	1,075,099.				ASSISTANCE
(2)		-						
(3)		_						
(4)		_						
(5)		_						
(6)		_						
(7)		_						
(8)		_						
(9)		_						
(10)		_						
(11)		_						
(12)		_						
	per of section 501(c)(3) and per of other organizations lis	•	•					1.
	on Act Notice, see the Instruct					<u> </u>		hedule I (Form 990) (2017)

Schedule I (Form 990) (2017)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
2					
3					
4					
5					
6					
7					
Part IV Supplemental Information. Provide t information.	he information re	quired in Part I,	line 2, Part III, c	column (b); and any of	ther additional

PART I, LINE 2:

SEE SCHEDULE F, PART V FOR PROCEDURES ON MONITORING GRANTS.

SCH	EDULE J	Compen	sation Information	1	OMB No.	1545-0	047
(For	m 990)	For certain Officers, Dire	ctors, Trustees, Key Employees, and High	est	എത	17	
			npensated Employees on answered "Yes" on Form 990, Part IV, I	ine 23	ZU		
Departr	nent of the Treasury		Attach to Form 990.		Open t		
	Revenue Service	Go to www.irs.gov/Forms	90 for instructions and the latest informa			ectio	n
	of the organization			Employer identificat		er	
-		FRONTIERES USA, INC.		13-343345	2		
Part	Question	s Regarding Compensation				Yes	Na
1a	Check the an	propriate box(es) if the organization pro	vided any of the following to or for a	person listed on For	n 📃	res	No
Tu		Section A, line 1a. Complete Part III to			··		
		ss or charter travel	Housing allowance or residence	•			
		or companions	Payments for business use of pe				
		emnification and gross-up payments	Health or social club dues or init				
		onary spending account	Personal services (such as, maid				
				· · · ·			
b	or reimburse	boxes on line 1a are checked, did the ment or provision of all of the ex	e organization follow a written polic penses described above? If "No."	y regarding paymer complete Part III t			
	explain				ິ 1b		
2		anization require substantiation prior					
		stees, and officers, including the CEC		ems checked on lin			
	1a?				2		
3		n, if any, of the following the filing organ					
		CEO/Executive Director. Check all the ization to establish compensation of the					
		nsation committee	Written employment contract	in Fait III.			
		dent compensation consultant	X Compensation survey or study				
		00 of other organizations	X Approval by the board or compe	ensation committee			
4							
4		ar, did any person listed on Form 990, or a related organization:	Part VII, Section A, line Ta, with respe	ect to the ming			
а	•	verance payment or change-of-control pa	ayment?		4a		Х
b	Participate in,	, or receive payment from, a suppleme	ntal nonqualified retirement plan?		4b		Х
С		, or receive payment from, an equity-ba			4c		X
	If "Yes" to an	y of lines 4a-c, list the persons and p	ovide the applicable amounts for each	ch item in Part III.			
_	-	501(c)(3), 501(c)(4), and 501(c)(29) or					
5	•	isted on Form 990, Part VII, Section A,	line 1a, did the organization pay or acc	rue any			
2		n contingent on the revenues of: ion?			5a		X
a b		rganization?				-	X
b		e 5a or 5b, describe in Part III.			50		
6		isted on Form 990, Part VII, Section A,	line 1a, did the organization pay or acc	rue any			
-	•	n contingent on the net earnings of:		~ ,			
а		ion?			6a		Х
b	-	rganization?			6b		Х
	If "Yes" on lin	e 6a or 6b, describe in Part III.					
7	For persons	listed on Form 990, Part VII, Sectio	n A, line 1a, did the organization	provide any nonfixe	d		
		described on lines 5 and 6? If "Yes," d			7		X
8	-	ounts reported on Form 990, Part VII,	-	-			
		l contract exception described in l					37
•		ing Q did the experimetion along fall					X
9		ine 8, did the organization also foll					
	iteguiations s	ection 53.4958-6(c)?			9		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2017

Schedule J (Form 990) 2017

Page **2**

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
JASON CONE	(i)	201,968.	0.	0.	1,200.	45,812.	248,980.	0.
1 EXECUTIVE DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
ANDREU MALDONADO	(i)	191,415.	0.	0.	1,200.	26,373.	218,988.	0.
2 ^{INTERNAL OPERATIONS DIRECTOR}	(ii)	0.	0.	0.	0.	0.	0.	0.
THOMAS KURMANN	(i)	172,559.	0.	0.	1,200.	40,177.	213,936.	0.
3 DEVELOPMENT DIRECTOR	(ii)	0.	0.	0.	0.	0.	0.	0.
NORTHAN HURTADO HERIERA	(i)	168,204.	0.	0.	1,200.	39,635.	209,039.	0.
4 MEDICAL ADVISOR	(ii)	0.	0.	0.	0.	0.	0.	0.
DAVID EPSTEIN	(i)	167,651.	0.	0.	1,200.	28,873.	197,724.	0.
5 ^{DOMESTIC HR DIRECTOR}	(ii)	0.	0.	0.	0.	0.	0.	0.
MICHAEL GOLDFARB	(i)	158,736.	0.	0.	1,200.	25,826.	185,762.	0.
6 DIRECTOR OF COMMUNICATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
KATE MORT	(i)	158,736.	0.	0.	1,200.	26,373.	186,309.	0.
7 ^{DIRECTOR OF FIELD HR}	(ii)	0.	0.	0.	0.	0.	0.	0.
JOHN RYAN BROOKS	(i)	154,162.	0.	0.	1,200.	26,373.	181,735.	0.
B DIRECTOR IT	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
9	(ii)							
	(i)							
10	(ii)							
	(i)							
	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
_15	(ii)							
	(i)							
_16	(ii)							

JSA

Schedule J (Form 990) 2017

Schedule J (Form 990) 2017

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Page 3

SCHEDULE M (Form 990)

Noncash Contributions

Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

OMB No. 1545-0047

2017

Open to Public

Inspection

Department of the Treasury Internal Revenue Service Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization

MEDECINS SANS FRONTIERES USA, INC.

Employer identification number

13-3433452

Par	Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method o noncash con			
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household							
	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	X	2,661.	19,477,018.	FAIR MARE	KET V	/ALUI	2
10	Securities - Closely held stock							
11	Securities - Partnership, LLC,							
	or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation							
	contribution - Historic							
	structures.							
14	Qualified conservation							
45	contribution - Other							
15	Real estate - Residential Real estate - Commercial							
16 17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							-
25	Other ►()							
26	Other ▶()							
27	Other ►()							
28	Other ▶()							
29	Number of Forms 8283 received	by the org	anization during the tax y	ear for contributions for				
	which the organization completed I	Form 8283,	Part IV, Donee Acknowledg	jement	29			
							Yes	No
30a	During the year, did the organizat				-			
	28, that it must hold for at least t	-			-			
	to be used for exempt purposes for		olding period?			30a		Х
b	If "Yes," describe the arrangement							
31	Does the organization have a			-			77	
	contributions?					31	X	
32a	Does the organization hire or use							v
	contributions?	• • • • • •			• • • • • • •	32a		X
	If "Yes," describe in Part II.		alway (a) fan a tur a af	nantistan silatah salam (*)	ta aba di sit			
33	If the organization didn't report an describe in Part II.			perty for which column (a)	is checked,			
For P	aperwork Reduction Act Notice, see the Inst	ructions for Fo	rm 990.		Schedule	M (For	m 990)	(2017

JSA

Part II

Page 2 Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

SCHEDULE O (Form 990 or 990-EZ)

Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ.



Internal Revenue Service	Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.i	rs.gov/form990. Inspe	ction
Name of the organization		Employer identification num	nber
MEDECINS SANS FROM	TIERES USA, INC.	13-3433452	

FORM 990, PART III, LINE 4D:

DEMOCRATIC REPUBLIC OF THE CONGO - MÉDECINS SANS FRONTIÈRES (MSF) IS RUNNING SOME OF ITS LARGEST PROGRAMMES IN DRC, WHERE 4.1 MILLION PEOPLE WERE INTERNALLY DISPLACED IN 2017 ALONE, DUE TO LONGSTANDING CRISES IN THE EAST AND NEW EMERGENCIES DEVELOPING IN OTHER PARTS OF THE COUNTRY. CONFLICT IN TANGANYIKA PROVINCE HAS INTENSIFIED OVER THE LAST COUPLE OF YEARS, WHICH HAS LED TO THE DISPLACEMENT OF OVER HALF A MILLION PEOPLE. IN 2017, MSF STEPPED UP ITS RESPONSE, PROVIDING EMERGENCY ASSISTANCE IN NYUNZU AND IN MAKESHIFT CAMPS IN KALEMIE AND THE SURROUNDING AREAS. MANY OF THE DISPLACED ARE LIVING IN AND AROUND THE TOWN OF KALEMIE WITH HOST FAMILIES, IN MAKESHIFT CAMPS OR IN SCHOOL COMPOUNDS. SOME ARE SLEEPING ON THE GROUND WITH ONLY A MOSQUITO NET FOR SHELTER. MSF ACTIVITIES INCLUDED MEASLES VACCINATIONS, MOBILE CLINICS OFFERING PRIMARY HEALTHCARE, AS WELL AS REPRODUCTIVE HEALTH SERVICES AND MENTAL HEALTH CONSULTATIONS, SUPPORT TO HEALTH CENTRES, AND PAEDIATRIC INPATIENT CARE. TEAMS ALSO DISTRIBUTED WATER AND BUILT LATRINES AND SHOWERS IN SOME OF THE CAMPS.

MORE THAN 1.3 MILLION PEOPLE FLED EXTREME VIOLENCE IN GREATER KASAI REGION, WITH SOME ESCAPING INTO THE BUSH AND HIDING FOR WEEKS DESPITE DIRE MEDICAL NEEDS, UNABLE TO ACCESS CARE DUE TO INSECURITY. MSF TEAMS WERE ABLE TO TREAT SOME WHO HAD SUFFERED SEVERE INJURIES SUCH AS DEEP MACHETE OR GUNSHOT WOUNDS. THE CONFLICT TRIGGERED AN ACUTE NUTRITION CRISIS IN RURAL AREAS AND A SHARP INCREASE IN SEXUAL VIOLENCE. TEAMS TREATED WAR-WOUNDED PATIENTS IN A REHABILITATED WING OF KANANGA CITY

Schedule O (Form 990 or 990-EZ) 2017			
Name of the organization Employer identification number			
MEDECINS SANS FRONTIERES USA, INC.	13-3433452		

HOSPITAL, PERFORMING 1,204 SURGICAL INTERVENTIONS AND PROVIDED CARE FOR VICTIMS OF SEXUAL VIOLENCE. IN TSHIKAPA, MSF SUPPORTED CARE IN A HOSPITAL, THREE HEALTH CENTRES AND THE PRISON. ON THE OUTSKIRTS OF BOTH CITIES, WHERE MANY OF THE HEALTH CENTRES HAD BEEN LOOTED, DESTROYED OR BURNED, MSF RAN MOBILE CLINICS.

ASSISTANCE FOR REFUGEES AND HOST COMMUNITIES

IN SEPTEMBER, MSF STARTED TO ASSIST PEOPLE WHO HAD FLED CONFLICT IN CENTRAL AFRICAN REPUBLIC BY SUPPORTING HOSPITALS IN THE NORTHERN TOWNS OF GBADOLITE AND MOBAYI-MBONGO. MOBILE CLINICS ALSO PROVIDED CARE TO SOME 67,400 REFUGEES AND THEIR HOST COMMUNITIES.

TENS OF THOUSANDS OF SOUTH SUDANESE REFUGEES HAVE SETTLED IN THE NORTH OF DRC. MSF RAN MOBILE CLINICS IN THE VILLAGES OF KARAGBA AND OLENDERE, IN ITURI PROVINCE, OFFERING REFUGEES AND HOST COMMUNITIES ACCESS TO BASIC HEALTHCARE, MENTAL HEALTH SUPPORT, SEXUAL AND REPRODUCTIVE HEALTH CONSULTATIONS, AND REFERRALS. A TEAM ALSO SUPPORTED THE REGIONAL HOSPITAL.

PROVIDING COMPREHENSIVE CARE IN THE KIVU PROVINCES THE KIVU PROVINCES ARE STILL REELING FROM THE DEVASTATING CONGO WARS OF THE 1990S AND ARE PLAGUED BY ONGOING FIGHTING. MORE THAN 1.5 MILLION INTERNALLY DISPLACED PEOPLE LIVE IN THE KIVUS, WHERE THE HUMANITARIAN AND MEDICAL NEEDS ONLY INTENSIFIED IN 2017 AS THE SITUATION IN THE PROVINCES DETERIORATED. OVERALL, MSF PROVIDED ALMOST 1.8 MILLION OUTPATIENT

JSA 7E1228 1.000 CONSULTATIONS AND ADMITTED MORE THAN 95,000 PATIENTS TO ITS FACILITIES IN NORTH AND SOUTH KIVU.

TEAMS CONTINUED TO MANAGE FOUR COMPREHENSIVE PROJECTS IN MASISI, WALIKALE, MWESO AND RUTSHURU IN NORTH KIVU. EACH SUPPORTED A HOSPITAL, AS WELL AS HEALTH CENTRES AND COMMUNITY TREATMENT SITES. A NEW PROJECT WAS ALSO SET UP IN BAMBO.

WHEN VIOLENCE BROKE OUT AGAIN IN SOUTH KIVU IN JULY, MSF TREATED THE WOUNDED, WHILE CONTINUING WITH ITS REGULAR ACTIVITIES. IN LULINGU, KALEHE AND MULUNGU, THE TEAM FOCUSES ON CARE FOR CHILDREN UNDER 15, SEXUAL AND REPRODUCTIVE HEALTHCARE AND TREATMENT FOR VICTIMS OF VIOLENCE. TEAMS ALSO IMPLEMENT A COMMUNITY-BASED APPROACH TO TREAT MALARIA AND MALNUTRITION. THE MAIN ACTIVITIES IN BARAKA AND KIMBI ARE PAEDIATRIC CARE, HIV AND TUBERCULOSIS (TB) TREATMENT, SEXUAL AND REPRODUCTIVE HEALTH, AND CARE FOR VICTIMS OF SEXUAL VIOLENCE.

RESPONSE TO EPIDEMICS

DUE TO POOR ACCESS TO HEALTHCARE, THE AVERAGE LIFE EXPECTANCY IN DRC IS AROUND 58 YEARS. ONE IN 10 CONGOLESE CHILDREN DIES BEFORE THE AGE OF FIVE.

EMERGENCY RESPONSE IS A CORE ACTIVITY FOR MSF IN THE COUNTRY. FIVE TEAMS ARE DEDICATED TO MONITORING HEALTH ALERTS AND DEPLOYING A RAPID RESPONSE TO OUTBREAKS OF VIOLENCE, POPULATION DISPLACEMENT AND EPIDEMICS ACROSS

Schedule O (Form 990 or 990-EZ) 2017			
Name of the organization Employer identification number			
MEDECINS SANS FRONTIERES USA, INC.	13-3433452		

THIS VAST COUNTRY. IN 2017, MSF LAUNCHED 62 EMERGENCY INTERVENTIONS. DURING THE FIRST HALF OF THE YEAR, MOST WERE IN RESPONSE TO MULTIPLE MEASLES OUTBREAKS. IN TOTAL, TEAMS VACCINATED 1,050,315 CHILDREN AGAINST MEASLES, AND TREATED 13,906 FOR THE DISEASE.

FROM MID-2017 MSF SWITCHED ITS FOCUS TO A CHOLERA EPIDEMIC THAT STARTED IN THE KIVUS, WHERE CHOLERA IS ENDEMIC. IT SPREAD TO THE REST OF THE COUNTRY, BECOMING ONE OF THE BIGGEST OUTBREAKS IN DRC OF THE LAST TWO DECADES. OVERALL, MSF CARED FOR 19,239 CHOLERA PATIENTS NATIONWIDE. MSF ALSO RESPONDED TO AN EBOLA OUTBREAK IN REMOTE LIKATI PROVINCE IN MAY; FOUR PEOPLE DIED DURING THE OUTBREAK, WHICH WAS QUICKLY CONTAINED.

ADDRESSING LONGSTANDING HEALTH ISSUES

MALARIA IS ENDEMIC AND THE MAIN CAUSE OF DEATH IN DRC. MSF TEAMS TREATED 856,531 PATIENTS FOR THE DISEASE IN 2017, MORE THAN FOR ANY OTHER ILLNESS. MSF EXPERIMENTED WITH NEW MODELS OF CARE THAT CAN BE ADAPTED TO LOCAL SETTINGS TO IMPROVE TREATMENT, FOR EXAMPLE THE INTRODUCTION OF LARGE-SCALE COMMUNITY-BASED PROJECTS. THESE ARE CURRENTLY RUNNING IN BARAKA AND KIMBI, AND TEAMS IN BILL, MWESO AND WALLKALE ARE EXPLORING THIS OPTION.

WOMEN'S HEALTH REMAINS AN IMPORTANT COMPONENT OF MOST MSF PROJECTS. THIS INCLUDES TREATING PATIENTS WHO HAVE HAD UNSAFE ABORTIONS AND CARE FOR PEOPLE WHO HAVE SUFFERED SEXUAL AND GENDER-BASED VIOLENCE, ESPECIALLY IN KASAI, THE KIVUS, AND MAMBASA IN ITURI.

IN 2017, MSF INTERVENED IN THE KIVU PROVINCES, UÉLÉ AND KASAI REGIONS TO ADDRESS HIGH LEVELS OF MALNUTRITION AMONG CHILDREN.

MSF CONTINUES TO PROVIDE COMPREHENSIVE MEDICAL AND PSYCHOSOCIAL CARE FOR PEOPLE LIVING WITH HIV AND AIDS IN KINSHASA, GOMA, BARAKA AND KIMBI, AND WORKS WITH THE NATIONAL HIV PROGRAMME, PARTNER ORGANISATIONS AND PATIENT GROUPS TO IMPROVE ACCESS TO TESTING AND TREATMENT. IN 2017, 7,185 PATIENTS RECEIVED ANTIRETROVIRAL TREATMENT AT MSF-SUPPORTED HEALTH CENTRES IN KINSHASA, GOMA, MWESO, BARAKA AND KIMBI. OVER 2,990 PATIENTS WITH LATE-STAGE HIV WERE TREATED IN MSF'S AIDS UNIT IN KINSHASA ALONE.

IN MANIEMA PROVINCE, AN MSF MOBILE TEAM TESTED OVER 18,000 PEOPLE FOR HUMAN AFRICAN TRYPANOSOMIASIS, ALSO KNOWN AS SLEEPING SICKNESS, 42 OF WHOM REQUIRED TREATMENT. WHILE THE PREVALENCE OF THIS NEGLECTED DISEASE HAS DECREASED IN THE PAST DECADE, THERE ARE STILL MANY PRESUMED HOTSPOTS THAT ARE DIFFICULT TO ACCESS.

YEMEN - MSF SENT 500 TONS OF MEDICAL SUPPLY AND EQUIPMENT, AND 1,200 STAFF TO YEMEN, TRANSITING THROUGH OUR LOGISTICS BASE IN DJIBOUTI. MSF TEAMS PERFORMED 19,728 SURGICAL INTERVENTION IN THE COUNTRY. IN TAIZ, THE SCENE OF INTENSE FIGHTING FOR OVER TWO YEARS, MSF ASSISTED MORE THAN 7,900 DELIVERIES AT AL-HOUBAN MOTHER AND CHILD HOSPITAL. MSF ALSO ADMITTED 101,475 PEOPLE TO ITS CHOLERA TREATMENT CENTRES (CTCS) OVER THE YEAR AND TREATED MORE THAN 400 PATIENTS SUFFERING FROM DIPHTHERIA. OVER

Schedule O (Form 990 or 990-EZ) 2017			
Name of the organization Employer identification number			
MEDECINS SANS FRONTIERES USA, INC.	13-3433452		

THE PAST TWO YEARS, MSF HAS IMPORTED MORE THAN 800 TONS OF DIALYSIS SUPPLIES AND PROVIDED OVER 83,000 DIALYSIS SESSIONS FOR SOME 800 PATIENTS, AS WELL AS SUPPORTING SIX DIALYSIS TREATMENT CENTRES.

CENTRAL AFRICAN REPUBLIC - MSF CONTINUED TO OFFER OUTPATIENT AND INPATIENT CARE TO LOCAL COMMUNITIES ANDINTERNALLY DISPLACED PEOPLE IN 10 PROVINCES. IN BATANGAFO AND KABO, BOGUILA AND BOSSANGOA (OUHAM), PAOUA (OUHAM-PENDÉ), CARNOT AND BERBÉRATI (MAMBÉRÉ-KADÉ), BANGASSOU (MBOMOU), ZÉMIO (HAUT-MBOMOU), BAMBARI (OUAKA), BRIA (HAUTE-KOTTO), ALINDAO (BASSE-KOTTO), NDELE (BAMINGUI-BANGORAN), MBAKI (LOBAYE) AND THE CAPITAL BANGUI, THE TEAM PROVIDED BASIC, SPECIALISED AND EMERGENCY CARE, AS WELL AS MATERNITY AND PEDIATRIC SERVICES. STAFF ASSISTED 17,855 BIRTHS, PERFORMED 8,878 SURGICAL INTERVENTIONS AND CARRIED OUT A TOTAL OF 748,600 OUTPATIENT CONSULTATIONS. A TOTAL OF 444,587 PATIENTS WERE TREATED FOR MALARIA. VACCINATION CAMPAIGNS ENABLED A TOTAL OF 185,400 CHILDREN TO BE VACCINATED. IN BERBÉRATI, 22,400 WOMEN OF CHILDBEARING AGE WERE VACCINATED AGAINST TETANUS. MSF HAD ADMITTED 20,700 CHILDREN TO THE HOSPITAL'S PEDIATRIC UNIT, TREATED MORE THAN 4,570 CHILDREN UNDER FIVE YEARS OF AGE FOR SEVERE ACUTE MALNUTRITION AND ASSISTED MORE THAN 5,500 BIRTHS.

FORM 990, PART VI, SECTION A, LINE 6:

IN ACCORDANCE WITH THE PROVISIONS OF SECTION 601(A) OF THE NOT-FOR-PROFIT CORPORATION LAW OF THE STATE OF NEW YORK, THE ORGANIZATION SHALL HAVE TWO CLASSES OF MEMBERSHIP: CLASS A AND CLASS B. CLASS A MEMBERSHIP SHALL BE

Schedule O (Form 990 or 990-EZ) 2017	Pi
Name of the organization	Employer identification number
MEDECINS SANS FRONTIERES USA, INC.	13-3433452

AVAILABLE TO (I) ANY PERSON WHO IS GRANTED CLASS A MEMBERSHIP (EITHER VOTING OR NON-VOTING STATUS) BY A VOTE OF THE BOARD OF DIRECTORS OR A COMMITTEE THEREOF PURSUANT TO WRITTEN GUIDELINES AND A SCHEDULE OF DUES ADOPTED FROM TIME TO TIME BY THE BOARD OF DIRECTORS. AND (II) TO ALL ELECTED AND APPOINTED MEMBERS OF THE BOARD OF DIRECTORS OF THE CORPORATION THEN IN OFFICE REGARDLESS OF THEIR STATUS AS CLASS A OR CLASS B DIRECTORS. CLASS B MEMBERSHIP SHALL BE AVAILABLE TO ALL ELECTED AND APPOINTED MEMBERS OF THE BOARD OF DIRECTORS OF THE IN OFFICE, REGARDLESS OF THEIR STATUS AS CLASS A OR CLASS.

FORM 990, PART VI, SECTION A, LINE 7A:

MEMBERS OF THE ORGANIZATION ELECT THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION A, LINE 7B:

AMENDMENTS TO THE ORGANIZATION'S CERTIFICATE OF INCORPORATION, DISPOSITION OF ALL OR SUBSTANTIALLY ALL OF THE ORGANIZATION'S ASSETS, MERGER OR CONSOLIDATION OF THE ORGANIZATION AND DISSOLUTION OF THE ORGANIZATION ARE SUBJECT TO APPROVAL BY MEMBERS OF THE ORGANIZATION.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FIRST DRAFT OF THE FORM 990 IS REVIEWED WITH THE ADMINISTRATIVE COMMITTEE OF THE BOARD. AFTER CORRECTIONS ARE MADE THE FINAL DRAFT IS REVIEWED BY THE FULL BOARD BEFORE THE 990 IS SUBMITTED TO THE IRS.

FORM 990, PART VI, SECTION B, LINE 12C: UPON JOINING THE ORGANIZATION ALL BOARD MEMBERS AND STAFF ARE REQUIRED TO

Schedule O (Form 990 or 990-EZ) 2017			
Name of the organization Employer identification number			
MEDECINS SANS FRONTIERES USA, INC.	13-3433452		

COMPLETE AND SIGN A CONFLICT OF INTEREST STATEMENT AFTER REVIEWING THE CONFLICT OF INTEREST POLICY. ADDITIONALLY, ALL EMPLOYEES AND BOARD MEMBERS ARE REQUIRED ANNUALLY TO REVIEW THE CONFLICT OF INTEREST POLICY AND COMPLETE A CONFLICT OF INTEREST STATEMENT AND DISCLOSE ANY MATTERS REQUIRED TO BE DISCLOSED BY THE POLICY.

FORM 990, PART VI, SECTION B, LINES 15A AND 15B: THE ORGANIZATION MAINTAINS A SALARY SCHEDULE COVERING ALL EMPLOYEES INCLUDING THE EXECUTIVE DIRECTOR AND KEY EMPLOYEES. THE SALARY SCHEDULE CONTAINS NINE GRADES OF SALARY LEVEL WITH SIX SALARY STEPS WITHIN EACH GRADE. THE POLICY OF THE ORGANIZATION, AS APPROVED BY THE BOARD OF DIRECTORS, IS TO ENSURE THAT THE SALARY OF THE EXECUTIVE DIRECTOR AND OTHER MANAGEMENT POSITIONS ARE WITHIN THE LOWER QUARTILE OF SALARIES FOR SIMILAR POSITIONS IN SIMILAR ORGANIZATIONS. COMPARABILITY SALARY DATA IS OBTAINED ON A REGULAR BASIS AND PRESENTED TO THE ADMINISTRATIVE COMMITTEE OF THE BOARD.

THE PRESIDENT AND VICE PRESIDENT OF THE BOARD REVIEW THE PERFORMANCE OF THE EXECUTIVE DIRECTOR AND MAKE A RECOMMENDATION TO THE ADMINISTRATIVE COMMITTEE REGARDING WHAT STEP IN THE HIGHEST GRADE LEVEL OF THE SALARY CHART SHOULD THE EXECUTIVE DIRECTOR FALL. THE ADMINISTRATIVE COMMITTEE VOTES ON THE GRADE/SALARY STEP FOR THE EXECUTIVE DIRECTOR AND THE DECISION IS DOCUMENTED IN THE MINUTES OF THE MEETING OF THE ADMINISTRATIVE COMMITTEE AND THE SALARY IS DOCUMENTED BY THE DIRECTOR OF HUMAN RESOURCES AND PROVIDED TO PAYROLL. THE EXECUTIVE DIRECTOR DETERMINES THE SALARY OF OTHER MANAGEMENT TEAM POSITIONS BASED ON A

Schedule O (Form 990 or 990-EZ) 2017			
Name of the organization Employer identification number			
MEDECINS SANS FRONTIERES USA, INC.	13-3433452		

PERFORMANCE EVALUATION AND RECOMMENDATION OF THE DIRECTOR OF HUMAN RESOURCES WITHIN THE APPROPRIATE GRADE AND STEP OF THE SALARY CHART. THE COMPENSATION OF THE PRESIDENT OF THE BOARD IS BASED ON THE HIGHEST GRADE LEVEL (EXECUTIVE DIRECTOR'S GRADE) AND TIME COMMITMENT AS APPROVED BY THE FULL BOARD AND DOCUMENTED IN THE MINUTES OF THE BOARD MEETING. COMPENSATION REVIEW PROCESS WAS LAST UNDERTAKEN IN 2014. THIS ADJUSTMENT AND REVIEW OF SALARY WOULD INCLUDE AGREED UPON ANNUAL SALARY ADJUSTMENTS OF THE EXECUTIVE DIRECTORS SALARY FOR THE YEARS 2015, 2016, 2017.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION MAKES ITS GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY AND FINANCIAL STATEMENTS AVAILABLE TO THE PUBLIC UPON REQUEST.

FORM 990, PART XI, LINE 9:

ACTUARIAL LOSS ON ANNUITY & TRUST OBLIGATIONS\$(713,197.)

ATTACHMENT 1

FORM 990, PART III - PROGRAM SERVICE, LINE 4A EMERGENCY AND MEDICAL PROGRAMS - EVERY YEAR, DOCTORS WITHOUT BORDERS/MEDECINS SANS FRONTIERES (MSF) PROVIDES EMERGENCY MEDICAL CARE TO MILLIONS OF PEOPLE CAUGHT IN CRISES IN MORE THAN 70 COUNTRIES AROUND THE WORLD. MSF PROVIDES ASSISTANCE WHEN CATASTROPHIC EVENTS - SUCH AS ARMED CONFLICT, EPIDEMICS, MALNUTRITION, OR NATURAL DISASTERS - OVERWHELM LOCAL HEALTH SYSTEMS, AND OPERATES COMPREHENSIVE, AND IN SOME CASES LONG-STANDING, TREATMENT PROGRAMS FOR PEOPLE LIVING WITH A HOST OF

Schedule O (Form 990 or 990-EZ) 2017				
Name of the organization				

MEDECINS SANS FRONTIERES USA, INC.

Employer identification number 13-3433452

ATTACHMENT 1 (CONT'D)

Page 2

NEGLECTED DISEASES. MSF ALSO ASSISTS PEOPLE WHO FACE DISCRIMINATION OR NEGLECT FROM THEIR LOCAL HEALTH SYSTEMS OR WHEN POPULATIONS ARE OTHERWISE EXCLUDED FROM HEALTH CARE. ON ANY GIVEN DAY, NEARLY 41,000 DOCTORS, NURSES, LOGISTICIANS, WATER-AND-SANITATION EXPERTS, ADMINISTRATORS, AND OTHER QUALIFIED PROFESSIONALS WORKING WITH MSF CAN BE FOUND PROVIDING MEDICAL CARE AROUND THE WORLD.

IN 2017 MSF MEDICAL TEAMS CARRIED OUT MORE THAN 10.6 MILLION OUTPATIENT CONSULTATION; ASSISTED MORE THAN 288,900 BIRTHS, INCLUDING C-SCTIONS; TREATED MORE THAN 2.5 MILLION PEOPLE FOR MALARIA; PROVIDED MORE THAN 306,000 MENTAL HEALTH CONSULTATIONS; PROVIDED ANTIRETROVIRAL THERAPY FOR SOME 201,000 PEOPLE LIVING WITH HIV/AIDS; CARRIED OUT MORE THAN 110,000 MAJOR SURGICAL PROCEDURES, AND VACCINATED MORE THAN 2,095,000 PEOPLE AGAINS MEASELS AND MORE THAN 886,000 AGAINST MENINGITIS AND MORE THAN 2.1 MILLION PEOPLE IN RESPONSE TO OUTBREAKS. MSF MEDICAL TEAMS RESCUED AND ASSISTED 23,900 REFUGEES AND MIGRANTS IN PERIL AT SEA.

ATTACHMENT 2

FORM 990, PART III - PROGRAM SERVICE, LINE 4C

COMMUNICATIONS - AS PART OF ITS FOUNDING PRINCIPLES, MSF STANDS EVER READY TO SPEAK OUT PUBLICLY ON A GIVEN ISSUE SHOULD THE SITUATION CALL FOR IT. THIS COULD MEAN THAT A CERTAIN GROUP IS BEING NEGLECTED, THAT MILITARY OR POLITICAL EFFORTS ARE CAUSING

NAME	AND	ADDRESS

Schedule O (Form 990 or 990-EZ) 2017

Name of the organization MEDECINS SANS FRONTIERES USA, INC. Employer identification number 13-3433452

Page 2

ATTACHMENT 2 (CONT'D)

ATTACHMENT 3

ATTACHMENT 4

SEVERE MEDICAL CONSEQUENCES, OR THAT INTERNATIONAL ORGANIZATIONS ARE NOT DOING ENOUGH TO RESPOND TO AN EMERGENCY.

ADDITIONALLY, MSF ADVOCATES IN CAPITALS AND BOARD ROOMS AROUND THE WORLD IN ORDER TO COMBAT POLICIES THAT MIGHT RESTRICT ACCESS TO ESSENTIAL MEDICINES AND HEALTH CARE. THESE EFFORTS COULD TAKE THE FORM OF A PUBLIC STATEMENT, AN OP-ED ARTICLE, POSTS ON MSF'S FACEBOOK, TWITTER, AND TUMBLR PAGES, OR MEDIA APPEARANCES USED TO SPREAD THE WORD ON A PARTICULAR ISSUE. MSF ALSO ENGAGES WITH THE PUBLIC AT LARGE THROUGH AWARENESS-RAISING ACTIVITIES FOCUSING ON HUMANITARIAN CRISES AND ISSUES, INCLUDING LECTURES, PANEL DISCUSSIONS, FILM SCREENINGS, AND EXHIBITS.

FORM 990, PART VI, LINE 17 - STATES

AK, AZ, AR, CA, CO, CT,

DC, FL, GA, IL, IN, KS, KY, LA, ME, MD, MA, MI,

MN, MS, MO, MT, NH, NJ, NM, NY, NC, ND, OH, OK, OR, PA,

RI, SC, TN, TX, UT, WA, WV, WI,

990, PART VII- COMPENSATION OF THE FIVE HIGHEST F	AID IND. CONTRACTORS	
NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
SHOREGROUP SOLUTIONS 1 PENN PLAZA SUITE 3308	INFORMATION TECH	699,117.

Schedule O (Form 990 or 990-EZ) 2017	Page 2
Name of the organization	Employer identification number
MEDECINS SANS FRONTIERES USA, INC.	13-3433452
	ATTACHMENT 4 (CONT'D)
990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAI	ID IND. CONTRACTORS
NAME AND ADDRESS	DESCRIPTION OF SERVICES COMPENSATION
NEW YORK, NY 10119	
BARKER & SCOTT CONSULTING 2202 18TH STREET NW #372	CONSULTING 690,392.

IT CONSULTING

TRAVEL VACCINATIONS

CONSULTING

WASHINGTON DC, DC 20009

TRI BRIDGE HOLDINGS, LLC

1747 PENNYSLVANIA AVE. NW WASHINGTON DC, DC 20006

655 SHREWSBURY AVE. SUITE 203

TAMPA, FL 33609

SBD ADVISORS1 LLC

SHREWSBURY, NJ 07702

4830 WEST KENNEDY BLVD, SUITE 890

PASSPORT HEALTH TRAVEL MEDICINE OF NJ

157,295.

120,000.

124,822.