

Médecins Sans Frontières USA, Inc.
d/b/a Doctors Without Borders USA, Inc.

Financial Statements
Year Ended December 31, 2019

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d/b/a Doctors Without Borders USA, Inc.

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Independent Auditor's Report

The Board of Directors
Médecins Sans Frontières USA, Inc.
d/b/a Doctors Without Borders USA, Inc.
New York, New York

We have audited the accompanying financial statements of Médecins Sans Frontières USA, Inc. d/b/a Doctors Without Borders USA, Inc. (MSF USA), which comprise the statement of financial position as of December 31, 2019, the related statements of activities, functional expenses and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Médecins Sans Frontières USA, Inc. d/b/a Doctors Without Borders USA, Inc. as of December 31, 2019, and the changes in its net assets and its cash flows for the year then ended, in accordance with accounting principles generally accepted in the United States of America.

Report on Summarized Comparative Information

We have previously audited the 2018 financial statements of Médecins Sans Frontières USA, Inc. d/b/a Doctors Without Borders USA, Inc. and our report dated May 9, 2019 expressed an unmodified opinion on those audited financial statements. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2018 is consistent, in all material respects, with the audited financial statements from which it has been derived.

BDO USA, LLP

May 14, 2020

Médecins Sans Frontières USA, Inc.
d/b/a Doctors Without Borders USA, Inc.

Statement of Financial Position
(with comparative totals for 2018)

<i>December 31,</i>	2019	2018
Assets		
Cash and cash equivalents (Notes 2 and 16)	\$ 59,885,564	\$ 67,232,437
Short-term investments, at fair value (Note 2 and 4)	54,539,436	59,445,223
MSF USA network receivables (Note 2)	4,743,374	5,556,978
Contributions receivable (Notes 2 and 5)	43,287,588	44,167,704
Pledges receivable, net (Notes 2 and 6)	6,407,548	10,739,171
Prepaid expenses and other assets	1,212,344	20,518,821
Asset held for sale	475,000	-
Long-term investments, at fair value (Notes 2 and 4)	42,361,214	34,837,998
Fixed assets, net (Notes 2 and 8)	56,396,497	56,334,249
Total Assets	\$ 269,308,565	\$ 298,832,581
Liabilities and Net Assets		
Liabilities		
Grants payable (Notes 2 and 15)	\$ 5,538,039	\$ 23,445,787
Accounts payable and accrued expenses	11,486,600	9,655,044
MSF USA network payables	144,460	94,022
Capitalized lease obligation	55,725	72,256
Revocable endowment (Note 2)	3,250,000	3,250,000
Annuity and other life income agreement obligations (Note 7)	16,823,893	14,827,498
Mortgage payable (Note 14)	9,038,810	9,708,022
Total Liabilities	46,337,527	61,052,629
Commitments and Contingencies (Notes 2, 3, 7, 9, 10, 11, 12, 13, 14, 15 and 16)		
Net Assets (Notes 2, 11, 12, and 13)		
Without donor restrictions:		
Undesignated	193,961,784	209,296,347
Board-designated for reserves	1,790,911	1,574,005
Total Without Donor Restrictions	195,752,695	210,870,352
With donor restrictions	27,218,343	26,909,600
Total Net Assets	222,971,038	237,779,952
Total Liabilities and Net Assets	\$ 269,308,565	\$ 298,832,581

See accompanying notes to financial statements.

Médecins Sans Frontières USA, Inc.
d/b/a Doctors Without Borders USA, Inc.

Statement of Activities
(with comparative totals for 2018)

Year ended December 31,

	Without Donor Restrictions	With Donor Restrictions	Total	
			2019	2018
Revenues				
Public support:				
Contributions and private grants:				
Individual donors/marketing	\$ 138,325,880	\$ 879,950	\$ 139,205,830	\$ 136,009,060
Sustainer giving	38,958,121	4,705	38,962,826	36,007,490
Major gifts	101,008,601	4,623,673	105,632,274	98,702,962
Planned giving	94,003,422	3,964,177	97,967,599	77,589,564
Foundations	8,080,957	6,049,756	14,130,713	12,426,984
Corporations	17,872,600	860,463	18,733,063	22,528,123
Multi-year grants and contributions pledged	-	2,255,000	2,255,000	11,660,000
Total Public Support	398,249,581	18,637,724	416,887,305	394,924,183
Other revenues:				
Investment income (loss), net (Note 2)	4,200,301	4,975,314	9,175,615	(1,599,157)
Actuarial loss on annuity and trust obligations (Note 7)	-	(731,487)	(731,487)	(771,667)
Rental income, net	60,000	-	60,000	50,000
MSF network grants	4,616,027	-	4,616,027	5,455,159
Seconded field staff grants	9,656,875	-	9,656,875	9,943,530
Miscellaneous	(210,731)	-	(210,731)	(592,299)
Total Other Revenues	18,322,472	4,243,827	22,566,299	12,485,566
Total Public Support and Other Revenues	416,572,053	22,881,551	439,453,604	407,409,749
Contributions of In-Kind Services (Note 2)	1,095,671	-	1,095,671	1,201,051
Net Assets Released from Restrictions (Note 12)	22,572,808	(22,572,808)	-	-
Total Revenues and In-Kind Services	440,240,532	308,743	440,549,275	408,610,800
Expenses				
Program services:				
Emergency and medical programs	358,966,660	-	358,966,660	340,863,586
Program support and development	15,065,885	-	15,065,885	16,818,360
Field staff	9,306,330	-	9,306,330	9,950,294
Communications	4,174,580	-	4,174,580	7,548,625
Total Program Services	387,513,455	-	387,513,455	375,180,865
Supporting services:				
Management and general	4,579,652	-	4,579,652	5,019,633
Fundraising	62,169,411	-	62,169,411	46,584,704
Total Supporting Services	66,749,063	-	66,749,063	51,604,337
Total Expenses	454,262,518	-	454,262,518	426,785,202
In-Kind Services (Note 2)	1,095,671	-	1,095,671	1,201,051
Lease Exit Costs (Note 10)	-	-	-	3,403,804
Total Expenses, In-Kind Services, and Lease Exit Costs	455,358,189	-	455,358,189	431,390,057
Change in Net Assets	(15,117,657)	308,743	(14,808,914)	(22,779,257)
Net Assets, beginning of year	210,870,352	26,909,600	237,779,952	260,559,209
Net Assets, end of year	\$ 195,752,695	\$ 27,218,343	\$ 222,971,038	\$ 237,779,952

See accompanying notes to financial statements.

Médecins Sans Frontières USA, Inc.
d/b/a Doctors Without Borders USA, Inc.

Statement of Functional Expenses
(with comparative totals for 2018)

Year ended December 31,

	Program Services					Supporting Services			Total	
	Emergency and Medical Services	Program Support and Development	Field Staff ⁽¹⁾	Communications	Total Program Services	Management and General	Fundraising	Total Supporting Services	2019	2018
Salaries and benefits	\$ -	\$ 10,858,925	\$ 7,900,329	\$ 2,925,403	\$ 21,684,657	\$ 2,364,912	\$ 8,517,786	\$ 10,882,698	\$ 32,567,355	\$ 32,973,343
Grants for emergency and medical projects (Note 15)	358,966,660	-	-	-	358,966,660	-	-	-	358,966,660	340,863,586
Printing and publications	-	12,389	-	187,327	199,716	8,629	13,113,534	13,122,163	13,321,879	11,099,672
Rent and occupancy costs	-	350,999	-	115,139	466,138	266,355	298,610	564,965	1,031,103	1,286,500
Consultancy and project development	-	790,034	105,381	296,101	1,191,516	326,856	14,836,584	15,163,440	16,354,956	15,627,410
Fundraising services	-	59,188	-	15,685	74,873	26,195	13,826,613	13,852,808	13,927,681	6,889,133
Office expense and management	-	104,018	-	(7,162)	96,856	68,113	122,999	191,112	287,968	1,091,220
Office supplies	-	10,632	-	4,314	14,946	9,398	14,489	23,887	38,833	123,953
Insurance - office and field	-	98,206	538,736	29,740	666,682	73,914	82,293	156,207	822,889	1,048,796
Postage/freight/shipping	-	15,975	24,211	108,889	149,075	10,880	8,655,376	8,666,256	8,815,331	8,271,034
Professional fees	-	70,320	-	16,097	86,417	263,514	127,204	390,718	477,135	359,775
Travel and transportation	-	592,969	737,666	130,284	1,460,919	223,532	326,410	549,942	2,010,861	2,856,702
Bank charges and other fees	-	81,705	7	20,822	102,534	62,944	72,186	135,130	237,664	149,550
Interest expense	-	68,301	-	17,431	85,732	51,406	57,234	108,640	194,372	190,873
Telecommunications	-	73,228	-	21,868	95,096	24,343	201,860	226,203	321,299	259,562
Dues and subscriptions	-	346,191	-	116,071	462,262	254,827	1,006,063	1,260,890	1,723,152	819,491
Recruiting and relocation	-	102,077	-	12,883	114,960	102,362	274,671	377,033	491,993	308,599
Representation/meetings	-	32,561	-	2,440	35,001	22,105	168,593	190,698	225,699	219,716
Depreciation	-	1,398,167	-	161,248	1,559,415	419,367	466,906	886,273	2,445,688	2,346,287
Total Expenses	\$ 358,966,660	\$ 15,065,885	\$ 9,306,330	\$ 4,174,580	\$ 387,513,455	\$ 4,579,652	\$ 62,169,411	\$ 66,749,063	\$ 454,262,518	\$ 426,785,202

See accompanying notes to financial statements.

⁽¹⁾ Field staff expenses include costs for U.S. residents working on assignments in MSF field projects overseas and will fluctuate year-to-year in response to emergency and medical needs.

Médecins Sans Frontières USA, Inc.
d/b/a Doctors Without Borders USA, Inc.

Statement of Cash Flows
(with comparative totals for 2018)

<i>Year ended December 31,</i>	2019	2018
Cash Flows from Operating Activities		
Change in net assets	\$ (14,808,914)	\$ (22,779,257)
Adjustments to reconcile change in net assets to net cash used in operating activities:		
Depreciation expense	2,445,688	2,346,287
Contributions restricted for long-term purposes	(26,267)	(252,400)
Unrealized gains on investments	(5,785,964)	(3,660,321)
Realized gains on investments	(143,119)	(1,707,289)
Donated stock	(22,892,345)	(17,663,966)
Donated land	(475,000)	-
Actuarial losses on annuity and trust obligations	731,487	771,667
Actuarial liability for annuities and trusts issued	3,289,437	3,264,221
Decrease (increase) in:		
MSF network receivables	813,604	(577,166)
Contributions receivable	880,116	208,884
Pledges receivable	4,331,623	(6,030,854)
Prepaid expenses and other assets	19,306,477	(18,888,308)
(Decrease) increase in:		
Grants payable	(17,907,748)	(29,453,425)
Accounts payable and accrued expenses	1,831,556	1,276,415
MSF network payables	50,438	13,273
Net Cash Used in Operating Activities	(28,358,931)	(93,132,239)
Cash Flows from Investing Activities		
Purchases of fixed assets	(2,507,936)	(4,849,905)
Proceeds from disposals of fixed assets	-	368,126
Purchases of investments	(101,741,068)	(56,644,036)
Proceeds from sale of investments	127,945,067	162,742,747
Annuity and trust payments	(2,024,529)	(2,884,549)
Net Cash Provided by Investing Activities	21,671,534	98,732,383
Cash Flows from Financing Activities		
Capital lease obligations	(16,531)	-
Principal payments on mortgage payable	(669,212)	(655,790)
Proceeds from contributions restricted for the Endowment Fund	26,267	252,400
Net Cash Used in Financing Activities	(659,476)	(403,390)
Net (Decrease) Increase in Cash and Cash Equivalents	(7,346,873)	5,196,754
Cash and Cash Equivalents, beginning of year	67,232,437	62,035,683
Cash and Cash Equivalents, end of year	\$ 59,885,564	\$ 67,232,437
Supplemental Disclosure of Cash Flow Information		
Interest paid	\$ 194,372	\$ 190,873

See accompanying notes to financial statements.

Médecins Sans Frontières USA, Inc.
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Notes to Financial Statements

1. Description of Organization

Médecins Sans Frontières USA, Inc., doing business as Doctors Without Borders USA, Inc. (MSF USA) was organized in New York State under Section 402 of the Not-For-Profit Corporation Law.

MSF USA is a private, not-for-profit organization devoted to assisting victims of disasters and conflicts worldwide, regardless of race, political beliefs, or religion. The purposes of MSF USA are:

- to support medical-humanitarian projects, conducted primarily by the international Médecins Sans Frontières network, wherever in the world a humanitarian crisis may exist
- to raise funds in the United States to finance these projects
- to facilitate the recruitment of medical and other professionals from the United States to participate in these projects
- advocate for, and increase public awareness of, populations at risk

2. Summary of Significant Accounting Policies

Basis of Presentation

The accompanying financial statements have been prepared on the accrual basis of accounting and have been prepared in accordance with accounting principles generally accepted in the United States of America (GAAP) as applicable to not-for-profit organizations. In the statement of financial position, assets and liabilities are presented in order of liquidity or conversation to cash and their maturity resulting in the use of cash, respectively.

Net Asset Classification

MSF USA's net assets and its support, revenue and expenses are based on the existence or absence of donor-imposed restrictions. The amounts are classified in either of the two classes of net assets defined below and displayed in the statement of financial position, and the amounts of change in each of those classes of net assets are displayed in the statement of activities.

These classes are defined as follows:

Without Donor Restrictions - This class consists of net assets that are not subject to donor-imposed stipulations and are, therefore, available for the general operations of MSF USA. Certain net assets without donor restriction are designated by the Board of Directors for specified purposes. Revenues are reported as increases in net assets without donor restrictions, unless their use is limited by donor-imposed restrictions. Gains and losses on investments are reported as increases or decreases in net assets without donor restrictions, unless their use is restricted by donors or by law. Expenses are reported as decreases in net assets without donor restrictions.

With Donor Restrictions - This class consists of net assets with donor restrictions whose use is limited by donor-imposed, time and/or purpose restrictions. MSF USA reports gifts of cash and other assets as revenue with donor restrictions if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires—that is, when a stipulated time restriction ends, or purpose restriction is accomplished—the net assets are reclassified as net assets without donor restriction and reported in the statement of activities as net assets released from restrictions.

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Notes to Financial Statements

Some net assets with donor restrictions include a stipulation that assets provided be maintained permanently (perpetual in nature), while permitting MSF USA to expend the income generated by the assets in accordance with the provisions of additional donor-imposed stipulations or a Board of Director (Board) approved spending policy.

See Note 12 for more information on the composition of net assets with donor restrictions and the release of restrictions.

Cash and Cash Equivalents

MSF USA considers all highly liquid instruments purchased with a maturity of three months or less to be cash equivalents.

Investments

Investments are reported at fair value based upon quoted market prices. Investment return, net is reported in the statement of activities and consists of interest and dividend income, realized and unrealized gains and losses, less external and direct internal investment expenses.

Fair Value

Professional standards establish a framework for measuring fair value and expand the disclosures about fair value measurements. GAAP defines fair value as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date in a principal or most advantageous market. Fair value is a market-based measurement that is determined based on inputs, which refer broadly to assumptions that market participants use in pricing assets or liabilities. These inputs can be readily observable, market corroborated, or unobservable. GAAP established a fair value hierarchy, which prioritizes the inputs to valuation techniques used to measure fair value in three broad levels. The standard requires that assets and liabilities be classified in their entirety based on the level of input that is significant to the fair value measurement. Assessing the significance of a particular input may require judgment considering factors specific to the asset or liability and may affect the valuation of the asset or liability and their placement within the fair value hierarchy. MSF USA classifies fair value balances based on the fair value hierarchy defined by GAAP, as follows:

Level 1 - Valuation is based on quoted market prices in active markets for identical assets or liabilities at the measurement date.

Level 2 - Valuations are based on: (a) quoted prices for similar assets or liabilities in active markets, (b) quoted prices for identical or similar assets or liabilities in inactive markets, (c) inputs other than quoted prices that are observable for the asset or liability, and (d) inputs that are derived principally from or corroborated by observable market data by correlation or other means. If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 - Valuation is based on inputs that are unobservable and reflect management's best estimate of what market participants would use as fair value.

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Notes to Financial Statements

Investment Impairment

At December 31, 2019, MSF USA has deemed that certain securities that were in an unrealized loss position were temporarily impaired. Positive evidence considered in reaching MSF USA's conclusion that the investments in an unrealized loss position are not other-than-temporarily impaired consisted of:

- there were no specific events that caused concerns
- MSF USA's ability and intent to retain the investment for a sufficient amount of time to allow an anticipated recovery in value
- MSF USA also determined that the changes in market value were considered normal in relation to overall fluctuations in market conditions

Receivables

Receivables are recorded at their net realizable values, based upon an estimated allowance for doubtful accounts. Pledges and contributions receivable due after one year are discounted to net present value using the risk-adjusted interest rate in effect on the date of the gifts.

Provision for Doubtful Accounts

MSF USA provides an allowance for doubtful accounts for pledges and contributions receivable that are specifically identified by management as to their uncertainty in regard to collectibility. Allowance for doubtful pledges receivable accounts was \$318,344 and \$105,749 at December 31, 2019 and 2018, respectively. There was no allowance for contributions receivable accounts for both years.

Contributions and Promises to Give

Contributions and promises to give are recorded as revenue when either unsolicited cash is received or when donors make a promise to give. Contributions and promises to give are classified as either without donor restrictions or with donor restrictions.

Fixed Assets

Fixed assets are recorded at cost or, if contributed, at market value at date of contribution. Maintenance and repairs are charged to expense in period incurred and betterments are capitalized. It is MSF USA's policy to capitalize all fixed asset purchases greater than \$5,000. Depreciation is computed using the straight-line method over the estimated useful lives. Leasehold improvements are amortized over the shorter of the lease term or the estimated useful lives of the related assets.

The estimated useful lives of the assets are as follows:

Furniture, fixtures and equipment	3-10 years
Leasehold improvements	9-14 years
Building improvements	10-39 years
Building	39 years
Intangible assets	3-5 years

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Notes to Financial Statements

Impairment of Long-Lived Assets

Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) 360, "Property, Plant and Equipment," requires MSF USA to review long-lived assets, such as fixed assets, for impairment whenever events or changes in circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of assets to be held and used is measured by a comparison of the carrying amount of an asset to estimated undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized by the amount by which the carrying amount of the asset exceeds the fair value of the asset. There were no impairments recognized in 2019 and 2018.

Contributed Services

Throughout the reported periods, legal and other miscellaneous services were donated to MSF USA. These services are reflected as contributions and expenses of services in-kind in the accompanying statement of activities.

Grants Payable

MSF USA records grants as liabilities upon approval by the Board of Directors. Grants awarded and not paid during the fiscal year are due to be paid in the first quarter of the following fiscal period.

Income Taxes

MSF USA was incorporated in the state of New York and is exempt from federal and state income taxes under Section 501(c)(3) of the Internal Revenue Code (IRC) and therefore has made no provision for income taxes in the accompanying financial statements. MSF USA has been determined by the Internal Revenue Service (IRS) not be a "private foundation" within the meaning of Section 509(a) of the IRC.

Under ASC 740, "Income Taxes," an organization must recognize the tax benefit associated with tax positions taken for tax return purposes when it is more likely than not that the position will not be sustained upon examination by a taxing authority. The implementation of ASC 740 had no impact on MSF USA's financial statements. MSF USA does not believe it has taken any material uncertain tax positions and, accordingly, it has not recorded any liability for unrecognized tax benefits. MSF USA has filed for and received income tax exemptions in the jurisdictions where it is required to do so. Additionally, MSF USA has filed IRS Form 990 information returns, as required, and all other applicable returns in jurisdictions where so required to do so. For the years ended December 31, 2019 and 2018, there were no interest or penalties recorded or included in the statements of activities. MSF USA is subject to a routine audit by a taxing authority.

Use of Estimates

In preparing financial statements in conformity with accounting principles generally accepted in the United States of America, management is required to make estimates and assumptions that affect the reported amounts of assets and liabilities, and the disclosure of contingent assets and liabilities at the date of the financial statements, and revenues and expenses during the reported period. Actual results could differ from those estimates.

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Allocation Methodology

Common costs incurred for the administration of the various programs are allocated directly to those respective programs as incurred and/or utilizing predetermined allocation rates established by management. Common costs include the executive office and other support and general expenditures attributable to such programs. The executive office is allocated based on estimates of the relative time and efforts of such activities. Other support activities consist of information technology, human resources and office management costs. These costs are allocated based on estimates of the relative utilization of such support activities.

Net Asset Classification

On September 17, 2010, New York state enacted New York Prudent Management of Institutional Funds Act (NYPMIFA). This law, which is a modified version of The Uniform Prudent Management of Institutional Funds Act (UPMIFA), makes significant changes to the rules governing how New York not-for-profit organizations may manage, invest and spend their endowment funds. The new law is designated to allow organizations to cope more easily with fluctuations in the value of their endowment and to afford them greater access to funds needed to support their programs and services in difficult financial times. This law should provide some relief to organizations that have found themselves with underwater endowments. It also expands the options available to organizations seeking relief from donor restrictions on funds that have become obsolete, impracticable or wasteful. NYPMIFA applies to New York not-for-profit, education and religious corporations, associations organized and operated exclusively for charitable purposes and certain trusts.

Revocable Endowment

Revocable endowment includes gifts which require by donor stipulation that the total donation be invested and only the income made available for program operations. The original donation total may be due back to the donor at the end of the term. The balance at both December 31, 2019 and 2018 was \$3,250,000.

Risks and Uncertainties

MSF USA's investments consist of a variety of investment securities and investment funds. Investments in general are exposed to various risks, such as interest rate, credit, and overall market volatility risk. Due to the level of risk associated with certain investments, it is reasonably possible that changes in the value of MSF USA's investments will occur in the near term and that such changes could materially affect the amounts reported in the accompanying financial statements.

Reclassifications

Certain prior-year amounts have been reclassified to conform to the current-year presentation.

Recently Adopted Accounting Pronouncements

Not-for-Profit Entities (Topic 958) and Health Care Entities (Topic 954) - Presentation of Financial Statements of Not-for-Profit Entities

In August 2016, the FASB issued Accounting Standards Update (ASU) 2016-14, "Not-for-Profit Entities (Topic 958) and Health Care Entities (Topic 954) - Presentation of Financial Statements of Not-for-

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Notes to Financial Statements

Profit Entities." The ASU amends the current reporting model for nonprofit organizations and enhances their required disclosures. The major changes include: (a) requiring the presentation of only two classes of net assets now titled "net assets without donor restrictions" and "net assets with donor restrictions"; (b) modifying the presentation of underwater endowment funds and related disclosures; (c) requiring the use of the placed-in-service approach to recognize the expirations of restrictions on gifts used to acquire or construct long-lived assets, absent explicit donor stipulations otherwise; (d) requiring that all nonprofits present an analysis of expenses by function and nature in either the statement of activities, a separate statement, or in the notes and disclose a summary of the allocation methods used to allocate costs; (e) requiring the disclosure of quantitative and qualitative information regarding liquidity and availability of resources; (f) presenting investment return net of external and direct expenses and (g) modifying other financial statement reporting requirements and disclosures intended to increase the usefulness of nonprofit financial statements. The ASU is effective for MSF USA's financial statements for fiscal years beginning after December 15, 2017. The provisions of the ASU must be applied on a retrospective basis for all years presented, although certain optional practical expedients are available for periods prior to adoption. Management has adopted this ASU in 2018 and these financial statements reflect implementation of this ASU.

Revenue from Contracts with Customers (Topic 606)

In May 2014, the FASB issued ASU 2014-09, "Revenue from Contracts with Customers (Topic 606)," which is a comprehensive new revenue recognition standard that will supersede existing revenue recognition guidance. The core principle of ASU 2014-09 is that an entity should recognize revenue to depict the transfer of goods or services to customers in an amount that reflects the consideration to which it expects to be entitled in exchange for those goods or services. The guidance also requires expanded disclosures relating to the nature, amount, timing and uncertainty of revenue and cashflows arising from contracts with customers, including significant judgements and changes in judgements. The provisions of ASU 2014-09 became effective for MSF USA beginning January 1, 2019. The adoption of the ASU did not have a material impact on the financial statements.

Not-for-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made

In June 2018, the FASB issued ASU 2018-08, "Not-For-Profit Entities (Topic 958): Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made." The update clarifies and improves current guidance by providing criteria for determining whether the resource provider is receiving commensurate value in return for the resources transferred, which, depending on the outcome, determines whether MSF USA follows contribution guidance or exchange transactions guidance in the revenue recognition and other applicable standards. The update also provides a more robust framework for determining whether a contribution is conditional or unconditional, and for distinguishing a donor-imposed condition from a donor-imposed restriction. The guidance is effective for MSF USA's fiscal year 2019, and the adoption of this update did not have a material impact on MSF USA's financial statements.

Accounting Pronouncements Issued but Not Yet Adopted

Changes to the Disclosure Leases (Topic 842)

In February 2016, the FASB issued ASU 2016-02, "Leases (Topic 842)," to increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the statement of financial position and disclosing key information about leasing arrangements for lessees and

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lessors. The new standard applies a right-of-use (ROU) model that requires, for all leases with a lease term of more than 12 months, an asset representing its ROU, the underlying asset for the lease term and a liability to make lease payments to be recorded. The ASU is effective for MSF USA's fiscal years beginning after December 15, 2020, with early adoption permitted. Management is currently evaluating the impact of this ASU on its financial statements.

Comparative Financial Information

The financial statements include certain prior-year summarized comparative information. With respect to the statement of activities, the prior-year information is presented in total, not by net asset class. With respect to the statement of functional expenses, the prior-year expenses are presented by expense classification in total rather than functional category, in order to facilitate comparison; as a result, such information does not include sufficient detail to constitute a presentation in conformity with GAAP. Accordingly, such information should be read in conjunction with MSF USA's financial statements for the year ended December 31, 2018, from which the summarized information was derived.

3. Liquidity and Availability of Resources

MSF USA's financial assets available within one year of the balance sheet date for general expenditure are as follows:

<i>December 31,</i>	2019	2018
Financial assets at year-end*	\$ 211,699,724	\$ 221,979,511
Less: financial assets generally unavailable for general expenditures within one year due to:		
Contractual or donor-imposed restrictions:		
Endowments subject to appropriation and satisfaction of donor restrictions	(1,466,581)	(1,245,734)
Term and revocable quasi-endowments	(4,151,235)	(3,709,292)
Restricted by donor with time and/or purpose restrictions	(7,134,039)	(12,842,052)
Annuity and other life income agreement obligations	(16,823,893)	(14,827,498)
Board designations:		
Amounts set aside for liquidity reserve	(1,790,911)	(1,574,005)
Financial Assets Available to Meet Cash Needs for General Expenditures Within One Year	\$ 180,333,065	\$ 187,780,930

* Financial assets at year end are defined as total assets less non-financial assets consisting of prepaid expenses and other assets, and fixed assets, net.

Liquidity Management

MSF USA is supported by unrestricted and restricted donor contributions. Because a donor's restriction requires resources to be used in a particular manner or in a future period, MSF USA must maintain sufficient resources to meet those responsibilities to its donors. Accordingly, a portion of MSF USA's financial assets may not be available for general expenditures within one year of the accompanying financial statement dates.

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As a result of the above, MSF USA has a liquidity and investment policy in place to insure the availability of funds to meet obligations as they become due. Financial assets not required to meet near-term obligations are invested over various time horizons to ensure liquidity, preservation of capital and the balancing of market risk and minimization of volatility. In order to meet those objectives, MSF USA has established the following financial asset pools:

- *Operating Fund* - This consists of funds needed to manage MSF USA's short-term cash flow needs. These funds are not invested.
- *Short-Term Fund* - This contains short-term financial assets with maturities up to, but not exceeding, 24 months. This fund's investment objective is to emphasize preservation of capital and liquidity with an emphasis on minimizing return volatility (rather than maximizing returns) and investing in securities that can be readily and efficiently sold.
- *Long-Term Fund* - This is comprised of financial assets invested over a longer-term horizon to garnish higher returns while balancing additional market risk and liquidity. The time horizon for this asset pool is two to ten years.
- *Endowments, Charitable Gift Annuities and Board-Designated Reserves* - In addition to the above-mentioned funds, MSF USA also holds a portion of its financial assets in various types of endowments (perpetual, revocable and term), charitable gift annuities and a Board-designated reserve. The composition and management of those funds are more fully described in Notes 7, 11 and 13.

4. Investments and Fair Value Measurements

MSF USA's assets recorded at fair value have been categorized based upon a fair value hierarchy in accordance with ASC 820. See Note 2 for a discussion of MSF USA's policies regarding this hierarchy. A description of the valuation techniques applied to MSF USA's major categories of assets measured at fair value are as follows:

Money Market Funds, Certificate of Deposit and EFTs and CEFs

Money market deposit accounts are valued at cost plus interest, which approximates fair value.

Equities and Real Estate

These investments are priced using nationally recognized pricing services based on observable market data and are classified as Level 1.

Fixed-Income, Government Securities and Municipal Bonds

Fixed-income and government bonds are valued at the last reported market value by the holding institution and are classified as Level 1.

MSF USA had no financial assets and liabilities that were measured at fair value on a non-recurring basis during the years ended December 31, 2019 and 2018. In addition, there were no transfers between levels during the years ended December 31, 2019 and 2018.

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The following tables show, by level within the fair value hierarchy, MSF USA's financial assets that are accounted for at fair value on a recurring basis as of December 31, 2019 and 2018. The financial assets are classified in their entirety based on the lowest level of input that is significant to the fair value measurement. MSF USA's assessment of the significance of a particular input to the fair value measurement requires judgment and may affect the placement within the fair value hierarchy levels.

December 31, 2019

	Level 1	Total
Money market funds	\$ 8,816,008	\$ 8,816,008
Certificates of deposit	1,594,608	1,594,608
Common stock	101,975	101,975
Equities	19,416,576	19,416,576
Mutual funds	44,877	44,877
Fixed income	52,518,982	52,518,982
Real estate	3,290,566	3,290,566
Municipal bonds	3,743,531	3,743,531
U.S. government obligations	1,034,991	1,034,991
EFTs & CEFs	15,588	15,588
Government securities	6,322,948	6,322,948
	\$ 96,900,650	\$ 96,900,650

December 31, 2018

	Level 1	Total
Money market funds	\$ 4,341,779	\$ 4,341,779
Certificates of deposit	1,045,385	1,045,385
Common stock	20,718	20,718
Equities	16,860,625	16,860,625
Mutual funds	10,549	10,549
Fixed income	48,992,820	48,992,820
Real estate	1,883,192	1,883,192
Municipal bonds	4,427,664	4,427,664
U.S. government obligations	767,586	767,586
EFTs & CEFs	14,891	14,891
Government securities	15,918,012	15,918,012
	\$ 94,283,221	\$ 94,283,221

Investment Impairment

The following tables represent the fair market value and gross unrealized losses for investments where the estimated fair value had declined and remained below cost by less than 12 months or 12 months or more as of December 31, 2019 and 2018:

December 31, 2019

	Less Than 12 Months		12 Months or More		Total	
	Fair Market Value	Unrealized Losses	Fair Market Value	Unrealized Losses	Fair Market Value	Unrealized Losses
Securities						
Municipal Bonds	\$ -	\$ -	\$ 1,017,701	\$ 9,298	\$ 1,017,701	\$ 9,298

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December 31, 2018

	Less Than 12 Months		12 Months or More		Total	
	Fair Market Value	Unrealized Losses	Fair Market Value	Unrealized Losses	Fair Market Value	Unrealized Losses
Securities						
Fixed income	\$ 48,992,820	\$ 1,005,959	\$ -	\$ -	\$ 48,992,820	\$ 1,005,959
Municipal bonds	-	-	4,427,664	44,291	4,427,664	44,291
Government securities	15,918,014	172,340	-	-	15,918,014	172,340
US Gov't obligations	767,585	10,137	-	-	767,585	10,137
Total	\$ 65,678,419	\$ 1,188,436	\$ 4,427,664	\$ 44,291	\$ 70,106,083	\$ 1,232,727

5. Contributions Receivable

Contributions receivable represents contributions received by MSF USA as of year-end but deposited in the following month of January. The contributions receivable balance was \$43,287,588 and \$44,167,704 at December 31, 2019 and 2018, respectively.

6. Pledges Receivable, Net

As of December 31, 2019 and 2018, MSF USA had gross pledges receivable of \$6,834,424 and \$11,074,894, respectively.

As of December 31, 2019 and 2018, the net present value of pledges receivable was calculated at 1.59% and 2.08% discount rates, respectively. These rates are equal to the risk-free interest rate, which is the U.S. Treasury note interest rate in effect at the time the contributions are made and equal in duration to the length of time over which that contribution is expected to be paid.

The following represents future payments due:

Amount due in:		
2020	\$	5,479,424
2-5 years		1,355,000
Contributions Pledged		6,834,424
Less:		
Pledge bad debt allowance		(318,344)
Net present value discount		(108,532)
Net Present Value	\$	6,407,548

7. Charitable Gift Annuities Payable

Under the Charitable Gift Annuity agreement, donors make contributions in exchange for a promise to receive a fixed amount over a specified period of time, usually the life of the donor or beneficiary. During the term of the agreement, MSF USA acts as custodian of these funds, whereby the asset and the net present value of the related liability are reflected in the statements of financial position. After the term of the agreement, the remaining assets belong to MSF USA.

The Charitable Gift Annuity program assets are managed by an investment firm subject to MSF USA's investment policy statement. For this pool of assets, MSF USA's investment policy includes the following objectives: growth and income; a moderate risk tolerance and a three to less-than-seven

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years investment horizon. Asset classes may include cash equivalents, fixed-income and equity investments. While infrequent, nontraditional, illiquid or non-marketable securities may be used to help provide uncorrelated returns relative to the equity and fixed-income allocations.

At December 31, 2019 and 2018, the Charitable Gift Annuity investment account, included in investments, at fair value, had a fair market value of \$34,540,380 and \$27,190,019 and the related liability amounted to \$16,823,893 and \$14,827,498, respectively. As of December 31, 2019, MSF USA had adequate reserves among its assets for its charitable gift annuity program.

The actuarial loss on annuity and trust obligations amounted \$731,487 and \$771,667 for 2019 and 2018, respectively.

8. Fixed Assets, Net

Fixed assets, net, consists of the following:

<i>December 31,</i>	2019		2018	
Land	\$	18,878,293	\$	18,878,293
Building		23,068,644		23,068,644
Intangible assets		4,870,122		3,995,294
Furniture, fixtures and equipment		7,518,492		5,947,259
Building improvements		10,657,934		10,631,306
Leasehold improvements		35,247		-
Total Fixed Assets		65,028,732		62,520,796
Less: accumulated depreciation and amortization		(8,632,235)		(6,186,547)
Fixed Assets, Net	\$	56,396,497	\$	56,334,249

Total depreciation expense for 2019 and 2018 amounted to \$2,445,688 and \$2,346,287, respectively.

9. Pension Plans

MSF USA formerly had two 401(k) defined contribution plans covering all headquarter employees and field employees. These plans were merged effective January 1, 2014. Under the merged plan, employees may contribute the lesser of 85% of their salaries or IRS contribution limit. In addition to the IRS contribution limit, there is a catch-up provision of an additional \$6,000 per year for all employees who have reached the age of 50 and elect to contribute the additional funds into their 401(k) account. For all employees, MSF USA matches each contribution up to \$1,200 per year and provides a yearly safe harbor distribution of not less than 3%. Employer contributions under the merged plan vest over a two-year period. During the years ended December 31, 2019 and 2018, MSF USA contributed \$1,451,201 and \$1,502,195, respectively.

10. Lease Exit Costs

MSF USA had an operating lease for its old office space located at 333 7th Avenue New York, NY with an expiration date of June 2021. Due to the purchase of office space that occurred during 2016, MSF USA canceled its operating lease on January 31, 2018 for a total lease exit costs of \$3,403,804.

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11. Board-Designated Fund

The Board of Directors designated a bequest received in prior years as a reserve balance. As such, the Board of Directors has limited spending from this fund to amounts appropriated pursuant to MSF USA's spending policy (Note 13). The balance in this reserve fund was \$1,790,911 and \$1,574,005 as of December 31, 2019 and 2018, respectively.

12. Net Assets with Donor Restrictions

Net assets with donor restrictions consisted of the following:

<i>December 31,</i>	2019	2018
Net assets with donor restrictions:		
Purpose-restricted for emergency and medical relief	\$ 726,492	\$ 2,102,881
Perpetual in nature (inclusive of original contribution plus accumulated unappropriated earnings)	1,466,581	1,245,734
Term-restricted quasi endowments	901,235	459,292
Annuity and charitable remainder trusts	17,716,487	12,362,522
Use in future periods - net pledge receivables	6,407,548	10,739,171
Total	\$ 27,218,343	\$ 26,909,600

Net assets without donor restrictions consisted of the following:

<i>December 31,</i>	2019	2018
Net assets without donor restrictions:		
Undesignated	\$ 193,961,784	\$ 209,296,347
Board-designated for reserves	1,790,911	1,574,005
Total	\$ 195,752,695	\$ 210,870,352

Net assets were released from donor restrictions by incurring expenses satisfying the restricted purposes specified by donors:

<i>December 31,</i>	2019	2018
Purpose restrictions accomplished:		
Emergency and medical relief	\$ 19,803,656	\$ 12,230,386
Time restrictions expired:		
Passage of specified time	2,448,000	5,390,489
Release of appropriated endowment amounts	-	829,977
Adjustment of annuity beneficiary obligations	321,152	(846,462)
Total Restrictions Released	\$ 22,572,808	\$ 17,604,390

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13. Endowment Fund

MSF USA’s endowment fund consists of both donor-restricted endowment funds and unrestricted funds designated by the Board of Directors to function as endowments. Under 958-205, the following applies to the endowment funds:

Investment and Spending Policies - MSF USA has adopted investment and spending policies for endowment assets that attempt to provide a stream of returns that would be utilized to fund various programs, while seeking to maintain the purchasing power of the endowment assets. Endowment assets include those assets of donor-restricted funds that MSF USA must hold in perpetuity, and as directed by the donors, and those unrestricted assets that are Board-designated, as approved by the Board of Directors of MSF USA. The endowment funds are invested in vehicles, such as money market funds, equities, fixed-income, hedge funds, real estate and tangible assets.

MSF USA considers the following factors in making a determination to appropriate or accumulate donor-restricted endowment funds:

- the duration and preservation of the funds
- the purposes of MSF USA and the donor-restricted endowment funds
- general economic conditions
- the possible effect of inflation and deflation
- the expected total return from income and the appreciation/depreciation of investments
- other resources of MSF USA
- the investment and spending policies of MSF USA

MSF USA has adopted a spending policy of 2% to 4% per year of a 20-quarter rolling average. The amount of the annual draw is reviewed and approved annually by the Board of Directors. MSF USA appropriated \$31,183 of the endowment funds in 2019.

From time to time, the fair value of assets associated with individual donor-restricted endowment funds may fall below the level that the donor or state standards require MSF USA to retain as a fund of perpetual duration. At December 31, 2019, no donor-restricted endowment funds have fallen below the required level.

The following table represents the endowment net asset composition by type of fund:

December 31,

	2019			2018		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
Donor-restricted endowment funds	\$ -	\$ 1,466,581	\$ 1,466,581	\$ -	\$ 1,245,734	\$ 1,245,734
Board-designated endowment funds	1,790,911	-	1,790,911	1,574,005	-	1,574,005
Total Funds	\$ 1,790,911	\$ 1,466,581	\$ 3,257,492	\$ 1,574,005	\$ 1,245,734	\$ 2,819,739

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MSF USA classifies the original value of gifts received with donor stipulations that require them to be held in perpetuity as restricted net assets. Income earned on such gifts is also classified as restricted and is later appropriated based on the implementation of the above described spending policy.

The following table represents the reconciliation of changes in endowment net assets:

Year ended December 31,

	2019			2018		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
Endowment Net Assets,						
beginning of year	\$ 1,574,005	\$ 1,245,734	\$ 2,819,739	\$ 1,655,346	\$ 1,313,153	\$ 2,968,499
Contributions	-	26,267	26,267	-	252,400	252,400
Investment return	248,089	194,580	442,669	(81,341)	(63,930)	(145,271)
Endowment income designated for current operations	(31,183)	-	(31,183)	-	(255,889)	(255,889)
Endowment Net Assets, end of year	\$ 1,790,911	\$ 1,466,581	\$ 3,257,492	\$ 1,574,005	\$ 1,245,734	\$ 2,819,739

14. Mortgage Payable

On October 7, 2016, MSF USA entered into a mortgage held by the Bank of America in the amount of \$11,165,232 to finance part of the purchase price of building space. Interest on the loan accrues at 2% per annum. Both principal and interest are payable monthly in accordance with the mortgage amortization schedule up to maturity on September 30, 2026. The building space complex is pledged as collateral for the mortgage. Interest expense amounted to \$190,622 for 2019 and \$186,196 for 2018.

Balance of mortgage payable was \$9,038,810 and \$9,708,022 at December 31, 2019 and 2018, respectively.

The future required minimum payments are as follows:

Year ending December 31,

2020	\$	682,401
2021		696,876
2022		711,139
2023		725,694
2024		740,199
2025 and thereafter		5,482,501
	\$	9,038,810

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15. Grants

During the years ended December 31, 2019 and 2018, MSF USA awarded grants for emergency and medical relief projects to Médecins Sans Frontières international members for overseas operations and to the Drugs for Neglected Diseases Initiative, a not-for-profit organization, of which MSF USA is a founding member, as follows:

<i>Year ended December 31,</i>	2019	2018
Afghanistan	\$ 8,650,000	\$ 6,722,222
Bangladesh	7,555,556	9,527,778
Belgium	1,944,445	333,333
Burkina Faso	2,700,000	800,000
Burundi	-	4,994,444
Cambodia	-	1,000,000
Cameroon	6,981,461	2,600,000
Central African Republic	25,277,777	21,055,556
Chad	3,500,000	3,199,872
Colombia	595,000	400,000
Democratic Republic of the Congo (DRC)	49,560,443	35,694,018
Egypt	11,111	-
El Salvador	1,500,000	1,350,000
Eswatini	2,800,000	-
Ethiopia	1,600,000	6,100,000
Greece	3,122,222	3,166,667
Guinea	388,889	2,983,523
Haiti	9,040,291	15,427,997
Honduras	500,000	1,200,000
India	2,355,556	11,111
Indonesia	-	55,556
Iraq	17,400,000	14,377,778
Italy	-	1,033,333
Ivory Coast	3,000,000	3,000,000
Jordan	11,500,000	10,500,000
Kenya	10,772,222	14,644,444
Kyrgyzstan	1,000,000	1,400,000
Lebanon	5,400,000	4,500,000
Liberia	4,500,000	6,000,000
Libya	3,000,000	4,000,000
Malawi	6,500,000	4,777,778
Mali	8,000,000	8,000,000
Mexico	1,330,000	1,560,000
Mozambique	4,455,556	4,055,556
Myanmar	4,000,000	2,900,000
Niger	7,299,881	10,000,000
Nigeria	14,900,000	17,920,000
Occupied Palestinian Territories (OPT)	155,556	166,667
Pakistan	4,700,000	4,000,000

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<i>Year ended December 31,</i>	2019	2018
Papua New Guinea	\$ 1,000,000	\$ 2,000,000
Philippines	-	1,000,000
Russia	-	500,000
Sierra Leone	2,111,111	1,011,111
Somalia	4,200,000	3,000,000
South Africa	2,066,665	6,333,333
South Sudan	40,333,471	28,276,135
Sudan	5,700,000	3,452,053
Eswatini/fmr Swaziland	-	3,200,000
Syria	10,100,000	11,880,133
Tanzania	2,800,000	4,500,000
Thailand	400,000	400,000
Turkey	16,667	-
Uganda	3,000,000	5,000,000
Ukraine	3,700,731	1,600,000
Uzbekistan	1,000,000	1,000,000
Venezuela	1,666,667	1,111,111
Yemen	36,071,000	27,170,604
Epicentre	(75,000)	1,570,934
International Office	6,279,238	5,858,720
Access Campaign	1,473,662	1,409,533
Drugs for Neglected Diseases initiative	1,015,395	1,132,286
MSF Foundation	45,000	-
Transformation Investment Capacity: People Respect and Value	66,087	-
Total Grants	\$ 358,966,660	\$ 340,863,586

Grants payable were \$5,538,039 and \$23,445,787 at December 31, 2019 and 2018, respectively.

16. Concentration of Credit Risk

The financial instruments that potentially subject MSF USA to concentration of credit risk consist primarily of cash and cash equivalents. At various times, MSF USA has cash deposits at financial institutions that exceed the Federal Deposit Insurance Corporation (FDIC) limit.

17. Subsequent Events

In February 2020, MSF USA agreed to a second one-year extension of an initial term of the agreement that was signed in March 2018 with Drugs for Neglected Diseases Initiative, North America Inc. to allow the use of a portion of the premises owned by MSF USA. The monthly license fee still amounts to \$5,000.

MSF USA evaluated events subsequent to December 31, 2019 through May 14, 2020, the date on which the financial statements were available to be issued. Other than the uncertainty regarding the COVID-19 outbreak (described below,) there were no subsequent events requiring adjustment to the financial statements or disclosures stated herein.

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On January 30, 2020, the World Health Organization (WHO) announced a global health emergency because of a new strain of coronavirus originating in Wuhan, China (the COVID-19 outbreak) and the risks to the international community as the virus spreads globally beyond its point of origin. In March 2020, the WHO classified the COVID-19 outbreak as a pandemic, based on the rapid increase in exposure globally.

While the full impact of the COVID-19 outbreak continues to evolve as of the date of this report, its future impact may have a continuing material adverse impact on economic and market conditions, thus triggering a period of global economic slowdown. This has the potential to, but not certainty of, impacting MSF USA's operations, which are heavily dependent on private and public donations and grants from individuals, foundations, and corporations.

Due to our conservative investment policy, our investment portfolio has experienced temporary valuation decreases significantly below that of the general stock market indices (approximating 8% at its low point; less than 3% as of this report date.) From a fundraising perspective, our donations have kept pace with our 2020 plans. Our cash and short-term investment positions are sufficient to meet our current and medium-term obligations. From an international perspective, the COVID-19 pandemic is limiting MSF USA's ability to place international staff and certain international programs are reducing activity or considering closure.

On March 27, 2020, President Trump signed into law the "Coronavirus Aid, Relief and Economic Security (CARES) Act." The CARES Act, among other things, includes provisions relating to refundable payroll tax credits, deferment of employer side social security payments, net operating loss carryback periods, alternative minimum tax credit refunds, modifications to the net interest deduction limitations, increased limitations on qualified charitable contributions and technical corrections to tax depreciation methods for qualified improvement property.

The CARES Act also appropriated funds for the Small Business Administration Paycheck Protection Program loans that are forgivable in certain situations to promote continued employment, as well as Economic Injury Disaster Loans to provide liquidity to small businesses harmed by COVID-19. MSF USA has opted not to apply for a loan through the Paycheck Protection Program.

Given the great uncertainty as to the full magnitude that the pandemic may have on future economic and market conditions, we are not able, at this moment, to estimate the effects of the COVID-19 outbreak on our fiscal year 2020 results of operations, financial condition, or liquidity.