



**MEDECINS SANS FRONTIERES**  
**DOCTORS WITHOUT BORDERS**



# US Annual Report

## 2021



CLOCKWISE FROM TOP LEFT: **AFGHANISTAN:** A woman talks with an MSF staff member outside MSF's Kahdestan outpatient clinic in Herat. 2021 © Sandra Calligaro **MEXICO:** An MSF team assists people on the move heading north after their months-long detention in the city of Tapachula. 2021 © Yesika Ocampo/MSF **DEMOCRATIC REPUBLIC OF CONGO:** An MSF pharmacy supervisor organizes measles vaccines in a cooler to keep them at the proper temperature during a measles immunization campaign in Bas-Uélé province. 2021 © Pacom Bagula/MSF **FACING PAGE:** **HAITI:** Two health staff members share a moment together at the MSF trauma hospital in the Tabarre neighborhood of Port-au Prince. 2021 © Pierre Fromentin/MSF



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Board of Advisors

### **Doctors Without Borders/Médecins Sans Frontières (MSF)**

is an independent international medical humanitarian organization that delivers emergency aid to people affected by armed conflict, epidemics, natural and human-made disasters, and exclusion from health care. We are doctors, nurses, logistics experts, administrators, epidemiologists, laboratory technicians, mental health professionals, and many others who work in accordance with MSF's guiding principles of humanitarian action and medical ethics.

MSF received the Nobel Peace Prize in 1999.

DEAR FRIENDS,

**This report covers events over a momentous year for Doctors Without Borders/Médecins Sans Frontières (MSF), as we marked our 50th anniversary in 2021.**

Even as the world and our movement have changed dramatically over these five decades, we remain committed to the core principles that galvanized a small group of doctors, journalists, and other volunteers in 1971. Staying true to our founding principles of independence, impartiality, and neutrality enables us to deliver medical and humanitarian assistance to the people who need it most.

Guided by these principles, our teams responded to humanitarian emergencies across a staggering range of contexts in 2021. In Ethiopia's northern Tigray region, we cared for people affected by intense conflict. When United States-led coalition forces withdrew from Afghanistan, MSF projects kept running, even as the Taliban assumed power and many other aid organizations pulled up stakes. And along the deadly migration routes through Latin America, MSF helped people fleeing violence and persecution while speaking out against harsh government policies that put them at greater risk. Throughout 2021, we repeatedly called on the Biden administration to uphold its pledges to build a safe and humane migration policy, and to stop turning away vulnerable people seeking protection.

All told, we responded to emergencies in more than 70 countries around the world in 2021. This work was achieved against the backdrop of the ongoing global COVID-19 pandemic. The virus has touched every corner of the world, including our patients and staff at MSF projects. Over the course of the year, we continued to adapt our work to keep our projects running smoothly and safely while supporting national health systems in the fight against the pandemic. MSF's Access Campaign worked in coalition with public health and civil society organizations around the world to demand equitable access to lifesaving vaccines, treatments, tests, and other tools needed to bring the COVID-19 pandemic under control.

In 2021 we also responded to the impacts of the climate emergency and extreme weather events. Just as we have witnessed deep inequities with the COVID-19 pandemic, we see that natural disasters, displacement, and food insecurity hit some of the world's poorest and most vulnerable people the hardest.

MSF teams see the consequences of extreme weather events firsthand: In South Sudan, for example, months of heavy rain resulted in the worst flooding in decades and



LEFT: **BRAZIL:** An MSF nurse takes a nasal swab to test for COVID-19 during a mobile clinic visit to a remote community where people have little access to medical care. 2021 © Mariana Abdalla/MSF

displaced hundreds of thousands of people. Our teams responded to the health effects of the disaster, treating malaria, which is spread by mosquitoes that breed in standing water; malnutrition linked to the loss of farmland; and waterborne diarrheal diseases. We're also taking steps to improve our environmental practices. In 2021 the MSF movement committed to reducing the carbon footprint of our operations by 50 percent by 2030, compared to rates in 2019. MSF-USA baked this pledge into our new strategic plan to guide us through the next four years.

The paired emergencies of the pandemic and the climate crisis have cast racial and geographic inequities in stark relief. These issues are at the root of many of the humanitarian disasters MSF responds to every day. Racism is a public health crisis.

In 2021 we continued our efforts to confront racism and discrimination, both within our organization and in the places where we work. MSF's international leadership developed a movement-wide action plan and produced a first progress report on efforts to uphold diversity, equity, and inclusion (DEI). MSF-USA aims to serve as a leader, ally, amplifier, and changemaker in these antiracism efforts. We believe that supporting a diverse and empowered staff will further improve the quality of care we provide to patients.

A firm commitment to DEI is at the heart of MSF-USA's new strategic plan (2022-2025). We've also reaffirmed our pledge to ensure accountability, and to build a culture of continuous improvement based on analysis, evaluation, and honest reflection.

From the moment MSF was founded we've had to adapt to diverse and changing contexts, to make the most of our resources and expertise, and to deliver medical aid efficiently and transparently to communities caught in crisis. With your support, we'll keep evolving to meet whatever challenges arise, while remaining grounded by our principles.

Thank you for standing strong with us and our teams providing lifesaving aid around the world.

Sincerely Yours,



**Avril Benoît**  
Executive Director  
MSF-USA

**Afrika Stewart, MD**  
President  
MSF-USA Board of Directors



ABOVE: **DEMOCRATIC REPUBLIC OF CONGO**: A child winces as he receives his measles vaccination in Bas-Uélé province. 2021 © Pacom Bagula/MSF ABOVE RIGHT: **ETHIOPIA**: Women wait with their children to be seen by a doctor during an MSF mobile clinic in the village of Adiftaw, in the northern Ethiopian region of Tigray. 2021 © Igor Barbero/MSF



CLOCKWISE FROM TOP: **HAITI**: At MSF's Pran Men'm clinic in Port-au-Prince, a survivor of sexual violence receives medical treatment, mental health care, and a safe place to stay for a short time. 2021 © Valerie Baeriswyl **SOUTH SUDAN**: A mother holds her child, who is sick with malaria, at MSF's hospital in Aweil. 2021 © Adrienne Surprenant/MYOP **YEMEN**: An MSF nurse takes a patient's temperature during a mobile clinic in Marib governorate, where tens of thousands of people have taken refuge from the country's ongoing war. 2021 © Hesham Al Hilali

# Financial Report

**In 2021 we continued responding to the world's most urgent humanitarian crises in more than 70 countries, buoyed by an unprecedented level of support from hundreds of thousands of donors.**

Against the backdrop of the ongoing global COVID-19 pandemic and the escalating climate emergency, MSF-USA's donors stepped up their support for both new and ongoing medical humanitarian projects. By the end of 2021, public contributions exceeded \$623 million, an increase of more than \$83 million beyond 2019's record-setting groundswell.

Our total program expenditures in 2021 were more than \$512 million, an increase of more than \$90 million over 2020. MSF-USA's largest contributions went to programs in Central African Republic [\$46 million], Democratic Republic of Congo [\$45.6 million], Yemen [\$37.7 million], South Sudan [\$33.5 million], and Haiti [\$22.5 million]. This funding helped provide humanitarian aid amid political turmoil in Afghanistan and Haiti; fueled the response to natural disasters in South Sudan and Madagascar; and allowed our teams to care for migrants, refugees, and other displaced people in the Americas and Europe—and much more.

## STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

The following summary was extracted from MSF-USA's audited financial statements.

Revenues	2021	2020
<b>PUBLIC SUPPORT</b>		
<b>Total Public Support</b>	<b>623,375,919</b>	<b>540,351,479</b>
<b>OTHER REVENUE</b>		
Investment Income, Net	4,988,495	6,603,634
Actuarial Gain (loss) on Annuities	860,687	(2,808,685)
Other Revenue	(297,729)	400,375
Grants from Affiliates:		
MSF Network Grants	5,990,318	8,065,625
Seconded Field Staff Grants	6,354,361	6,676,551
<b>Total Other Revenue</b>	<b>17,896,132</b>	<b>18,937,500</b>
Total Revenue Excluding Gifts In-Kind	641,272,051	559,288,979
Gifts In-Kind	1,307,120	1,877,335
<b>Total Revenue and Gifts In-Kind</b>	<b>642,579,171</b>	<b>561,166,314</b>

Expenses	2021	2020
<b>PROGRAM SERVICES (Total)</b>	<b>512,964,841</b>	<b>422,770,671</b>
<b>SUPPORTING SERVICES (Total)</b>	<b>86,753,009</b>	<b>76,676,991</b>
<b>Total Expenses Excluding Gifts In-Kind</b>	<b>599,717,850</b>	<b>499,447,662</b>
Gifts In-Kind	1,307,120	1,877,335
<b>Total Expenses, Gifts In-Kind, and Loss</b>	<b>601,024,970</b>	<b>501,324,997</b>

Net Assets	2021	2020
Net Assets, beginning of year	282,812,355	222,971,038
Increase in Net Assets	41,554,201	59,841,317
<b>Net Assets, at year end</b>	<b>324,366,556</b>	<b>282,812,355</b>

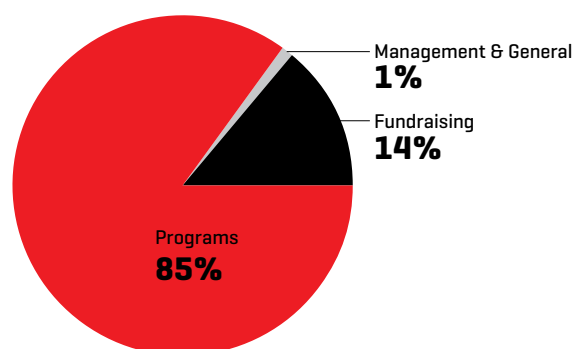
## STATEMENT OF FINANCIAL POSITION

Assets	2021	2020
Cash & cash Equivalents and Short-Term Investments	280,433,727	195,566,897
Receivables	66,867,010	86,399,813
Other Assets	123,841,594	109,709,915
<b>Total Assets</b>	<b>471,142,331</b>	<b>391,676,625</b>

Liabilities and Net Assets	2021	2020
Grants Payable	97,376,584	64,492,909
Other Payables	19,229,872	12,300,116
Other Liabilities	30,169,319	32,071,245
<b>Total Liabilities</b>	<b>146,775,775</b>	<b>108,864,270</b>
Unrestricted Net Assets (Reserves)	283,904,931	259,515,787
Restricted Net Assets	40,461,625	23,296,568
<b>Total Net Assets</b>	<b>324,366,556</b>	<b>282,812,355</b>
<b>Total Liabilities and Net Assets</b>	<b>471,142,331</b>	<b>391,676,625</b>

## 2021 EXPENSES

Excluding In-Kind Expenses



MSF-USA is recognized as tax-exempt under section 501 (c) (3) of the Internal Revenue Code. A copy of the most recent annual report filed by MSF-USA with the New York State Attorney General may be obtained, upon request, by contacting MSF-USA at 40 Rector Street, 16th Floor, New York, NY 10006, or the Attorney General's Charities Bureau at 120 Broadway, New York, NY 10271. A list of all of the MSF offices that received funds from MSF-USA is also available upon request. A full presentation of MSF-USA's audited financial statements is available at [doctorswithoutborders.org/financial-statements-2021](https://doctorswithoutborders.org/financial-statements-2021).





# Donors

**MSF is extremely grateful for the financial support it receives from individuals, foundations, and corporations. Your generosity allows MSF to respond to emergencies based on humanitarian needs and to operate independent of political, economic, or religious interests.**

**MSF is grateful for our donors who have made multiyear commitments.**

Throughout a very challenging year, our multiyear donors helped provide financial stability and the flexibility to rapidly respond to the pandemic and other humanitarian emergencies while ensuring the continuity of our other programs. Thank you for being such a critical part of our MSF community.

The following donors contributed to the initiative in 2021:

## \$1,000,000+

Caerus Foundation, Inc.  
Hau`oli Mau Loa Foundation  
Jackson Kemper Foundation  
The Keith Haring Foundation  
Luff Family Fund  
Musk Foundation  
Richard Pozen, MD & Ann Silver Pozen  
Kent & Mary Taylor

## \$500,000-\$999,999

Anonymous  
Dr. & Mrs. M. Sohail Akbar  
Mr. Jerome & Mrs. Patricia Pesenti  
In Memory of Maria Eugenia Regueiro Romero  
The Roots and Wings Foundation  
Wellspring Philanthropic Fund

## \$100,000 - \$499,999

6-18 Foundation for Hope  
Charina Endowment Fund  
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The David and Lucile Packard Foundation  
Drs. Sherry & Russ Galloway  
The George L. Shields Foundation, Inc.  
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Diana Reid In Memory of Gabi and Timmy Beals-Reid  
Matthew & Anupama Tate  
Troper-Wojcicki Foundation  
Zegar Family Foundation

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Matthew & Susan Daimler  
Stan & Wendy Drezek  
Mr. Stephan Forget & Ms. Florence Forget-Solal  
Milton & Mary Fujii  
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Susan & Bernard Liautaud  
Dr. Jasmine Nabi  
Patricia Tarallo  
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## \$25,000-\$49,999

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The Thomas C. McConnell & Latricia Turner Fund  
Mr. Hans Zeller

## \$5,000 - \$24,999

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Debra Olinger  
Patricia and Christopher Weil Family Foundation  
Connie Philipp & Henry Miller  
Donald & Michiko Rupnow  
Dr. John Schafer  
O. Ray & Gretchen Stanton  
Tom & Judy Taylor

CLOCKWISE FROM TOP LEFT: **SOUTH SUDAN:** People carry their furniture and other belongings away from the flooding that has engulfed parts of Unity State and destroyed villages, schools, health facilities, and people's livelihoods. 2021 © Sean Sutton **AFGHANISTAN:** A newborn sleeps in the post-partum ward of MSF's Khost hospital, which was opened in 2012 to care for women and newborns at high risk for complications. In September, after the Taliban takeover, ensuing economic crisis, and funding cuts to the health system, MSF expanded its admissions criteria to anyone in need of maternity care. 2021 © Oriane Zerah **HAITI:** An MSF medical team member helps an injured patient walk during a mobile clinic in Baradères. 2021 © Pierre Michel Jean/K2D

## 2021 Annual Donors

### \$5 MILLION+

Anonymous [3]  
Estate of Bernard Levine  
Worthington & Margaret  
Mayo-Smith

### \$1 MILLION+

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Estate of Eric Bentley  
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Fauconnier Trust  
Google.org  
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The Peierls Foundation,  
Inc.  
The Peter and Carmen  
Lucia Buck Foundation,  
Inc.  
Estate of Michael L.  
Tapper, MD  
Susan Taylor & Bob Fabry

The William, Jeff and  
Jennifer Gross Family  
Foundation  
Abigail & Adam Winkel

### \$500,000 - \$999,999

Anonymous [9]  
The Ajram Family  
Foundation  
Allsup Family Charitable  
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Legacy Fund  
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FJC - A Foundation of  
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Sternbach  
Christine Stiefel  
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and Dorothy G. Weber  
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Estate of Irvin W. Weaver

### \$250,000 - \$499,999

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Albert Pinter Trust  
Davies Allan  
Andreina Gilboyne Trust  
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Elizabeth Broomfield  
Foundation Trust  
Fay Lawrence Allen, Jr.  
Trust  
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Estate of Jack P. Gibbs  
Estate of Danuta Gontarz  
Guidance Foundation  
Harari Family Charitable  
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Foundation  
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Association  
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Jeffrey E. White Trust  
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John L. Santikos  
Charitable Foundation of  
the San Antonio Area  
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Foundation  
Joseph S. Fiorentino  
Trust  
July Trust  
The Kaphan Foundation  
The Keith Haring  
Foundation  
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David Kirk & Caroline  
Landry  
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Estate of Roland J.  
Lavoie  
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Robb  
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Unitrust  
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Stavros Niarchos  
Foundation (SNF)  
Leila Maw Straus  
In Memory of Ruth  
Thomas  
Estate of Alison D.  
Wagner



**ETHIOPIA:** A child displaced by fierce fighting in Tigray looks out from a school building where her family has taken shelter. MSF provided lifesaving aid to people affected by the conflict. 2021 © Igor Barbero/MSF

Wellspring Philanthropic Fund  
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 Winifred Schaeffer Trust  
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**\$100,000 - \$249,999**

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 Dr. Rosemarie Reinecke  
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 Mark & Susan Stutzman  
 Sue J. Gross Foundation  
 Susan J. Kellogg Trust  
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**BRAZIL:** A mother brings her child to an MSF mobile clinic in a remote area of Pára State in northern Brazil.  
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**CENTRAL AFRICAN REPUBLIC:** A patient is moved to the recovery room of MSF's SICA hospital in Bangui after receiving surgery for wounds to her hand, chest, and shoulder caused by a stray bullet. 2021 © Adrienne Surprenant/MYOP

<b>Ha</b>	<p>Shelley &amp; Mark Hall Steven C. Hall Hallahan Giving The Hallett Family Charitable Fund Patricia Hallstein &amp; Axel Kramer Halpern Family Fund Linda &amp; Harold Haluptzok Robert &amp; Karen L. Halvorsen Elizabeth Hamberry Hoda &amp; May A. Hamidi Parhaum Hamidi Janice &amp; Robert Hamilton Ms. Judith Hamje The Hammer Family Charitable Fund Hammer Family Fund Stewart Hammer &amp; Alfredo Lanier Lynne Hammette Elvira Hand John &amp; Colleen Hanes Mr. &amp; Mrs. Timothy B. Hanley Nancy Fish Hanna Carol Hannaford &amp; Loren Scherbak David &amp; Pamela Hanneman Mr. Alfred W. Hanner, Jr. Margaret Hannigan &amp; Michael Swier Mr. Jørgen &amp; Mrs. Sue Hansen Gordon &amp; Caty Hanson Mary K. Hanson Dr. Basir Haque Jeanette Harada Mr. Arnold Harberger Mrs. Diana Harbison Ms. Nancy A. Hardin Ruth M. Hardin Robert Hardman Estate of Brett Foster Hardy Beverly &amp; John Hargraves Mr. Siddharth Hariharan &amp; Ms. Nabih Basathia Mrs. Marguerite D. 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**MEDITERRANEAN SEA:** On the afternoon of November 15, 2021, MSF teams rescued 25 people from a wooden boat on the sea near Malta, many of them feeling sick, hungry and thirsty after two days adrift at sea. 2021 © Virginie Nguyen Hoang/HUMA

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 Alex & Grace Hui  
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 The Humanist Fund  
 Alice G. Humphreys  
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**SOUTH SUDAN:** An MSF mobile team travels by boat from Fangak county to Ayod county to provide medical care to people displaced by heavy flooding. 2021 © Damaris Giuliana/MSF

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**CENTRAL AFRICAN REPUBLIC:** Patients wait for their physiotherapy appointments at MSF's SICA hospital in Bangui; the majority of patients at SICA were injured in traffic accidents, followed by people wounded by violence. 2021 © Adrienne Surprenant/MYOP

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**HAITI:** An MSF nurse examines a patient during a mobile clinic in Baradères, an area affected by the 7.2 magnitude earthquake that hit the country's southern peninsula in August. 2021 © Pierre Michel Jean/K2D



**BANGLADESH:** At Goyalmara Mother and Child Hospital in Cox's Bazar, where nearly one million Rohingya refugees live, an MSF medical interpreter touches a wall where patients have decorated outlines of their hands. 2021 © Daniella Ritzau-Reid/MSF

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**MEXICO:** An MSF staff member speaks with people sheltering in an open-air encampment in the city of Reynosa near the US border; some 2,000 people, most from Central America's Northern Triangle region but also from Haiti and Cuba, were staying here after seeking protection in the US. 2021 © Esteban Montaña/MSF

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**SIERRA LEONE:** MSF's logistics supervisor stands among the solar panels MSF has installed to help power the Hangha hospital for children in Kenema district; MSF plans to transition the hospital to 100 percent clean energy in the future. 2021 © Mohammed Sanabani/MSF

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**HAITI:** An MSF health promoter leads a hygiene education session with people affected by the earthquake that devastated homes and infrastructure in Haiti's southern peninsula in August. 2021 © Pierre Michel Jean/K2D



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**HAITI:** MSF surgical staff treat a child at the Hôpital Immaculée Conception in Les Cayes, an area affected by the 7.2 magnitude earthquake in August. Even two months after the disaster, patient numbers continued to be high. 2021 © Pierre Fromentin/MSF

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**AFGHANISTAN:** MSF health promoter Noor-U-Rahman explains danger signs to look out for during pregnancy to a group of caretakers at the MSF-supported Tani comprehensive health center in Khost province. 2021 © Tom Casey/MSF

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**MEDITERRANEAN SEA:** Staff from MSF's Geo Barents ship rescue 67 people from a wooden boat in distress near Malta on May 11; an additional 29 people in rubber boats were rescued by MSF on the same night with no assistance from Malta authorities. 2021 © Anna Pantelia/MSF

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**YEMEN:** An MSF staff member weighs a child in the triage area of the Taiz Houban Mother and Child Hospital, a facility that serves a large catchment area around war-affected Taiz city. 2021 © Nuha Haider/MSF

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**MEXICO:** A staff member leads a play activity for children in the courtyard of MSF's Center for Comprehensive Care (CAI) in Mexico City; the CAI provides specialized care to migrants who have suffered extreme violence or torture and their families. 2021 © Yesika Ocampo/MSF

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**HAITI:** An MSF team draws blood from a patient during a consultation at a mobile health clinic in the National School of Palmist Fund, Baradères. 2021 © Pierre Michel Jean/K2D

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**NIGER:** MSF staff study the number of mosquito larvae at water points in the Magaria area in the south; they aim to reduce the number of mosquitoes that spread malaria. 2021 © Mario Fawaz/MSF

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**MEXICO:** A family attempting to migrate from Honduras to the US takes shelter under a bridge; thousands of families continue to flee violence and insecurity at home in hopes of finding safety in the US, but often end up being targeted by gangs or stranded in dangerous parts of Mexico. 2021 © Yael Martínez/Magnum Photos

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**KENYA:** Ten-year-old Habiba and her family have been living in Kenya after fleeing neighboring Somalia. She is also living with Type 1 Diabetes and needs to inject insulin twice every day. An MSF team taught her to conduct blood sugar tests and inject the medication herself, saving her family daily trips to a clinic. Here she shows the portable cooler she uses to store her insulin at home. 2021 © Paul Odongo/MSF

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**MALI:** A midwife looks for abnormalities on a patient's cervix at the Gabriel Toure Hospital in Bamako. MSF partnered with local health authorities to improve screening and early detection of breast and uterine cancers so that patients are referred to timely treatment. 2021 © Fatoumata Tiouye Coulibaly

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CLOCKWISE FROM TOP: **DEMOCRATIC REPUBLIC OF CONGO**: An MSF health promoter informs the community of Popokabaka about an outbreak of typhoid fever in the area, how to recognize and prevent it. Health promotion goes hand-in-hand with the medical response to disease outbreaks. 2021 © Franck Ngonga/MSF **BRAZIL**: This nursing activities manager and her team brought a wide range of primary health services to people who otherwise have little access to medical care in the isolated communities of Portel municipality. 2021 © Mariana Abdalla/MSF **AFGHANISTAN**: Caretakers for pregnant women at the MSF-supported Tani health center in Khost province take part in a health education session where they learn how to recognize signs of danger during pregnancy and how to respond. 2021 © Tom Casey/MSF **PALESTINIAN TERRITORIES**: A doctor at the MSF-supported burn unit in Al-Shifa Hospital, the main referral hospital for the Gaza Strip, cleans his debridement equipment. 2021 © Tetiana Gaviuk **DEMOCRATIC REPUBLIC OF CONGO**: A child and cholera survivor in Mulongo, Haute-Lomami, looks back at the camera; she recovered after four days of treatment during an outbreak of the disease in the south of the country. 2021 © Yves Ndjadi

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ABOVE: **CENTRAL AFRICAN REPUBLIC:**

A pregnant woman at risk for complications is prepared to be transferred by boat across the river to an MSF-supported hospital in the Democratic Republic of Congo where she will give birth. 2021 © Alexis Huguet

FRONT COVER: **SOUTH SUDAN:** An MSF medical staff measures a child's mid-upper-arm circumference to determine whether she is malnourished. 2021 © Adrienne Surprenant/MYOP