

Financial Statements

December 31, 2023 and 2022

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Independent Auditors' Report

To the Board of Directors of Médecins Sans Frontières USA, Inc. d/b/a Doctors Without Borders USA, Inc.

Opinion

We have audited the financial statements of Médecins Sans Frontières USA, Inc. d/b/a Doctors Without Borders USA, Inc. (MSF USA), which comprise the statement of financial position as of December 31, 2023, and the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of MSF USA as of December 31, 2023, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America (GAAP).

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS). Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of MSF USA and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Other Matter

The financial statements of MSF USA as of and for the year ended December 31, 2022, were audited by other auditors, whose report dated May 12, 2023, expressed an unmodified opinion on those statements.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with GAAP, and for the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about MSF USA's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

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Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of MSF USA's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about MSF USA's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings and certain internal control-related matters that we identified during the audit.

Uniondale, New York

Baker Tilly US, LLP

May 16, 2024

Statements of Financial Position December 31, 2023 and 2022

| | 2023 | 2022 |
|---|---|--|
| Assets | | |
| Cash and cash equivalents Short-term investments, at fair value MSF USA network receivables Contributions receivable Pledges receivable, net Loan receivable Prepaid expenses and other assets Long-term investments, at fair value Fixed assets, net | \$ 85,388,166 175,743,014 4,565,217 88,559,179 2,959,770 23,124,678 8,130,906 58,951,377 54,544,902 | \$ 77,563,028 161,443,272 4,692,735 38,944,539 4,210,494 22,088,420 15,601,349 54,337,906 57,138,061 |
| Total assets | \$ 501,967,209 | \$ 436,019,804 |
| Liabilities and Net Assets | | |
| Liabilities Grants payable Accounts payable and accrued expenses MSF USA network payables Capitalized lease obligation Revocable endowment Annuity and other life income agreement obligations | \$ 197,113,804 17,190,143 409,441 73,919 3,250,000 20,340,390 | \$ 49,102,638 21,666,616 279,745 1,662 3,250,000 19,209,076 |
| Total liabilities | 238,377,697 | 93,509,737 |
| Net Assets Without donor restrictions: Undesignated Board-designated for reserves | 201,809,360 2,029,864 | 295,824,157 1,829,537 |
| Total without restrictions | 203,839,224 | 297,653,694 |
| With donor restrictions | 59,750,288 | 44,856,373 |
| Total net assets | 263,589,512 | 342,510,067 |
| Total liabilities and net assets | \$ 501,967,209 | \$ 436,019,804 |

Statements of Activities

Year Ended December 31, 2023 (With Summarized Comparative Totals for 2022)

| | Without Donor | With Donor | То | tal |
|--|------------------|---------------|----------------|----------------|
| | Restrictions | Restrictions | 2023 | 2022 |
| Revenues | | | | |
| Public support: | | | | |
| Contributions and private grants | | | | |
| Individual donors/marketing | \$ 463,719,183 | \$ 48,002,905 | \$ 511,722,088 | \$ 447,007,709 |
| Sustainer giving | 60,849,159 | 37,216 | 60,886,375 | 56,084,063 |
| Planned giving | 132,498,779 | 4,685,987 | 137,184,766 | 124,795,063 |
| Foundations | 11,262,190 | 6,208,555 | 17,470,745 | 20,277,513 |
| Corporations | 12,747,625 | 3,799,587 | 16,547,212 | 21,631,747 |
| Multi-year grants and contributions pledged | | 1,500,000 | 1,500,000 | 5,300,000 |
| Total public support | 681,076,936 | 64,234,250 | 745,311,186 | 675,096,095 |
| Other revenues: | | | | |
| Investment income (loss), net | 14,449,011 | 6,053,772 | 20,502,783 | (16,552,144) |
| Actuarial loss on annuity and trust obligations | | (1,527,783) | (1,527,783) | (890,838) |
| Rental income | 48,000 | - | 48,000 | 39,000 |
| MSF USA network grants | 6,404,851 | _ | 6,404,851 | 5,583,304 |
| Seconded field staff grants | 6,925,885 | _ | 6,925,885 | 6,181,986 |
| Miscellaneous | (179,110) | | (179,110) | (1,907,451) |
| Total other revenues | 27,648,637 | 4,525,989 | 32,174,626 | (7,546,143) |
| Total public support and | | | | |
| other revenues | 708,725,573 | 68,760,239 | 777,485,812 | 667,549,952 |
| Contributed Nonfinancial Assets | 2,602,566 | - | 2,602,566 | 2,362,851 |
| Net Assets Released From Restrictions | 53,866,324 | (53,866,324) | | |
| Total revenues and contributed | | | | |
| nonfinancial assets | 765,194,463 | 14,893,915 | 780,088,378 | 669,912,803 |
| Evnences | | | | |
| Expenses Program services: | | | | |
| Emergency and medical programs | 715,702,982 | | 715,702,982 | 514,055,079 |
| Program support and development | 18,418,396 | _ | 18,418,396 | 16,094,583 |
| Field staff | 6,790,371 | _ | 6,790,371 | 6,646,308 |
| Communications | 3,650,088 | _ | 3,650,088 | 3,483,343 |
| | | | | |
| Total program services | 744,561,837 | | 744,561,837 | 540,279,313 |
| Supporting services: | | | | |
| Management and general | 9,606,105 | - | 9,606,105 | 7,927,231 |
| Fundraising | 102,238,425 | | 102,238,425 | 101,199,897 |
| Total supporting services | 111,844,530 | | 111,844,530 | 109,127,128 |
| Total expenses | 856,406,367 | - | 856,406,367 | 649,406,441 |
| Contributed Nonfinancial Assets | 2,602,566 | | 2,602,566 | 2,362,851 |
| Total expenses and contributed nonfinancial assets | 859,008,933 | | 859,008,933 | 651,769,292 |
| (Deficiency) excess of revenue | | | | |
| over expenses | (93,814,470) | 14,893,915 | (78,920,555) | 18,143,511 |
| over expenses | (00,017,770) | 11,500,010 | (10,020,000) | 10,170,011 |
| Change in net assets | (93,814,470) | 14,893,915 | (78,920,555) | 18,143,511 |
| Net Assets, Beginning | 297,653,694 | 44,856,373 | 342,510,067 | 324,366,556 |
| Net Assets, Ending | \$ 203,839,224 | \$ 59,750,288 | \$ 263,589,512 | \$ 342,510,067 |

Statement of Activities

Year Ended December 31, 2022

| | Without Donor Restrictions | With Donor Restrictions | Total 2022 |
|--|----------------------------------|-------------------------------|----------------|
| Revenues | | | |
| Public support: | | | |
| Contributions and private grants | | | |
| Individual donors/marketing | \$ 408,081,879 | \$ 38,925,830 | \$ 447,007,709 |
| Sustainer giving | 56,057,154 | 26,909 | 56,084,063 |
| Planned giving | 121,059,293 | 3,735,770 | 124,795,063 |
| Foundations | 10,265,545 | 10,011,968 | 20,277,513 |
| Corporations | 13,240,673 | 8,391,074 | 21,631,747 |
| Multi-year grants and contributions pledged | | 5,300,000 | 5,300,000 |
| Total public support | 608,704,544 | 66,391,551 | 675,096,095 |
| Other revenues | | | |
| Investment loss, net | (8,060,258) | (8,491,886) | (16,552,144) |
| Actuarial loss on annuity and trust obligations | - | (890,838) | (890,838) |
| Rental income | 39,000 | - | 39,000 |
| MSF USA network grants | 5,583,304 | - | 5,583,304 |
| Seconded field staff grants | 6,181,986 | - | 6,181,986 |
| Miscellaneous | (1,907,451) | | (1,907,451) |
| Total other revenues | 1,836,581 | (9,382,724) | (7,546,143) |
| Total public support and | | | |
| other revenues | 610,541,125 | 57,008,827 | 667,549,952 |
| Contributed Nonfinancial Assets | 2,362,851 | - | 2,362,851 |
| Net Assets Released From Restrictions | 52,614,079 | (52,614,079) | |
| Total revenues and contributed nonfinancial assets | 665,518,055 | 4,394,748 | 669,912,803 |
| Expenses | | | |
| Program services: | | | |
| Emergency and medical programs | 514,055,079 | - | 514,055,079 |
| Program support and development | 16,094,583 | - | 16,094,583 |
| Field staff | 6,646,308 | - | 6,646,308 |
| Communications | 3,483,343 | | 3,483,343 |
| Total program services | 540,279,313 | | 540,279,313 |
| Supporting services: | | | |
| Management and general | 7,927,231 | - | 7,927,231 |
| Fundraising | 101,199,897 | | 101,199,897 |
| Total supporting services | 109,127,128 | | 109,127,128 |
| Total expenses | 649,406,441 | - | 649,406,441 |
| Contributed Nonfinancial Assets | 2,362,851 | | 2,362,851 |
| Total expenses and contributed | | | |
| nonfinancial assets | 651,769,292 | - | 651,769,292 |
| Excess of revenue over expenses | 13,748,763 | 4,394,748 | 18,143,511 |
| Change in net assets | 13,748,763 | 4,394,748 | 18,143,511 |
| Net Assets, Beginning | 283,904,931 | 40,461,625 | 324,366,556 |
| Net Assets, Ending | \$ 297,653,694 | \$ 44,856,373 | \$ 342,510,067 |
| | | | |

Statement of Functional Expenses Year Ended December 31, 2023

| | Program Services | | | | | | | | |
|---|--------------------------------------|---------------------------------|-----------------|----------------|------------------------------|------------------------------|----------------|---------------------------------|----------------|
| | Emergency and Medical Programs | Program Support and Development | Field Staff (1) | Communications | Total Program Services | Management and General | Fundraising | Total Supporting Services | Total |
| Salaries and benefits | \$ - | \$ 14,605,586 | \$ 5,802,837 | \$ 2,770,321 | \$ 23,178,744 | \$ 6,580,511 | \$ 12,870,977 | \$ 19,451,488 | \$ 42,630,232 |
| Grants for emergency and medical projects | 715,702,982 | - | - | - | 715,702,982 | - | - | - | 715,702,982 |
| Printing and publications | - | 3,910 | - | 116,086 | 119,996 | 486 | 16,616,225 | 16,616,711 | 16,736,707 |
| Rent and occupancy costs | - | 325,108 | - | 91,532 | 416,640 | 247,548 | 363,372 | 610,920 | 1,027,560 |
| Consultancy and project development | - | 90,100 | 38,693 | 118,948 | 247,741 | 110,614 | 19,226,416 | 19,337,030 | 19,584,771 |
| Fundraising services | - | 20,824 | - | 40,223 | 61,047 | 30,760 | 18,085,924 | 18,116,684 | 18,177,731 |
| Office expense and management | - | 33,983 | - | 5,142 | 39,125 | 76,381 | 31,334 | 107,715 | 146,840 |
| Office supplies | - | 6,295 | - | 912 | 7,207 | 5,266 | 6,657 | 11,923 | 19,130 |
| Insurance, office and field | - | 38,530 | 806,632 | 8,275 | 853,437 | 29,329 | 42,804 | 72,133 | 925,570 |
| Postage/freight/shipping | - | 19,519 | 3,497 | 4,385 | 27,401 | 10,536 | 12,227,184 | 12,237,720 | 12,265,121 |
| Professional fees | - | 1,158,773 | 6,450 | 106,857 | 1,272,080 | 703,169 | 13,141,396 | 13,844,565 | 15,116,645 |
| Travel and transportation | - | 464,490 | 123,340 | 45,613 | 633,443 | 343,729 | 261,354 | 605,083 | 1,238,526 |
| Bank charges and other fees | - | 749 | 956 | 10 | 1,715 | 333,567 | 4,807,703 | 5,141,270 | 5,142,985 |
| Interest expense | - | 1,515 | - | 325 | 1,840 | 1,153 | 1,683 | 2,836 | 4,676 |
| Telecommunications | - | 71,177 | 134 | 19,085 | 90,396 | 39,751 | 95,510 | 135,261 | 225,657 |
| Dues and subscriptions | - | 313,105 | 61 | 169,630 | 482,796 | 245,254 | 2,014,725 | 2,259,979 | 2,742,775 |
| Recruiting and relocation | - | 118,747 | 7,771 | 19,712 | 146,230 | 428,171 | 323,774 | 751,945 | 898,175 |
| Representation/meetings | - | 13,866 | - | 13,894 | 27,760 | 1,370 | 200,469 | 201,839 | 229,599 |
| Depreciation and amortization | | 1,132,119 | | 119,138 | 1,251,257 | 418,510 | 1,920,918 | 2,339,428 | 3,590,685 |
| Total expenses | \$ 715,702,982 | \$ 18,418,396 | \$ 6,790,371 | \$ 3,650,088 | \$ 744,561,837 | \$ 9,606,105 | \$ 102,238,425 | \$ 111,844,530 | \$ 856,406,367 |

⁽¹⁾ Field staff expenses include costs for U.S. residents working on assignments in MSF USA field projects overseas and will fluctuate year-to-year in response to emergency and medical needs.

Statement of Functional Expenses Year Ended December 31, 2022

| | Program Services | | | | | | | | |
|--|--|---|--|--|---|--|--|--|---|
| | Emergency and Medical Programs | Program Support and Development | Field Staff (1) | Staff (1) Communications | | Management and General | Fundraising | Total Supporting Services | Total |
| Salaries and benefits Grants for emergency and medical projects Printing and publications Rent and occupancy costs Consultancy and project development Fundraising services Office expense and management Office supplies Insurance, office and field Postage/freight/shipping Professional fees Travel and transportation Bank charges and other fees | \$ - 514,055,079 - - - - - - - - - | \$ 12,382,037 3,461 290,244 26,245 1,719 69,729 9,546 196,010 12,008 970,995 360,924 1,243 | \$ 6,103,793 - 10 - 55,779 - 90 412,401 4,641 - 69,524 | \$ 2,417,789 | \$ 20,903,619 514,055,079 142,183 372,600 139,882 2,019 85,195 11,639 647,291 322,608 1,049,341 463,462 1,505 | \$ 5,059,674 232 205,587 78,736 7,031 115,864 8,875 191,003 7,793 802,626 171,281 196,111 | \$ 10,626,667 20,040,758 361,136 21,138,499 15,620,873 111,510 14,044 241,822 12,298,703 14,126,098 105,690 3,632,598 | \$ 15,686,341 20,040,990 566,723 21,217,235 15,627,904 227,374 22,919 432,825 12,306,496 14,928,724 276,971 3,828,709 | \$ 36,589,960 514,055,079 20,183,173 939,323 21,357,117 15,629,923 312,569 34,558 1,080,116 12,629,104 15,978,065 740,433 3,830,214 |
| Interest expense Telecommunications Dues and subscriptions Recruiting and relocation Representation/meetings Depreciation and amortization | - | 28,049 78,426 355,853 80,391 10,844 1,216,859 | 9 61 | 5,564 20,108 151,823 10,734 4,493 119,676 | 33,613 98,543 507,737 91,125 15,337 1,336,535 | 19,683 41,406 235,515 360,936 1,301 423,577 | 34,605 105,130 1,310,272 150,427 39,367 1,241,698 | 54,288 146,536 1,545,787 511,363 40,668 1,665,275 | 87,901 245,079 2,053,524 602,488 56,005 3,001,810 |
| Total expenses | \$ 514,055,079 | \$ 16,094,583 | \$ 6,646,308 | \$ 3,483,343 | \$ 540,279,313 | \$ 7,927,231 | \$ 101,199,897 | \$ 109,127,128 | \$ 649,406,441 |

⁽¹⁾ Field staff expenses include costs for U.S. residents working on assignments in MSF USA field projects overseas and will fluctuate year-to-year in response to emergency and medical needs.

Statements of Cash Flows

Years Ended December 31, 2023 and 2022

| | 2023 | 2022 |
|--|---|---------------|
| Cash Flows From Operating Activities | | |
| Change in net assets | \$ (78,920,555) | \$ 18,143,511 |
| Adjustments to reconcile change in net assets to net cash | Ψ (10,320,333) | ψ 10,140,011 |
| flows from operating activities: | | |
| Depreciation and amortization | 3,590,685 | 3,001,810 |
| Unrealized (gains) losses on investments | (11,742,402) | 20,089,678 |
| Realized losses on investments | 1,722,118 | 2,453,110 |
| Change in present value of pledge receivables | (57,726) | 189,764 |
| Actuarial losses on annuity and trust obligations | 1,527,783 | 890,838 |
| Actuarial liability for annuities and trusts issued | 3,229,794 | 2,731,529 |
| Loan receivable | (1,036,258) | - |
| Changes in operating assets and liabilities: | (, , , | |
| Decrease (increase) in: | | |
| MSF USA network receivables | 127,518 | (180,167) |
| Contributions receivable | (49,614,640) | (789,875) |
| Pledges receivable, net | 1,308,450 | (2,288,900) |
| Prepaid expenses and other assets | 7,470,443 | (10,749,089) |
| Increase (decrease) in: | , -, - | (-, -,, |
| Grants payable | 148,011,166 | (48,273,946) |
| Accounts payable and accrued expenses | (4,476,473) | 2,436,744 |
| MSF USA network payables | 129,696 | 127,661 |
| | | |
| Net cash flows from operating activities | 21,269,599 | (12,217,332) |
| Cash Flows From Investing Activities | | |
| Purchases of fixed assets | (997,526) | (5,325,553) |
| Purchases of investments | (90,040,972) | (150,016,963) |
| Proceeds from sale of investments | 81,148,043 | 153,639,474 |
| | | |
| Net cash flows from investing activities | (9,890,455) | (1,703,042) |
| Cash Flows From Financing Activities | | |
| Capital lease obligations | 72,257 | (17,985) |
| Annuity and trust payments | (3,626,263) | (3,501,892) |
| Principal payments on mortgage payable | | (7,658,987) |
| Net cash flows from financing activities | (3,554,006) | (11,178,864) |
| Net cash nows north infarioning activities | (3,334,000) | (11,170,004) |
| Net increase (decrease) in cash and cash equivalents | 7,825,138 | (25,099,238) |
| Cash and Cash Equivalents, Beginning | 77,563,028 | 102,662,266 |
| Cash and Cash Equivalents, Ending | \$ 85,388,166 | \$ 77,563,028 |
| Outside months Binds and of One by Flour Left 19 | | |
| Supplemental Disclosure of Cash Flow Information Interest paid | \$ 4,676 | \$ 87,901 |
| interest para | - | Ψ 07,001 |

Notes to Financial Statements December 31, 2023 and 2022

1. Description of the Organization

Médecins Sans Frontières USA, Inc., doing business as Doctors Without Borders USA, Inc. (MSF USA), was organized in New York State under Section 402 of the Not-for-Profit Corporation Law.

MSF USA is a private, not-for-profit organization devoted to assisting victims of disasters and conflicts worldwide, regardless of race, political beliefs or religion. The purposes of MSF USA are:

- To support medical-humanitarian projects, conducted primarily by the international Médecins Sans Frontières network, wherever in the world a humanitarian crisis may exist.
- To raise funds in the United States to finance these projects.
- To facilitate the recruitment of medical and other professionals from the United States to participate in these projects.
- Advocate for, and increase public awareness of, populations at risk.

2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting and have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as applicable to not-for-profit organizations. In the statements of financial position, assets and liabilities are presented in order of liquidity or conversion to cash and their maturity resulting in the use of cash, respectively.

Net Asset Classifications

MSF USA's net assets and its support, revenue and expenses are based on the existence or absence of donor-imposed restrictions. The amounts are classified in either of the two classes of net assets defined below and displayed in the statements of financial position, and the amounts of change in each of those classes of net assets are displayed in the statements of activities.

These classes are defined as follows:

Net Assets Without Donor Restrictions - This class consists of net assets that are not subject to donor-imposed stipulations and are, therefore, available for the general operations of MSF USA. Certain net assets without donor restrictions are designated by the Board of Directors for specified purposes. Revenues are reported as increases in net assets without donor restrictions, unless their use is limited by donor-imposed restrictions. Gains and losses on investments are reported as increases or decreases in net assets without donor restrictions, unless their use is restricted by donors or by law. Expenses are reported as decreases in net assets without donor restrictions.

Net Assets With Donor Restrictions - This class consists of net assets with donor restrictions whose use is limited by donor-imposed, time and/or purpose restrictions. MSF USA reports gifts of cash and other assets as revenue with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires - that is, when a stipulated time restriction ends, or purpose restriction is accomplished - the net assets are reclassified as net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions. Net assets with donor restrictions also include the assets whereby donors have stipulated that the principal contributed be invested and retained in perpetuity, with investment return available for expenditure according to the restrictions, if any, imposed by those donors.

Notes to Financial Statements December 31, 2023 and 2022

Cash and Cash Equivalents

MSF USA considers all highly liquid instruments purchased with a maturity of three months or less to be cash equivalents, except for cash included in endowment accounts.

Investments

Investments are reported at fair value based upon quoted market prices. Investment return, net is reported in the statements of activities and consists of interest and dividend income, and realized and unrealized gains and losses, less external and direct internal investment expenses.

Investment securities, in general, are exposed to various risks such as interest rate, credit and overall market volatility risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term, based on the markets' fluctuations, and that such changes could materially affect the amounts reported in the financial statements.

Contributions and Pledges Receivable

Contributions and pledges receivable and unconditional promises to give that are expected to be collected within one year are recorded at their net realizable values. Unconditional promises to give that are expected to be collected in future years are recorded at present value of estimated future cash flows. The discounts on those amounts are computed using risk-adjusted interest rates applicable to the years in which the promises are received.

Provision for Credit Losses

MSF USA evaluates its network receivables, loan receivable and guarantees to determine if an allowance for credit losses is required. The evaluation considers any credit losses expected to arise over the life of the financial instrument and includes consideration of past events and historical loss experience, current events and also future events. MSF USA utilizes the loss rate method in determining its lifetime expected credit losses. In determining its loss rates, MSF USA evaluates information related to historical losses, adjusted for current conditions and further adjusted for the period of time that can be reasonably forecasted. Qualitative and quantitative adjustments related to current conditions and the reasonable and supportable forecast period consider all the following as applicable: past due amounts, payor type, creditworthiness of obligor and the effect of other external forces, such as economic conditions and legal and regulatory requirements. There was no allowance for credit losses as of December 31, 2023.

Provision for Doubtful Accounts

MSF USA provides an allowance for doubtful accounts for pledges and contributions receivable that are specifically identified by management as to their uncertainty in regard to collectability. Allowance for doubtful pledges receivable accounts was \$31,383 and \$44,600 as of December 31, 2023 and 2022, respectively. There was no allowance for contributions receivable accounts for both years.

Fixed Assets

Fixed assets are recorded at cost or, if contributed, at market value at date of contribution. Maintenance and repairs are charged to expense in the period incurred and betterments are capitalized. It is MSF USA's policy to capitalize all fixed asset purchases greater than \$5,000. Depreciation is computed using the straight-line method over the estimated useful lives. Leasehold improvements are amortized over the shorter of the lease term or the estimated useful lives of the related assets.

Notes to Financial Statements December 31, 2023 and 2022

The estimated useful lives of the assets are as follows:

| | Years |
|-----------------------------------|---------|
| Furniture, fixtures and equipment | 3 - 10 |
| Leasehold improvements | 9 - 14 |
| Building improvements | 10 - 39 |
| Building | 39 |
| Software | 3 - 5 |

Impairment of Long-Lived Assets

Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) No. 360, *Property, Plant, and Equipment*, requires MSF USA to review long-lived assets, such as fixed assets, for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. There were no impairments recognized in 2023 and 2022.

Charitable Gift Annuities

MSF USA is party to a number of charitable gift annuities in which donors have contributed assets to MSF USA in exchange for promises by MSF USA to pay fixed amounts to the donors, or to individuals or organizations designated by the donors, until the death of the donor or the donor's beneficiary. Contributions of charitable gift annuities are recognized at the date the agreement is established, net of the liability recorded for the present value of the estimated future payments to be made by MSF USA. Due to time restrictions within the agreements, the net contribution of new charitable gift annuities is classified as public support with purpose and time donor restrictions and reflected as planned giving on the statements of activities. Changes in the liability are accounted for prospectively as a change in estimate. Discount rates that approximate current market conditions to reflect the time value of money are employed to determine the net present value of both contributions and annuity liabilities pertaining to these deferred giving arrangements. Discount rates are established in the year that the gift is received and do not change. Discount rates ranged from 1.6% to 5.8% during the years ended December 31, 2023 and 2022.

Contributed Nonfinancial Assets

MSF USA received significant contributed nonfinancial assets of time and pro-bono services in 2023 and 2022. Contributed nonfinancial assets are recognized as contributions if they (a) create or enhance nonfinancial assets or (b) require specialized skills, are performed by people with those skills, and would otherwise be purchased by MSF USA. At the end of the financial year MSF USA recognizes contributed nonfinancial assets and a corresponding expense in an amount approximating the estimated fair value of the services. During financial year 2023, MSF USA received contributed nonfinancial assets for legal services, media production, advertisements and medical software development.

Notes to Financial Statements December 31, 2023 and 2022

The value of contributed nonfinancial assets to MSF USA consisted of the following for the years ended:

| | 2023 | | | 2022 |
|--|------|---------------------------|----|---------------------------------|
| Legal Fundraising media expense Medical software development | \$ | 2,322,722 279,844 - | \$ | 1,849,101 338,905 174,845 |
| Total | \$ | 2,602,566 | \$ | 2,362,851 |

All contributed nonfinancial assets were utilized by MSF USA's programs and supporting services. There were no donor-imposed restrictions associated with the contributed nonfinancial assets received. All services are valued at the customary hourly rate for the service provided. MSF USA receives donated services from a variety of unpaid volunteers assisting the MSF organization. MSF USA does not attribute a monetary valuation to these volunteer hours because it does not meet the criteria to be recognized.

Grant Expense and Payable

Grant expense is recorded when an unconditional promise to a grantee is made. MSF USA records grants as liabilities upon approval by the Board of Directors. Grants awarded and not paid during the fiscal year are due to be paid in the first quarter of the following fiscal period.

Income Taxes

MSF USA was incorporated in the state of New York and is exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC) and, therefore, has made no provision for income taxes in the accompanying financial statements. MSF USA has been determined by the Internal Revenue Service (IRS) not be a "private foundation" within the meaning of Section 509(a) of the IRC. MSF USA does not believe it has taken any material uncertain tax positions and, accordingly, it has not recorded any liability for unrecognized tax benefits.

Contributions and Private Grants Revenue

Contributions received and unconditional promises to give that are reasonably determinable are recorded as public support in the period received and are considered to be available without donor restrictions unless specifically restricted by the donor.

Conditional contributions, including conditional promises to give, are not recognized as revenue until they become unconditional, that is, when the conditions, including both a barrier and right of return or release, are substantially met. MSF USA records contributions as net assets with donor restrictions if they are received with donor stipulations that limit their use either through purpose or time restrictions. When donor restrictions expire, that is, when a time restriction ends or a purpose restriction is fulfilled, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from donor restrictions.

MSF USA reports gifts of land, buildings and equipment as contributions without donor restrictions unless explicit donor stipulations specify how the donated assets must be used. Gifts of long-lived assets with explicit restrictions that specify how the assets are to be used and gifts of cash or other assets that must be used to acquire long-lived assets are reported as additions to net assets with donor restrictions. Expirations of donor restrictions are reported when the donated or acquired long-lived assets are placed in service.

Notes to Financial Statements December 31, 2023 and 2022

Use of Estimates

In preparing financial statements in conformity with GAAP, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, and the disclosure of contingent assets and liabilities at the date of the financial statements, and revenues and expenses during the reported period. Actual results could differ from those estimates.

Allocation Methodology

Common costs incurred for the administration of the various programs are allocated directly to these respective programs as incurred and/or utilizing predetermined allocation rates established by management. Common costs include information technology, general, facilities and office management costs. These costs are allocated based on estimates of relative full time employee equivalent utilization of such support activities.

Reclassifications

Certain prior year amounts have been reclassified to conform to the current-year presentation. The reclassifications have no effect on net assets or operating results of the prior year.

Recently Adopted Accounting Pronouncements

The FASB issued Accounting Standards Update (ASU) issued ASU No. 2016-13, *Financial Instruments—Credit Losses (Topic 326)*. The ASU introduces a new credit loss methodology, Current Expected Credit Losses (CECL), which requires earlier recognition of credit losses, while also providing additional transparency about credit risk. Since its original issuance in 2016, the FASB has issued several updates to the original ASU. The CECL methodology utilizes a lifetime "expected credit loss" measurement objective for the recognition of credit losses at the time the financial asset is originated or acquired. The expected credit losses are adjusted each period for changes in expected lifetime credit losses. The methodology replaces the multiple existing impairment methods in current GAAP, which generally require that a loss be incurred before it is recognized. The adoption of ASU No. 2016-13 had no impact on the financial statements. There were no additional reserves for credit losses required related to loans receivable and guarantees.

Notes to Financial Statements December 31, 2023 and 2022

3. Liquidity and Availability of Resources

MSF USA's financial assets available within one year of the statements of financial position date for general expenditures are as follows:

| | 2023 | 2022 |
|---|---------------------------------|---------------------------------|
| Cash and cash equivalents Investments | \$ 85,388,166 234,694,391 | \$ 77,563,028 215,781,178 |
| MSF USA network receivables | 4,565,217 | 4,692,735 |
| Contributions receivable | 88,559,179 | 38,944,539 |
| Pledges receivable | 2,959,770 | 4,210,494 |
| Loan receivable | 23,124,678 | 22,088,420 |
| Less, financial assets generally unavailable for general expenditures within one year due to: Contractual or donor-imposed restrictions: | | |
| Perpetual endowments | (2,529,260) | (1,839,699) |
| Term and revocable endowments | (11,753,823) | (13,056,534) |
| Restricted by donor with time and/or purpose restrictions | (27,600,329) | (15,477,968) |
| Annuity and other life income agreement obligations Board designations: | (20,340,390) | (19,209,076) |
| Amounts set aside for liquidity reserve | (2,029,864) | (1,829,537) |
| Financial assets available to meet cash needs for general expenditures within one year | \$ 375,037,735 | \$ 311,867,580 |

Liquidity Management

MSF USA is supported by contributions with and without donor restrictions. Because a donor's restriction requires resources to be used in a particular manner or in a future period, MSF USA must maintain sufficient resources to meet those responsibilities to its donors. Accordingly, a portion of MSF USA's financial assets may not be available for general expenditures within one year of the accompanying financial statement dates.

As a result of the above, MSF USA has a liquidity and investment policy in place to insure the availability of funds to meet obligations as they become due. Financial assets not required to meet near-term obligations are invested over various time horizons to ensure liquidity, preservation of capital and the balancing of market risk and minimization of volatility. In order to meet those objectives, MSF USA has established the following financial asset pools:

Operating Fund - This fund consists of funds needed to manage MSF USA's short-term cash flow needs. These funds are not invested.

Short-Term Fund - This fund contains short-term financial assets with maturities up to, but not exceeding, 24 months. This fund's investment objective is to emphasize preservation of capital and liquidity with an emphasis on minimizing return volatility (rather than maximizing returns) and investing in securities that can be readily and efficiently sold.

Long-Term Fund - This fund is comprised of financial assets invested over a longer-term horizon to garnish higher returns while balancing additional market risk and liquidity. The time horizon for this asset pool is two to ten years.

Endowments, Charitable Gift Annuities and Board-Designated Reserves - In addition to the above-mentioned funds, MSF USA also holds a portion of its financial assets in various types of endowments (perpetual, revocable and term); charitable gift annuities; and a Board-designated reserve. The composition and management of those funds are more fully described in Notes 6, 10 and 12.

Notes to Financial Statements December 31, 2023 and 2022

4. Investments and Fair Value Measurements

ASC 820, Fair Value Measurements, establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in the active market for identical assets or liabilities (Level 1 measurement) and the lowest priority to the unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under ASC 820 are described as follows:

Level 1 - inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets.

Level 2 - inputs to the valuation methodology include:

- quoted prices for similar assets or liabilities in active markets;
- quoted prices for identical or similar assets or liabilities in inactive markets;
- inputs other than quoted prices that are observable for the asset or liability;
- inputs that are derived principally from and corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 - inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The following is a description of the valuation methodologies used for the assets and a liability measured at fair value:

Equities - Equities consist of publicly traded U.S. stocks, which are priced based on quoted prices on an exchange, and American Depository Receipts, which are valued based on the quoted prices of the underlying foreign stock.

Mutual funds and real asset funds - These investments are priced based on the closing price of the fund or other observable market data using nationally recognized pricing services.

Fixed income, U.S. government obligations and municipal bonds - These investments are valued quoted prices for level 1 and other pricing models using standard inputs for level 2.

Investments that are subjective to restrictions or Board designations are considered as long-term investments while the rest are considered as short-term investments.

Changes in methodologies used reflect judgements and considerations specific to individual investments and changes in the overall portfolio.

Notes to Financial Statements December 31, 2023 and 2022

The following tables present MSF USA's fair value hierarchy for those assets measured at fair value on a recurring basis:

| Fair Value | Measurements as | of December | 31. | 2023 |
|------------|-----------------|-------------|-----|------|
| | | | | |

| | Level 1 | | Level 2 | | Level 3 | | Total | |
|-----------------------------|---------|-------------|---------|-------------|---------|----------|-------|-------------|
| Equities | \$ | 19,562,430 | \$ | 6,381,808 | \$ | - | \$ | 25,944,238 |
| Mutual funds | | 30,309,400 | | - | | - | | 30,309,400 |
| Fixed income | | - | | 106,991,207 | | - | | 106,991,207 |
| Real asset funds | | 3,938,426 | | - | | _ | | 3,938,426 |
| Municipal bonds | | 1,410,192 | | 664,205 | | _ | | 2,074,397 |
| U.S. government obligations | | 48,107,066 | | 345,007 | | - | | 48,452,073 |
| Total | \$ | 103,327,514 | \$ | 114,382,227 | \$ | <u>-</u> | | 217,709,741 |
| Cash and cash equivalents | | | | | | | | 16,984,650 |
| Total investments | 8 | | | | | | \$ | 234,694,391 |

Fair Value Measurements as of December 31, 2022

| | Level 1 | Level 2 | | Level 3 | Total |
|---|---|---------|---------------------|------------------|---|
| Equities Mutual funds Fixed income Real asset funds Municipal bonds | \$ 25,672,102 8,891,177 144,336,959 3,915,938 2,374,025 | \$ | - \$ - - - | - - - - | \$ 25,672,102 8,891,177 144,336,959 3,915,938 2,374,025 |
| U.S. government obligations Total | 14,679,089 \$ 199,869,290 | \$ | <u>-</u> | <u>-</u> | 14,679,089 199,869,290 |
| Cash and cash equivalents Total investment | s | | | | 15,911,888 \$ 215,781,178 |

5. Pledges Receivable, Net

As of December 31, 2023 and 2022, MSF USA had gross pledges receivable of \$3,138,333 and \$4,460,000, respectively.

As of December 31, 2023 and 2022, the net present value of pledges receivable was calculated at discount rates ranging from 4.01% to 4.79% and 4.22% to 4.73%, respectively. These rates are equal to the risk-free interest rate, which is the U.S. Treasury note interest rate in effect at the time the contributions are made and equal in duration to the length of time over which that contribution is expected to be paid.

Notes to Financial Statements December 31, 2023 and 2022

The following represents future payments due:

| | 2023 | | | 2022 | | |
|--|------|-----------------------|----|------------------------|--|--|
| Amount due in: One year Two to five years | \$ | 2,655,000 483,333 | \$ | 2,672,500 1,787,500 | | |
| Contributions pledged | | 3,138,333 | | 4,460,000 | | |
| Less: Pledge bad debt allowance Net present value discount | | (31,383) (147,180) | | (44,600) (204,906) | | |
| Net present value | \$ | 2,959,770 | \$ | 4,210,494 | | |

6. Charitable Gift Annuities Payable

Under the Charitable Gift Annuity agreement, donors make contributions in exchange for a promise to receive a fixed amount over a specified period of time, usually the life of the donor or beneficiary. During the term of the agreement, MSF USA acts as custodian of these funds, whereby the asset and the net present value of the related liability are reflected in the statements of financial position. After the term of the agreement, the remaining assets belong to MSF USA.

The Charitable Gift Annuity program assets are managed by an investment firm subject to MSF USA's investment policy statement. For this pool of assets, MSF USA's investment policy includes the following objectives: growth and income, a moderate risk tolerance and a three to less than seven year investment horizon. Asset classes may include cash equivalents, fixed-income and equity investments. While infrequent, nontraditional, illiquid or nonmarketable securities may be used to help provide uncorrelated returns relative to the equity and fixed-income allocations.

As of December 31, 2023 and 2022, the Charitable Gift Annuity investment account, included in investments, at fair value as part of mutual funds, municipal bonds and U.S. government obligations, had a fair market value of \$41,457,226 and \$36,941,247 and the related liability amounted to \$20,340,390 and \$19,209,076, respectively. As of December 31, 2023, MSF USA had adequate reserves among its assets for its Charitable Gift Annuity program.

The actuarial loss on annuity and trust obligations amounted \$(1,527,783) and \$(890,838) for 2023 and 2022, respectively.

7. Fixed Assets, Net

| | 2023 | 2022 |
|---|------------------|------------------|
| Land | \$ 18,878,293 | \$ 18,878,293 |
| Building | 23,068,644 | 23,068,644 |
| Software | 15,050,365 | 13,697,427 |
| Furniture, fixtures and equipment | 6,837,025 | 7,253,547 |
| Building improvements | 11,038,829 | 10,977,719 |
| Leasehold improvements | 35,247 | 35,247 |
| Total fixed assets | 74,908,403 | 73,910,877 |
| Less, accumulated depreciation and amortization | (20,363,501) | (16,772,816) |
| Fixed assets, net | \$ 54,544,902 | \$ 57,138,061 |

Total depreciation and amortization expense for 2023 and 2022 amounted to \$3,590,685 and \$3,001,810, respectively.

Notes to Financial Statements December 31, 2023 and 2022

8. Pension Plans

For all employees, MSF USA matches each contribution up to \$1,200 per year and provides a yearly safe harbor distribution of not less than 3%. MSF USA also makes a discretionary employer contribution of 2% of eligible wages when its financially feasible to do so. Employer contributions vest over a two-year period. During the years ended December 31, 2023 and 2022, MSF USA contributed \$1,837,742 and \$1,564,815, respectively.

9. Loan Receivable

As part of Resource Sharing Agreement 4 (RSA4), MSF USA entered into a loan agreement on March 12, 2020 with Médecins Sans Frontières Logistique (MSF Logistique), where MSF USA agreed to provide a loan up to €20 million to MSF Logistique. The interest on the loan equals to the annual yield rate earned on MSF USA's short-term investments on the last day of each calendar month. Both principal and interest are payable at maturity on June 30, 2024. However, should for any reason the Boards of MSF USA and MSF Logistique agree to terminate the RSA4 arrangement, all loan principal and interest become due to MSF USA immediately. As of December 31, 2023 and 2022, the total of loan principal and interest receivable was \$23,124,678 and \$22,088,420, respectively.

10. Board-Designated Fund

The Board of Directors designated a bequest received in prior years as a reserve balance. As such, the Board of Directors has limited spending from this fund to amounts appropriated pursuant to MSF USA's spending policy (see Note 12). The balance in this reserve fund was \$2,029,864 and \$1,829,537 as of December 31, 2023 and 2022, respectively.

11. Net Assets With Donor Restrictions

| | 2023 | | 2022 |
|--|------|-------------------------|-----------------------------|
| Net assets with donor restrictions: Purpose-restricted for emergency and medical relief | \$ | 24,640,599 | \$ 11,267,474 |
| Perpetual in nature (inclusive of original contribution plus accumulated unappropriated earnings) Term-restricted endowments | | 2,529,260 8,503,823 | 1,839,699 9,806,534 |
| Annuity and charitable remainder trusts Pledges receivable, net | | 21,116,836 2,959,770 | 17,732,172 4,210,494 |
| Total | \$ | 59,750,288 | \$ 44,856,373 |

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes or by occurrence of other events specified by donors:

| | 2023 | | 2022 | |
|------------------------------------|------|------------|------|------------|
| Purpose restrictions accomplished: | | | | |
| Emergency and medical relief | \$ | 48,450,350 | \$ | 49,824,078 |
| Time restrictions expired: | | | | |
| Passage of specified time | | 2,821,666 | | 2,790,001 |
| Release of appropriated endowment | | 2,594,308 | | <u> </u> |
| | | | | |
| Total restrictions released | \$ | 53,866,324 | \$ | 52,614,079 |

Notes to Financial Statements December 31, 2023 and 2022

12. Endowment Fund

Interpretation of Relevant Law

MSF USA's endowment fund consists of both donor-restricted endowment funds and unrestricted funds designated by the Board of Directors to function as endowments.

MSF USA follows the guidance of New York Prudent Management of Institutional Funds Act (NYPMIFA), an enacted version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA). The law allows organizations to cope more easily with fluctuations in the value of their endowment and access to funds needed in difficult times. This law should provide some relief to organizations that have found themselves with underwater endowments. It also expands the options available to organizations seeking relief from donor restrictions on funds that have become obsolete, impracticable or wasteful. NYPMIFA applies to New York not-for-profit, education and religious corporations; associations organized and operated exclusively for charitable purposes; and certain trusts.

Under ASC No. 958-205, the following applies to the endowment funds:

Investment and Spending Policies

MSF USA has adopted investment and spending policies for endowment assets that attempt to provide a stream of returns that would be utilized to fund various programs, while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that MSF USA must hold in perpetuity, and as directed by the donors, and those unrestricted assets that are Board-designated, as approved by the Board of Directors of MSF USA. The endowment funds are invested in vehicles, such as money market funds, equities, fixed-income, real estate and tangible assets.

MSF USA considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- The duration and preservation of the funds.
- The purposes of MSF USA and the donor-restricted endowment funds.
- General economic conditions.
- The possible effect of inflation and deflation.
- The expected total return from income and the appreciation/depreciation of investments.
- Other resources of MSF USA.
- The investment and spending policies of MSF USA.

MSF USA has adopted a spending policy of 2% to 4% per year of a 20-quarter rolling average. The amount of the annual draw is reviewed and approved annually by the Board of Directors. MSF USA appropriated \$2,631,106 and \$0 of the endowment funds in 2023 and 2022, respectively.

From time-to-time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or state standards require MSF USA to retain as a fund of perpetual duration. As of December 31, 2023 and 2022, no donor-restricted endowment funds have fallen below the required level.

Notes to Financial Statements December 31, 2023 and 2022

The following table represents the endowment net asset composition by type of fund:

| | | | 2023 | | |
|---|---------------------------------|----|-------------------------------|----|------------------------------------|
| | Without Donor estrictions | R | With Donor Restrictions | | Total |
| Donor-restricted endowment funds: Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donors Board-designated endowment funds | \$ - 1,115,784 | \$ | 13,218,714 | \$ | 13,218,714 1,115,784 |
| Total corpus of the endowment funds | 1,115,784 | | 13,218,714 | | 14,334,498 |
| Cumulative net investment gains Cumulative release of income into operations | 1,091,881 | | 1,122,575 (3,308,206) | | 2,214,456 (3,486,007) |
| Total spendable funds | 914,080 | | (2,185,631) | | (1,271,551) |
| Total endowment net assets | \$ 2,029,864 | \$ | 11,033,083 | \$ | 13,062,947 |
| | | | 2022 | | |
| | Without Donor estrictions | R | With Donor estrictions | | Total |
| Donor-restricted endowment funds: | | | | | |
| Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donors Board-designated endowment funds | \$ - 1,115,784 | \$ | 12,759,209 | \$ | 12,759,209 1,115,784 |
| Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donors | \$ 1,115,784 1,115,784 | \$ | 12,759,209 | \$ | |
| Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donors Board-designated endowment funds Total corpus of the endowment | \$ | \$ | - _ | \$ | 1,115,784 |
| Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donors Board-designated endowment funds Total corpus of the endowment funds Cumulative net investment gains (loss) | \$ 1,115,784 | \$ | 12,759,209 | \$ | 1,115,784 |
| Original donor-restricted gift amount and amounts required to be maintained in perpetuity by donors Board-designated endowment funds Total corpus of the endowment funds Cumulative net investment gains (loss) Cumulative release of income into | \$ 1,115,784 854,756 | \$ | 12,759,209 (399,078) | \$ | 1,115,784 13,874,993 455,678 |

Notes to Financial Statements December 31, 2023 and 2022

MSF USA classifies the original value of gifts received with donor stipulations that require them to be held in perpetuity as restricted net assets. Income earned on such gifts is also classified as restricted and is later appropriated based on the implementation of the above-described spending policy.

The following table represents the reconciliation of changes in endowment net assets:

| | | | 2023 | |
|---|-----------------------------------|-------------------------------|--------------------------------------|--|
| | Without Donor estrictions | With Donor Restrictions | | Total |
| Endowment net assets, beginning Contributions Investment return | \$ 1,829,537 - 237,125 | \$ | 11,646,233 459,505 1,521,653 | \$ 13,475,770 459,505 1,758,778 |
| Endowment loss designated for current operations | (36,798) | | (2,594,308) | (2,631,106) |
| Total | \$ 2,029,864 | \$ | 11,033,083 | \$ 13,062,947 |
| | | | 2022 | |
| | Without Donor estrictions | R | With Donor estrictions | Total |
| Endowment not coasts, beginning | | | | |
| Endowment net assets, beginning Contributions Investment loss Endowment income (loss) designated for current operations | \$ 2,154,758 - (325,221) | \$ | 13,076,740 350,000 (1,780,507) | \$ 15,231,498 350,000 (2,105,728) |

Revocable Endowment

A revocable endowment includes gifts that require that the total donation be invested and only the income made available for program operations. The original donation total may be due back to the donor at the end of the term. The balance as of December 31, 2023 and 2022 was \$3,250,000.

Notes to Financial Statements December 31, 2023 and 2022

13. Grants

During the years ended December 31, 2023 and 2022, MSF USA awarded grants for emergency and medical relief projects to Médecins Sans Frontières' international members for overseas operations and to the Drugs for Neglected Diseases Initiative, a not-for-profit organization, of which MSF USA was a founding member, as follows:

| | 2023 | 2022 |
|--|------------------|-----------------|
| Afghanistan | \$ 13,724,940 | \$ 7,381,002 |
| Angola | 2,755,555 | 1,040,717 |
| Armenia | 1,400,000 | - |
| Bangladesh | 11,584,967 | 10,379,085 |
| Belgium | 1,172,414 | 188,889 |
| Bulgaria | 500,000 | - |
| Burkina Faso | 25,842,157 | 13,107,730 |
| Burundi | 2,298,851 | 2,222,222 |
| Cameroon | 750,000 | - |
| Central African Republic | 41,010,469 | 37,819,260 |
| Chad | 38,041,801 | 12,746,005 |
| Colombia | 555,555 | - |
| Democratic Republic of the Congo (DRC) | 85,043,689 | 48,970,445 |
| Egypt | 264,368 | - |
| Eswatini | 400,000 | 919,540 |
| Ethiopia | 22,949,438 | 7,344,444 |
| France | 4,705,882 | 1,764,706 |
| Greece | 2,550,000 | 745,211 |
| Guatemala | 2,000,000 | - |
| Guinea | 7,471,264 | 6,666,667 |
| Haiti | 38,155,680 | 34,334,804 |
| Honduras | 2,300,000 | 57,471 |
| India | 4,328,544 | 3,888,889 |
| Iraq | 7,245,098 | 11,814,740 |
| Italy | 3,777,778 | - |
| Ivory Coast | 9,390,694 | 7,875,000 |
| Jordan | 14,705,882 | 10,588,235 |
| Kenya | 10,715,145 | 11,679,513 |
| Kiribati | 600,000 | - |
| Kyrgyzstan | 850,000 | - |
| Lebanon | 6,490,230 | 12,690,331 |
| Liberia | 4,000,000 | 5,294,118 |
| Libya | 8,816,993 | 7,549,020 |
| Madagascar | 1,544,118 | 1,882,353 |
| Malawi | 7,823,529 | 7,058,824 |
| Malaysia | 1,333,333 | 555,556 |
| Mali | 26,234,640 | 23,875,817 |
| Mexico | 5,946,666 | 2,605,326 |
| Mozambique | 6,888,888 | 4,204,381 |
| Myanmar | 5,866,667 | 2,777,778 |
| Niger | 27,821,746 | 24,977,963 |
| Nigeria | 43,669,313 | 38,168,530 |
| Pakistan | 4,078,431 | 9,093,954 |
| Palestinian Territories | 3,783,622 | 7,947,712 |
| Peru | 1,882,353 | 588,235 |
| Philippines | 117,647 | 100,000 |
| Poland | 655,862 | 211,111 |
| Sierra Leone | 6,452,168 | 5,888,889 |

Notes to Financial Statements December 31, 2023 and 2022

| | 2023 | 2022 |
|---|-------------------|-------------------|
| Somalia | \$ 2,810,458 | \$ 2,191,796 |
| South Africa | - | 55,556 |
| South Sudan | 62,443,317 | 38,464,602 |
| Sudan | 17,654,810 | 14,030,528 |
| Syria | 16,403,572 | 3,699,346 |
| Thailand | - | 1,000,000 |
| Turkey | 2,147,732 | - |
| Uganda | 7,441,176 | 2,941,176 |
| Ukraine | 13,828,078 | 5,729,093 |
| Uzbekistan | 2,777,778 | 1,111,111 |
| Venezuela | 888,889 | 1,833,333 |
| Yemen | 51,668,312 | 42,428,499 |
| MSF International | 14,103,892 | 10,537,518 |
| Access campaign | 1,667,402 | 1,657,521 |
| Drugs for neglected diseases initiative | 1,260,514 | 1,208,775 |
| Other | 110,675 | 161,752 |
| Total | \$ 715,702,982 | \$ 514,055,079 |

Grants payable were \$197,113,804 and \$49,102,638 at December 31, 2023 and 2022, respectively.

14. Commitments and Contingencies

Guarantees

To assist MSF International in entering into foreign exchange transactions, MSF USA has provided three banks with guarantees that total \$25,000,000 as of December 31, 2023. These guarantees expire in December 2024. The fair value of the obligations owed under the foreign exchange transactions as of December 31, 2023 was approximately 3.5 million euros. No liability was included in the accompanying statements of financial position related to MSF USA's obligations under these guarantees, as management believes that the primary obligors have the ability to meet their obligations.

Litigation

MSF USA is a defendant in several lawsuits arising in the normal course of operations. All of the significant suits and many of the others involve insured risks, subject to deductibles and co-insurance requirements. While outside counsel cannot predict the outcome of such litigation, management does not expect the net financial outcome to have a material effect on the financial position, change in net assets and cash flows of MSF USA.

Concentration of Credit Risk

The financial instruments that potentially subject MSF USA to concentration of credit risk consist primarily of cash and cash equivalents and investments. At various times, MSF USA has cash deposits at financial institutions that exceed the Federal Deposit Insurance Corporation (FDIC) limit.

MSF USA's investments consist of a variety of investment securities and investment funds. Investments in general are exposed to various risks, such as interest rate, credit and overall market volatility risk. Due to the level of risk associated with certain investments, it is reasonably possible that changes in the value of MSF USA's investments will occur in the near term and that such changes could materially affect the amounts reported in the accompanying financial statements.

Notes to Financial Statements December 31, 2023 and 2022

15. Subsequent Events

MSF USA evaluated events subsequent to May 16, 2024, the date on which the financial statements were available to be issued. There were no subsequent events requiring adjustment to the financial statements or disclosures.