



MEDECINS SANS FRONTIERES
DOCTORS WITHOUT BORDERS

US ANNUAL REPORT 2020





DOCTORS WITHOUT BORDERS/MÉDECINS SANS FRONTIÈRES (MSF)

is an independent international medical humanitarian organization that delivers emergency aid to people affected by armed conflict, epidemics, natural and human-made disasters, and exclusion from health care. We are doctors, nurses, logistics experts, administrators, epidemiologists, laboratory technicians, mental health professionals, and many others who work in accordance with MSF's guiding principles of humanitarian action and medical ethics.

MSF received the Nobel Peace Prize in 1999.



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Board of Advisors

CLOCKWISE FROM TOP LEFT: **LEBANON:** Hasna, a 57-year-old Syrian refugee living with heart disease and diabetes, receives walking assistance from her granddaughter. In Tripoli, MSF provides patients like Hasna with free lifesaving medication. © Karine Pierre/Hans Lucas **SIERRA LEONE:** In Bumbeh village, an MSF medic tests a young boy for malaria—one of the deadliest diseases for children under five. © Peter Bräunig **VENEZUELA:** Roiber, 11, suffered a gunshot wound to the head when violence erupted in Caracas. MSF repaired broken mechanical ventilators in the ICU of Vargas hospital, which helped Roiber's brain to recover properly. © MSF **SYRIA:** An MSF team distributes essential items such as blankets and hygiene kits at a camp for internally displaced people in Idlib. © MSF **YEMEN:** Medics consult with patients at the MSF-supported Al Salakhana hospital in Hodiedah. Last year, 213 people were treated for war wounds here. © MSF/Majd Aljunaid **MOZAMBIQUE:** In Cabo Delgado, MSF offers mental health support for internally displaced people who have fled violence. Activities include conversation circles, theater, football matches, dancing, and singing. © Tadeu Andre/MSF **MEDITERRANEAN SEA:** Amoin (name changed), a four-year-old from Ivory Coast, was rescued from a rubber boat with her mother by MSF teams aboard the search and rescue ship Ocean Viking. © Anthony Jean/SOS MEDITERANEE

DEAR FRIENDS,

2020 WAS AN EXTRAORDINARY YEAR FOR ALL OF US, AND THE MEMORY OF WHAT IT WAS LIKE TO LIVE AND WORK THROUGH THIS GLOBAL PANDEMIC WILL FOREVER CHANGE OUR NOTIONS OF WHAT'S POSSIBLE.

For Doctors Without Borders/Médecins Sans Frontières (MSF), the year began with early warning signs of a mysterious new coronavirus spreading in Wuhan, China. Then cases were reported in parts of Europe, and later in New York City, the location of our US headquarters. The spread of COVID-19 triggered a global emergency response unlike anything we had faced before. Initially, with no proven treatment and no vaccine for this unknown pathogen, our teams around the world focused on preparedness, strengthening infection prevention and control measures.

As you can read in our International Activity Report, the pandemic made it that much harder to manage our medical humanitarian projects in countries already facing complex emergencies, including armed conflict, population displacement, and economic collapse. Even as much of the world became preoccupied with COVID-19, our teams were also busy responding to the humanitarian fallout of the war in Yemen, record-shattering outbreaks of measles and Ebola in Democratic Republic of Congo, and the medical needs of refugees and migrants in Mexico.

Many of our team members who were at higher risk of severe COVID-19, including older people and those with certain underlying medical conditions, had to stay home—making it even more challenging to staff our medical programs and keep everything running.

Our confidence in the might of our global supply chain and emergency logistical capacity gave way to a scramble to acquire personal protective equipment (PPE) for our frontline medical staff in more than 70 countries at a time when every other health system was mobilizing to do the same. Our expertise in responding to dangerous disease outbreaks such as Ebola proved useful in our new role as technical advisors on infection prevention and control measures for hospitals, nursing homes, shelters, and other high-risk settings. Our outspoken activism on equitable access to essential medicines expanded to embrace everything COVID: from PPE to diagnostic tests to oxygen to vaccines. In 2021, we have ramped up advocacy for COVID-19 vaccine equity, which we see as critical to ending this pandemic for everyone, everywhere. This could be a defining moment in the history of health justice on a global scale.

When the US became an epicenter of the global pandemic, we made the unprecedented decision to help confront the disease here at home. MSF teams were able to leverage our know-how in epidemic response to support frontline health workers and reach out to vulnerable and marginalized people, including many communities of color that were hit disproportionately hard by COVID-19. Our partnerships in New York, Florida, Michigan, Texas, Puerto Rico, and with Native American communities in the Navajo Nation and

SUDAN: Refugees who fled violence in Ethiopia's Tigray region arrive at a clinic set up by MSF, the only medical facility in the Al Hashaba transit camp. MSF provides medical assistance and supports the installation of water bladders and ramps across three camps in the area. © Thomas Dworzak/Magnum Photos

FACING PAGE: MEXICO: MSF staff assist dozens of migrants arriving in Coatzacoalcos, in the Mexican state of Veracruz. In addition to medical and psychological care, MSF provides water bottles and personal hygiene kits. © Léo Coulongeat/Hans Lucas



the Pueblos sought to address some of the structural barriers and health inequities that were laid bare by the pandemic. Eighty MSF staff—among them, some of our most experienced aid workers who were grounded due to international travel restrictions—kept the focus on collaborating with local health actors and community-based organizations. Motivation was high and the workload intense, as each of these emergency projects wrapped up in less than six months.

2020 was also a year of reckoning and reflection about racism as a public health crisis. Many of us in the international aid sector are confronting the colonial legacy that has shaped our organizational foundations and committing to structural reforms. At MSF-USA in particular, we are feeling a sense of urgency as we strive to build an anti-racist organization. This effort involves centering the wellbeing of patients and communities we work with in everything we do and anchoring our human resources policies in the principles of diversity, equity, and inclusion for our global workforce of 63,000, including the 220 US-contracted aid workers who went on international assignments in 2020.

We are also doing more to respond to and prepare for the impacts of the climate crisis and environmental degradation affecting people's health and very survival. At MSF-USA, we have been measuring our carbon footprint since 2019 as part of a movement-wide effort to "First, do no harm," which we see as a medical-ethical obligation. This means making more environmentally friendly choices when it comes to travel, equipment, procurement, waste management, and energy sources in our humanitarian projects and at headquarters. Unsurprisingly in a pandemic year, we saw a

significant reduction in our carbon emissions with reduced travel and a shift to virtual meetings and trainings instead of in-person ones. On the upside, doubling down on digital helped open up access to learning and development opportunities for our global workforce.

Year one of the COVID-19 pandemic also offered some glimmers of hope, including the extraordinary solidarity demonstrated by our teams working under extreme circumstances and the unprecedented outpouring of support we received from people across the United States. Despite their own fears and hardships in 2020, they saw the unique value of an independent organization working globally to save lives, alleviate suffering, and uphold people's dignity in times of cascading crises. Our generous supporters made it all possible, and for this we are forever thankful.



Sincerely Yours,

Avril Benoît
Executive Director
MSF-USA

Afkica Stewart, MD
President
MSF-USA Board of Directors





CLOCKWISE FROM TOP: **MALI:** An MSF health worker vaccinates a child against measles in Tassakane, in northern Mali's Timbuktu region. MSF worked alongside the Ministry of Health to carry out a vaccination campaign aimed at reaching 95 percent of children between the ages of 6 months and 14 years. © Mohamed Dayfour/MSF **SOUTH AFRICA:** Phenduka Mtshali, who is being treated for drug-resistant tuberculosis (DR-TB), is visited by MSF staff at her home in Mbongolwane, where we are piloting a model of care aimed at upgrading TB treatment. © MSF/Tadeu Andre **HAITI:** Inside a physiotherapy rehabilitation room at MSF's Tabarre trauma hospital. Since 2019, the hospital has admitted more than 1,700 patients and teams have carried out more than 3,600 surgical interventions, in addition to providing physiotherapy care. © Guillaume Binet/MYOP

FINANCIAL REPORT

In 2020, the COVID-19 pandemic contributed to one of MSF's most challenging years ever, and hundreds of thousands of donors helped us provide care through 551 individual medical humanitarian projects around the world—more than we've ever had before.

Beginning in March 2020, as our teams around the world worked to slow the spread of COVID-19 while maintaining existing projects, MSF-USA's donors powered a true groundswell of financial support. By the end of 2020, MSF-USA had substantially exceeded 2019's public contributions by more than 29 percent, totaling more than \$540 million in donor support.

Our total program expenditures in 2020 were more than \$422 million, an increase of more than \$35 million over 2019. MSF-USA's largest contributions went to programs in Democratic Republic of Congo (DRC) [\$130 million], South Sudan [\$88.9 million], Yemen [\$87.2 million], Central African Republic [\$78.3 million] and Nigeria [\$51.4 million]. In addition to our global COVID-19 response, we worked to curb a massive measles epidemic in DRC, helped people impacted by the deadly fire in Moria refugee camp in Greece, advocated for asylum-seekers stranded at the US-Mexico border, and much more.

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS

The following summary was extracted from MSF-USA's audited financial statements.

Revenues	2020	2019
PUBLIC SUPPORT		
Total Public Support	540,351,479	416,887,305
OTHER REVENUE		
Investment Income, Net	6,603,634	9,175,615
Actuarial Gain (loss) on Annuities	[2,808,685]	[731,487]
Other Revenue	400,375	[150,731]
Grants from Affiliates:		
MSF Network Grants	8,065,625	4,616,027
Seconded Field Staff Grants	6,676,551	9,656,875
Total Other Revenue	18,937,500	22,566,299
Total Revenue Excluding Gifts In-Kind	559,288,979	439,453,604
Gifts In-Kind	1,877,335	1,095,671
Total Revenue and Gifts In-Kind	561,166,314	440,549,275

Expenses	2020	2019
PROGRAM SERVICES	422,770,671	387,513,455
SUPPORTING SERVICES	76,676,991	66,749,063
Total Expenses Excluding Gifts In-Kind	499,447,662	454,262,518
Gifts In-Kind	1,877,335	1,095,671
Total Expenses, Gifts In-Kind, and Loss	501,324,997	455,358,189

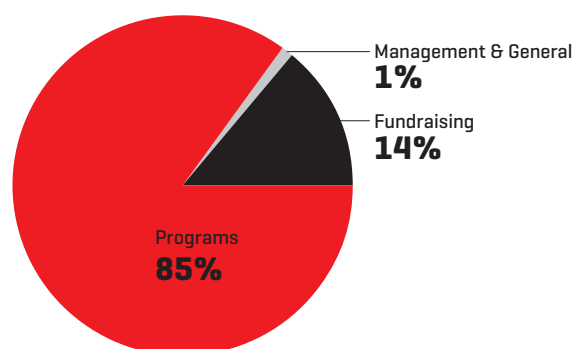
Net Assets	2020	2019
Net Assets, beginning of year	222,971,038	237,779,952
Change in Net Assets	59,841,317	[14,808,914]
Net Assets, at year end	282,812,355	222,971,038

STATEMENT OF FINANCIAL POSITION

Assets	2020	2019
Cash & Equivalents and Short-Term Investments	195,566,897	114,425,000
Receivables	86,399,813	54,438,510
Other Assets	109,709,915	100,445,055
Total Assets	391,676,625	269,308,565
Liabilities and Net Assets	2020	2019
Grants Payable	64,492,909	5,538,039
Other Payables	12,300,116	11,486,600
Other Liabilities	32,071,245	29,312,888
Total Liabilities	108,864,270	46,337,527
Unrestricted Net Assets	259,515,787	195,752,695
Restricted Net Assets	23,296,568	27,218,343
Total Net Assets	282,812,355	222,971,038
Total Liabilities and Net Assets	391,676,625	269,308,565

2020 EXPENSES

Excluding In-Kind Expenses



MSF-USA is recognized as tax-exempt under section 501 (c) (3) of the Internal Revenue Code. A copy of the most recent annual report filed by MSF-USA with the New York State Attorney General may be obtained, upon request, by contacting MSF-USA at 40 Rector Street, 16th Floor, New York, NY 10006, or the Attorney General's Charities Bureau at 120 Broadway, New York, NY 10271. A list of all of the MSF offices that received funds from MSF-USA is also available upon request. A full presentation of MSF-USA's audited financial statements is available at doctorswithoutborders.org/financial-statements-2020.



CLOCKWISE FROM TOP LEFT: **NIGERIA:** A view of the Mbawa camp for internally displaced people in Benue. MSF has been working in this region since 2018, providing primary health care services, shelter, and water and sanitation services. © Scott Hamilton/MSF **DEMOCRATIC REPUBLIC OF CONGO:** A medic in personal protective equipment prepares to enter the MSF-run 40-bed high-risk area of the COVID-19 treatment unit at Saint-Joseph Hospital in Kinshasa. MSF also organized mobile teams to support 50 health facilities across the city. © Franck Ngonga/MSF **PHILIPPINES:** Medics and other personnel from the local health unit partner with MSF to bring health care to displaced people in different parts of Marawi City. © Veejay Villafranca **CENTRAL AFRICAN REPUBLIC:** Benjamin receives care at the advanced HIV unit of the Centre Hospitalier Universitaire Communautaire in Bangui. MSF is the only organization in the city providing free medical care for patients with advanced HIV who are co-infected with tuberculosis. © Marco Scardovi/MSF

DONORS

MSF is extremely grateful for the financial support it receives from individuals, foundations, and corporations. Your generosity allows MSF to respond to emergencies based on humanitarian needs and to operate independent of political, economic, or religious interests.

MSF IS GRATEFUL FOR OUR DONORS WHO HAVE MADE MULTIYEAR COMMITMENTS.

Throughout a very challenging year, our multiyear donors helped provide financial stability and the flexibility to rapidly respond to the pandemic and other humanitarian emergencies while ensuring the continuity of our other programs. Thank you for being such a critical part of our MSF community.

The following donors contributed to the initiative in 2020:

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SUDAN: MSF staff travel by donkey to Umo, a remote, mountainous area of central Darfur. In 2020, MSF launched a project in the nearby Rokero health center offering medical services in the emergency room, the inpatient department, and the maternity and neonatal departments. © MSF

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YEMEN: Orthopedic surgeons at work in the operating theater of the MSF-supported Al Salakhana hospital in Hodeidah. In 2020, MSF teams here admitted more than 1,500 patients for surgeries. © Majid Aljunaid/MSF

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LEBANON: After her medical consultation, a woman picks up her medication at MSF's clinic in Hermel, where we offer medical care for patients with non-communicable chronic diseases, acute pediatric consultations, sexual and reproductive health services, and mental health care. © Karine Pierre/Hans Lucas

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HAITI: The outpatient department of MSF's Tabarre trauma hospital, which sees approximately 80 patients a day. People who are discharged from the hospital come back for follow-up appointments, including wound care and physiotherapy sessions. © Guillaume Binet/MYOP

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CAMEROON: A staff member works with a young patient at Maroua General Hospital. Since 2015, MSF has been providing nutritional care, emergency surgery, and mental health care services to people affected by conflict in the region. © Patrick Meinhardt/MSF

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MEXICO: At an improvised camp for refugees and asylum seekers on the Rio Grande, an MSF doctor conducts a postnatal care consultation with a mother and her newborn. The COVID-19 pandemic has hampered the already arduous asylum process and left many families in dangerous limbo. © Arlette Blanco/MSF

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KYRGYZSTAN: An MSF pediatrician, a health promoter, and a Ministry of Health nurse visit a mother and her eight-day-old newborn for an at-home postnatal consultation in Syrt. For the past four years, MSF has worked in remote areas providing medical assistance, repairing existing medical equipment, and training local staff. © Maxime Fossat

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BANGLADESH: An MSF team member looks out over Jamtoli refugee camp, part of the massive complex of camps in Cox's Bazar where hundreds of thousands of Rohingya people settled after fleeing violence and persecution in neighboring Myanmar. Throughout Cox's Bazar, MSF manages 10 hospitals and primary health centers, providing essential care even during the monsoon season and throughout the COVID-19 pandemic. © Hasnat Sohan/MSF

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VENEZUELA: Josué Vásquez, eight, is vaccinated during a health fair run by MSF, local authorities, and the community in Desparramadero, Anzoátegui state. © Matias Delacroix

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DR. AFRICA STEWART, PRESIDENT

Africa Stewart graduated with honors from Johns Hopkins University in 1995 with a BA in psychology and mathematical science. She then attended Drexel University Medical School in Philadelphia. In 1999 she completed an MBA with a concentration in strategic planning from the University of Pittsburgh's Katz School of Business. She then returned to Philadelphia to finish her medical training at Drexel. In 2000, Africa received her MD and started her residency in obstetrics and gynecology at Hahnemann University Hospital. Her career with MSF began in Sudan in June 2011. Africa has completed five surgical field assignments with MSF and served as a guide for the organization's "Forced From Home" exhibition about the global refugee crisis. She was elected to the MSF-USA Board of Directors in 2017. She continues to support women's health care locally and abroad with an emphasis on education and prevention.

PATRICIA CARRICK, FNP, VICE-PRESIDENT

Pat Carrick is a nationally certified family nurse practitioner. She has worked in health care for 30 years, first in acute care hospital nursing and home-based hospice services, and then in community health centers providing primary care for medically underserved populations. Since 2007, Pat has completed five humanitarian aid assignments with MSF in Malawi, South Sudan, and Sierra Leone including inpatient and outpatient malnutrition and infectious disease projects. She also has experience in the post-Ebola development sector in Sierra Leone. She has served on a number of community, state, and regional boards over the years. She was elected to the MSF-USA Board of Directors in June 2017. Pat holds bachelor's and master's degrees in nursing from Montana State University. She takes inspiration and sustenance from the beloved mountains of her home in rural southwestern Montana.

JOHN WETHERINGTON, TREASURER

John Wetherington has served in the nonprofit sector for nearly 20 years as CFO, COO, and Acting CEO in education and health care sectors and currently is CFO for an organization providing services to the intellectually and developmentally disabled and homeless populations. Prior to his work for nonprofit organizations, he served in administrative, consulting, and international business development roles in equity investment and banking industries.

John serves on multiple nonprofit boards and has led and participated in service activities in Asia and Africa. He holds the credentials of certified public accountant in his home state of Colorado and is a chartered global management accountant. John graduated with BA/BS degrees from the University of Colorado-Boulder, and has an MBA from the University of Denver and a doctor of business administration degree from the University of Phoenix. He lives in Denver.

SHERONDA ROCHELLE, ESQ., SECRETARY

Sheronda Rochelle Blackburn, Esq., a native New Yorker, is a senior corporate counsel with Microsoft Corporation. Prior to her current role, Sheronda spent almost 12 years at J.P. Morgan Chase where she was executive director and assistant general counsel leading the technology legal team supporting the company's asset and wealth management division. Before that, she was counsel at CA Technologies, serving as the primary lawyer for their Small to Medium Business Products Group and their Global Procurement organization. Sheronda has previously served on the boards of the Metropolitan Black Bar Association and the Global Community Charter School in Harlem [an International Baccalaureate school], where she was also a founding trustee. Sheronda holds a BA from Bryant University and a JD from Brooklyn Law School.

ELEN COSTIGAN, BOARD MEMBER

Elen Costigan, MPA, MPH, has more than fifteen years of experience working in humanitarian action and public health. Her career with MSF began in 2010 and spans more than 18 countries across

Africa and Latin America in various emergency settings. In addition to managing emergency response with MSF, Elen has worked with the United Nations and with grassroots nonprofit organizations in Central America. Elen holds a triple BA/BS in political science, economics, and Spanish literature from Ohio State University graduating magna cum laude, with honors and research distinction. She completed dual master of public administration degrees from the London School of Economics and Columbia University, and a master in public health in epidemiology from Harvard University. Elen is a dual citizen of the United States and Brazil and is fluent in English, Spanish, French, Portuguese, Swahili, and Tok Pisin. She is currently pursuing a doctorate in public health in epidemiology at Columbia University, and her interests center around promoting community engagement and the intersection of health and human rights.

JANE COYNE, BOARD MEMBER

Jane Coyne is a strategic leader with experience in multiple domains, from supply chain management in the tech sector to hospital management in Democratic Republic of Congo. After business school she spent 10 years in the Bay Area working for and consulting with companies on supply chain optimization, including inventory management and network design. In 2003 she left the corporate world to begin a decade-long career with MSF. After six years of field experience at our medical projects, she worked as a program manager based in Paris responsible for MSF's activities in Sudan, South Sudan, Central African Republic, Kenya, and Georgia. Jane returned to the United States in 2013 to work as the director of operations for a nonprofit organization building solar electric systems for health facilities off the grid. After that, she led the office of the UN Special Envoy on Tuberculosis [TB] advocating for better TB policy and resources. Today she is the president of a small manufacturing company in upstate New York.

ADRIENNE HURST, BOARD MEMBER

Adrienne Hurst, LCSW, is a licensed clinical social worker with experience in patient-centered health program management and infectious diseases. Her first mission with MSF was in 2006 in Georgia in a drug-resistant TB project. She also served as project coordinator in Uganda and conducted an assessment in Kenya. Adrienne also oversaw the quality implementation of large United States government, Clinton Foundation, and Centers for Disease Control and Prevention-funded international health programs and is currently providing technical assistance in communities across rural America to address the opioid epidemic. Adrienne was elected to the MSF-USA Board of Directors in May 2019 and holds bachelor's and master's degrees from New York University.

DR. RASHA KHOURY, BOARD MEMBER

Dr. Rasha Khoury is a Palestinian physician and public health activist born and raised in East Jerusalem. She moved to the United States for medical training, graduated from Yale School of Medicine in 2008, and completed her residency training in obstetrics and gynecology at the University of California San Francisco. She then pursued a fellowship in family planning and global women's health at Brigham and Women's Hospital and received her master of public health from the Harvard School of Public Health in 2013. In 2014, fulfilling a lifelong dream, she joined MSF and has since completed six surgical missions in Sierra Leone, Lebanon, Ivory Coast, Iraq, and Afghanistan. Dr. Khoury currently works clinically in high-risk obstetrics in the Bronx with a research focus on reducing severe maternal morbidity and mortality. She joins the MSF board to exercise participatory leadership and uplift and amplify the voices of patients and global staff in the MSF movement.

DR. MARC LEVIN, BOARD MEMBER

Marc Levin, MD, is a New York City-based physician who practices full-spectrum family medicine. He fulfilled a lifelong dream when he joined MSF in 2007 for the first of three missions, initially as a solo doctor in a displaced persons camp during the civil war in Chad. He currently works at two community health centers in New York as well as for a tribal health organization in northwest Alaska.

He is an assistant professor at the Icahn School of Medicine at Mount Sinai in New York City, where he has taught medical students and residents for two decades. His vision as a physician and board member is to help all people reach their highest potential and, on the MSF board, he works to decolonize aid, promote reproductive health access in MSF projects, and shift power structures closer to those most affected by our work.

BRIGG REILLEY, BOARD MEMBER

Brigg Reilley works with a tribal health board that provides support for the United States Indian Health Service national HIV and hepatitis C virus [HCV] program. He has been working in American Indian/Alaska Native health since 2006. Prior to Indian Health Service, he worked for MSF for 10 years in several emergency and non-emergency project settings, and served on the MSF-USA Board of Directors from 2008 to 2011. He obtained a master's of public health from Tulane University in 1996 and a BA in philosophy from the College of William & Mary in 1990.

PHILIP SACKS, BOARD MEMBER

Philip Sacks received an AB from Brown University and an MMA from University of Rhode Island. He is a licensed master mariner specialized in large sailing vessels and oceanographic research vessels. He spent 33 years working as a sailing ship captain, professor of nautical science, and senior administrator at SEA Education Association in Woods Hole, MA. He is also a project management specialist. He has worked coordinating science missions for Woods Hole Oceanographic Institution and the United States Antarctic Program. As a consultant, he has managed the construction of research vessels and remote research stations worldwide. Since 2006, Sacks has completed 10 humanitarian aid missions as a logistician and logistics coordinator with MSF in a wide range of contexts based in Thailand, South Sudan, Nigeria, Sri Lanka, Democratic Republic of Congo, Chad, and Haiti. Sacks was elected to the Board of Directors of MSF-USA in June 2016.

DR. CRAIG SPENCER, BOARD MEMBER

Craig Spencer MD, MPH, is the director of global health in emergency medicine and an assistant professor of medicine and population and family health at the Columbia University Medical Center. He divides his time between providing clinical care in New York and working internationally in public health and humanitarian response. He has worked in Africa and Southeast Asia as a field epidemiologist on numerous projects examining access to medical care and human rights, including measuring mortality and maternal health in Burundi, access to legal documentation in Indonesia, child separation in emergencies in Democratic Republic of Congo and South Sudan, and coordinating MSF's national epidemiological response in Guinea during the Ebola outbreak. In addition to his international public health work, Craig has provided medical care in the Caribbean, Central America, West and East Africa, and most recently onboard a MSF medical search and rescue boat in the Mediterranean.

DR. MEGO TERZIAN, PRESIDENT, MSF-FRANCE AND CO-OPTED BOARD MEMBER

Dr. Mego Terzian is the President of MSF-France. Born in Lebanon, he earned his medical degree in pediatrics from Yerevan State Medical University in Armenia in 1999. While still in medical school, he worked as a translator for MSF in Nagorno-Karabakh, and from 1999 to 2002, he worked as an MSF doctor in Sierra Leone, Afghanistan, Iran, and Democratic Republic of Congo. In 2003, he became an emergency coordinator for MSF projects in Liberia, Ivory Coast, Niger, Pakistan, Central African Republic, and Jordan, as well as other countries. From 2007 until being elected president, he served first as deputy and then as director of MSF's emergency programming at MSF-France.

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LEBANON: An MSF team conducts home visits to help contain the spread of COVID-19 in Burj al-Barajneh camp, Beirut. © Diego Ibarra Sánchez

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ABOVE: **MADAGASCAR:** An MSF health worker tends to a mother and her children at a mobile clinic in Ranobe commune, Amboasary district, where people are facing an acute food and nutritional crisis. MSF teams screen for and treat acute malnutrition in remote areas by providing ready-to-use therapeutic food and medical care. © iAko M. Randrianarivelo/Mira Photo

FRONT COVER: **BRAZIL:** Doctor Ana Letícia Nery is the MSF medical coordinator in São Paulo, where our teams provided medical consultations for screening and detection of suspected cases of COVID-19. © Andre Francois

On behalf of our staff and the
people we assist worldwide, thank you.